



Moreland
City Council

Community Infrastructure Plan

Draft, April 2022



Executive Summary

About the Community Infrastructure Plan

The Moreland Community Infrastructure Plan guides Council's planning and delivery of community infrastructure. The Community Infrastructure Plan responds to increasing demand for community infrastructure in Moreland because of our growing and changing population. It focuses on improving the performance of what we have while directing new investment to where the community benefits most. The Community Infrastructure Plan can also help Council secure external funding or project partners.

The Community Infrastructure Plan considers Council-owned community infrastructure and has four objectives:

- to address demand for community infrastructure fairly and equitably over the short and long term
- to optimise the performance of community infrastructure to deliver quality services and user experiences
- to inform responsible investment in community infrastructure through Council's planning and budgets
- to help secure external funding and delivery partners.

The Community Infrastructure Plan was developed in stages involving the community and a range of stakeholders. It is based on a 2021 *Community Needs Analysis and Infrastructure Audit* report by TAP Planning.

Addressing Community Infrastructure Needs

The Community Infrastructure Plan adopts two broad approaches for addressing community infrastructure needs. They are designed to deliver the Community Infrastructure Plan's objectives and achieve our vision for community infrastructure in Moreland.

The approaches are:

- **Strategies:** Strategic approaches to optimise the use of facilities, seek other forms of investment and improve experiences for the community. The strategies apply to the entire network of Council-owned community infrastructure.
- **Capital Projects:** Investment proposals to upgrade, expand or build new community infrastructure. This includes further planning activities for capital projects.

Table 1 below shows the spread of capital projects across the Moreland districts and their delivery timeframes.

Table 1: Spread of capital projects across the Moreland districts and their delivery timeframes

	Delivery 1-5 years (2022/23 – 2026/27)	Delivery 6-10 years (2027/28- 2031/32)	Delivery 10+ years (2032/33+)	Total Capital Projects
Moreland North	9	5	1	15
Moreland Central	8	3	3	14
Moreland South	7	4	2	13
Total Capital Projects	24	12	6	42

Implementing the Community Infrastructure Plan

Monitoring and evaluation of the Community Infrastructure Plan is an important part of understanding its impact and how it is tracking towards its intended outcomes. A monitoring and evaluation framework will support this and include a range of measures and reporting timeframes.

The community infrastructure capital projects will be reviewed and updated annually alongside Council's budget and capital works program. This review will ensure the Community Infrastructure Plan aligns with Council's 10-year Financial and Asset Plans, as required by the *Local Government Act 2020*.

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1.0 Introduction

1.1 About the Community Infrastructure Plan

Purpose

The Moreland Community Infrastructure Plan guides Council's planning and delivery of community infrastructure. The Community Infrastructure Plan responds to increasing demand for community infrastructure in Moreland because of our growing and changing population. It focuses on improving the performance of what we have while directing new investment where the community benefits most. The Community Infrastructure Plan can also help Council secure external funding or project partners.

The Community Infrastructure Plan has four objectives:

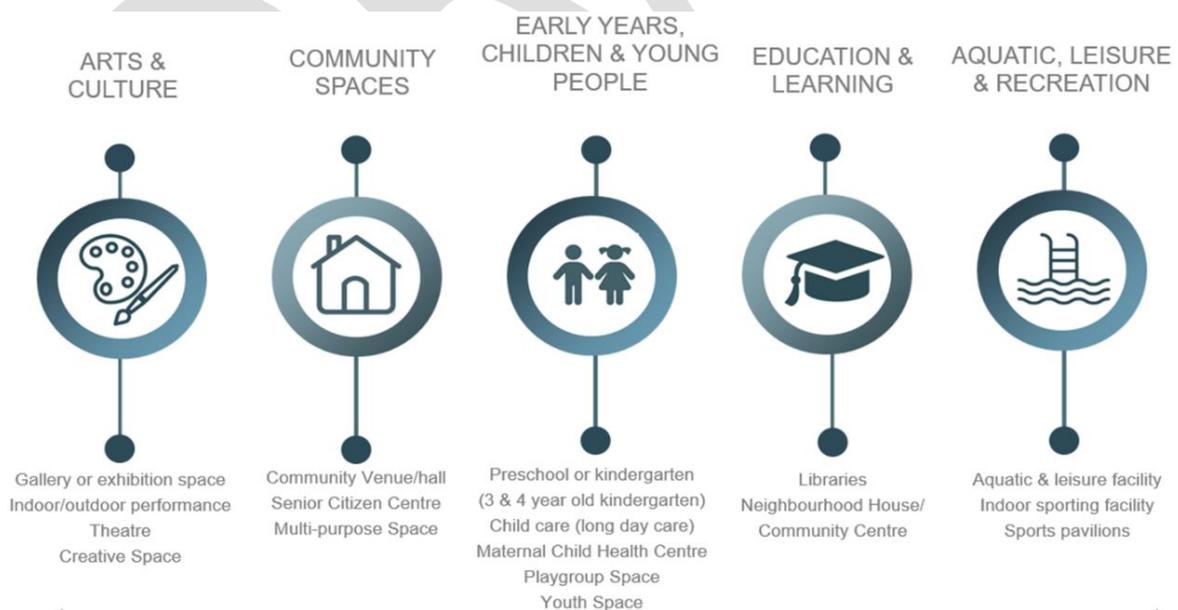
- To address demand for community infrastructure, fairly and equitably, over the short and long term
- To optimise the performance of community infrastructure to deliver quality services and user experiences
- To inform responsible investment in community infrastructure through Council's planning and budgets
- To help secure external funding and delivery partners.

Scope

Community infrastructure (or community facilities) are public buildings and spaces that house community services. When facilities co-locate in a building or precinct, it is known as a 'community hub'.

The Community Infrastructure Plan considers Council-owned community infrastructure across five categories, shown in Figure 1.

Figure 1: Community Infrastructure Categories



1.2 Developing the Community Infrastructure Plan

The Community Infrastructure Plan was developed in stages involving the community and a range of stakeholders.

Development Stages

The Community Infrastructure Plan's five development stages are shown in Figure 2.

Figure 2: Community Infrastructure Plan Development Stages



Needs Analysis

The Community Infrastructure Plan is based on the March 2021 *Community Needs Analysis and Infrastructure Audit* report prepared by TAP Planning. The report studied the supply of Council's community infrastructure and demand influences, including:

- Legislative and policy directives (listed in Appendix A)
- Demographic data and population projections
- Community and stakeholder issues and priorities
- Emerging trends and impacts.

Agreed 'provision standards' for quantity, quality, utilisation and travel accessibility measured community infrastructure demand. Details of the provision standards are in Appendix B.

The report established a three-layered community infrastructure hierarchy, based on a facility's role, function and catchment area. Table presents the community infrastructure hierarchy, with more detail found in Appendix C.

Table 2: Community Infrastructure Hierarchy

Hierarchy Level	Moreland Catchment		
Metro	Moreland Local Government Area		
District	North	Central	South
Local	Fawkner, Glenroy, Gowanbrae, Hadfield, Oak Park	Coburg, Coburg North, Pascoe Vale, Pascoe Vale South	Brunswick, Brunswick East, Brunswick West

Community and Stakeholder Consultation

A program of consultation with stakeholders and the community brought to light critical issues, opportunities and priorities. The program included deliberative engagement with the Imagine Moreland Community Panel, which was formed to shape Moreland's Community Vision.

Table 2 summarises the consultation program, and Section 4 presents a summary of feedback collected (by infrastructure category).

Table 2: Community & Stakeholder Consultation Program

Target Group	Consultation Focus	Consultation Activity
Community	<ul style="list-style-type: none"> - Understanding community infrastructure issues, opportunities and priorities - Feedback on draft Community Infrastructure Plan 	<ul style="list-style-type: none"> - Review of past community and stakeholder feedback (including stage 1, 2 & 3 of the Imagine Moreland engagement program). - Public exhibition of draft Community Infrastructure Plan
Internal staff (service and asset leads)	<ul style="list-style-type: none"> - Understanding community infrastructure issues, opportunities and priorities - Understanding preferred delivery models, service drivers and design requirements for facilities - Determining agreed provision standards - Capital project scoping, alignment and verification - Identifying new strategic opportunities 	<ul style="list-style-type: none"> - Series of consultation meetings and workshops
Imagine Moreland Community Panel	<ul style="list-style-type: none"> - Opportunities to improve our community infrastructure planning and delivery - Prioritisation of community infrastructure investment 	<ul style="list-style-type: none"> - Deliberative engagement conversation with the Imagine Moreland community panel
Councillors	<ul style="list-style-type: none"> - Feedback on the community infrastructure needs assessment - Feedback on the draft Community Infrastructure Plan 	<ul style="list-style-type: none"> - Councillor briefings and workshops

Prioritising Needs

The results of the Needs Analysis were further checked and ranked in importance. This was based on community feedback and criteria relating clear need, alignment with policy, and how 'ready' the capital projects are to deliver. The prioritised capital projects are included in the draft Community Infrastructure Plan.

1.3 Community Infrastructure Planning in Moreland

Council has responsibilities in planning, maintaining and delivering community infrastructure.

It owns 178 community infrastructure buildings at an estimated replacement value of \$350 million.

Along with Council, other government, the community and independent sectors provide most services delivered from its facilities.

Council's Infrastructure Roles and Responsibilities

Council's roles and responsibilities for community infrastructure are defined in the Victorian Local Government Act 2020 and summarised in Table 3.

Table 3: Council's Community Infrastructure Roles and Responsibilities

Council's Role	Council's Responsibilities
Owner	<ul style="list-style-type: none">- Owns, delivers and maintains community infrastructure- Makes community infrastructure available for use by other service providers and sectors
Provider	<ul style="list-style-type: none">- Delivers community services through some of its community infrastructure- Partners with and advocates to government and other sectors for community infrastructure on behalf of communities
Strategic Planning Authority	<ul style="list-style-type: none">- Conducts strategic planning for the current and future provision of community infrastructure- Seeks financial and/or in-kind contributions from private developers towards new community infrastructure

The Community Infrastructure Plan enacts these roles and responsibilities by:

- Informing capital investment decisions by identifying and prioritising infrastructure requirements
- Identifying capital projects eligible for external funding through developer contributions and government grants
- Facilitating a collaborative, partner-focused approach to planning and delivering community infrastructure
- Informing strategic land-use and asset plans to support integrated, place-based planning outcomes
- Guiding management decisions and processes to enable optimum service delivery and use of community infrastructure.

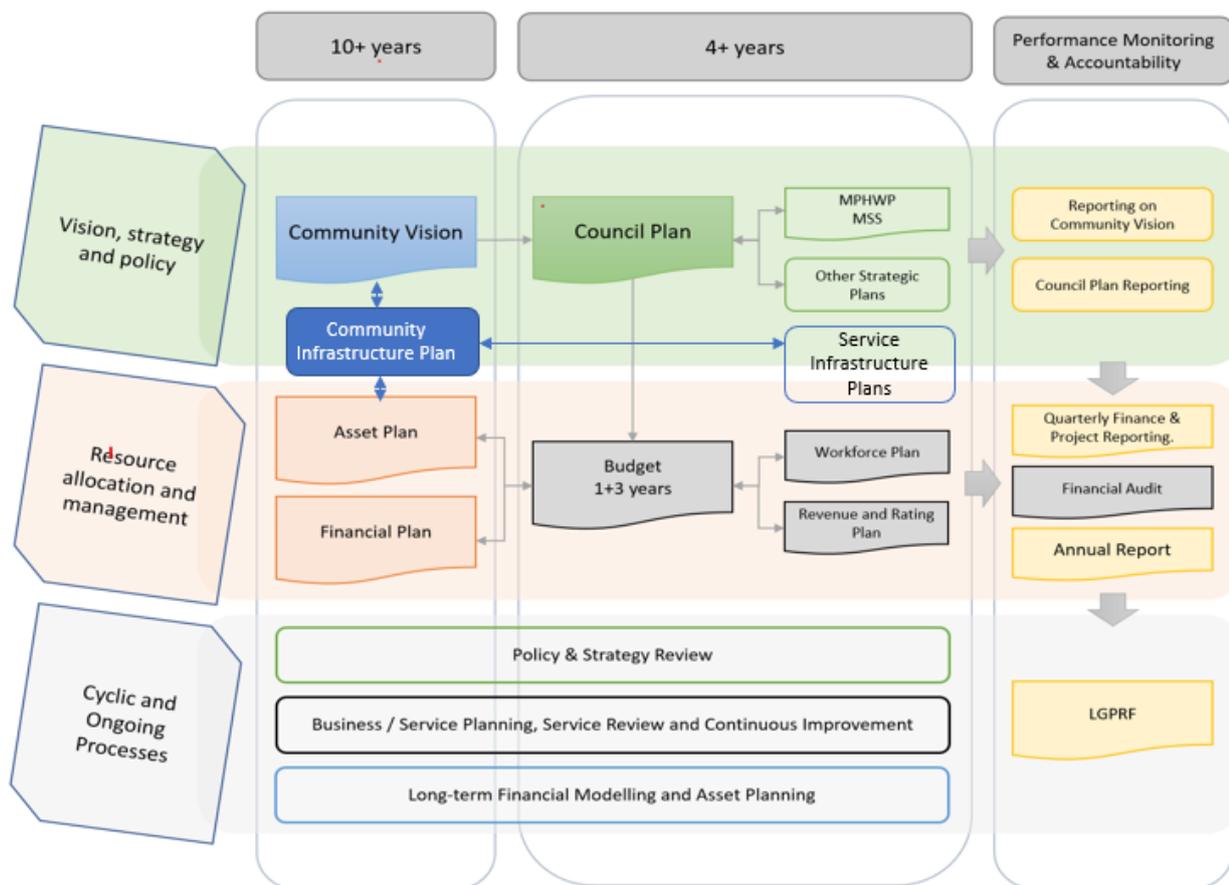
Strategic Links

The Community Infrastructure Plan is part of Council's Integrated Planning and Reporting Framework.

Figure 3 shows where the Community Infrastructure Plan sits within the Framework. The Community Infrastructure Plan responds to the Community Vision and guides long-term (10-year) community infrastructure planning and resourcing. Service infrastructure plans (such as the Early Years Infrastructure Plan) inform the Community Infrastructure Plan with their service-specific infrastructure needs.

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Figure 3: Moreland Integrated Planning and Reporting Framework



Vision and Desired Outcomes

Council’s community infrastructure vision, desired outcomes and related community vision themes are shown in Table 4. The Community Infrastructure Plan is Council’s higher-order plan for delivering these outcomes, supported by the Integrated Planning and Reporting Framework.

Table 4: Community Infrastructure Vision and Desired Outcomes

Community Infrastructure Vision	
A network of high-performing community infrastructure supporting the health, social wellbeing and economic prosperity of our community. Our community facilities are welcoming, vibrant and loved.	
Community Infrastructure Desired Outcomes	Community Vision Themes
Integrated <ul style="list-style-type: none"> - Complimentary community facilities housed in community hubs for better service integration, resource sharing and usage - A network of community infrastructure, interconnected with a broader network of services and infrastructure 	- Vibrant Spaces & Places
Accessible <ul style="list-style-type: none"> - Convenient community facilities and services, placed close to where people live, shop and recreate - Welcoming community infrastructure that all community members can access, regardless of their age, culture, gender or ability 	<ul style="list-style-type: none"> - Vibrant Spaces & Places - Healthy & Caring
Place Based	- Vibrant Spaces & Places

<ul style="list-style-type: none"> - Community infrastructure that meets the local community's priority needs and desires - Community infrastructure that enhances the amenity and identity of neighbourhoods 	<ul style="list-style-type: none"> - Empowered & Collaborative
<p>Future Proofed</p> <ul style="list-style-type: none"> - Community infrastructure that can withstand the impacts of climate change and deliver our zero-carbon emissions goal - Flexibly designed community infrastructure that can accommodate multiple uses, changing demands and innovations 	<ul style="list-style-type: none"> - Environmentally Proactive - Vibrant Spaces & Places
<p>High Quality</p> <ul style="list-style-type: none"> - Well designed and maintained community infrastructure that can deliver services to desired community standards - Repurposed, consolidated or rationalised community infrastructure to accommodate changing community demands 	<ul style="list-style-type: none"> - Vibrant Spaces & Places

A suite of indicators will measure Council's progress in delivering its desired outcomes for community infrastructure and achieving the vision. See Section 5 for details.

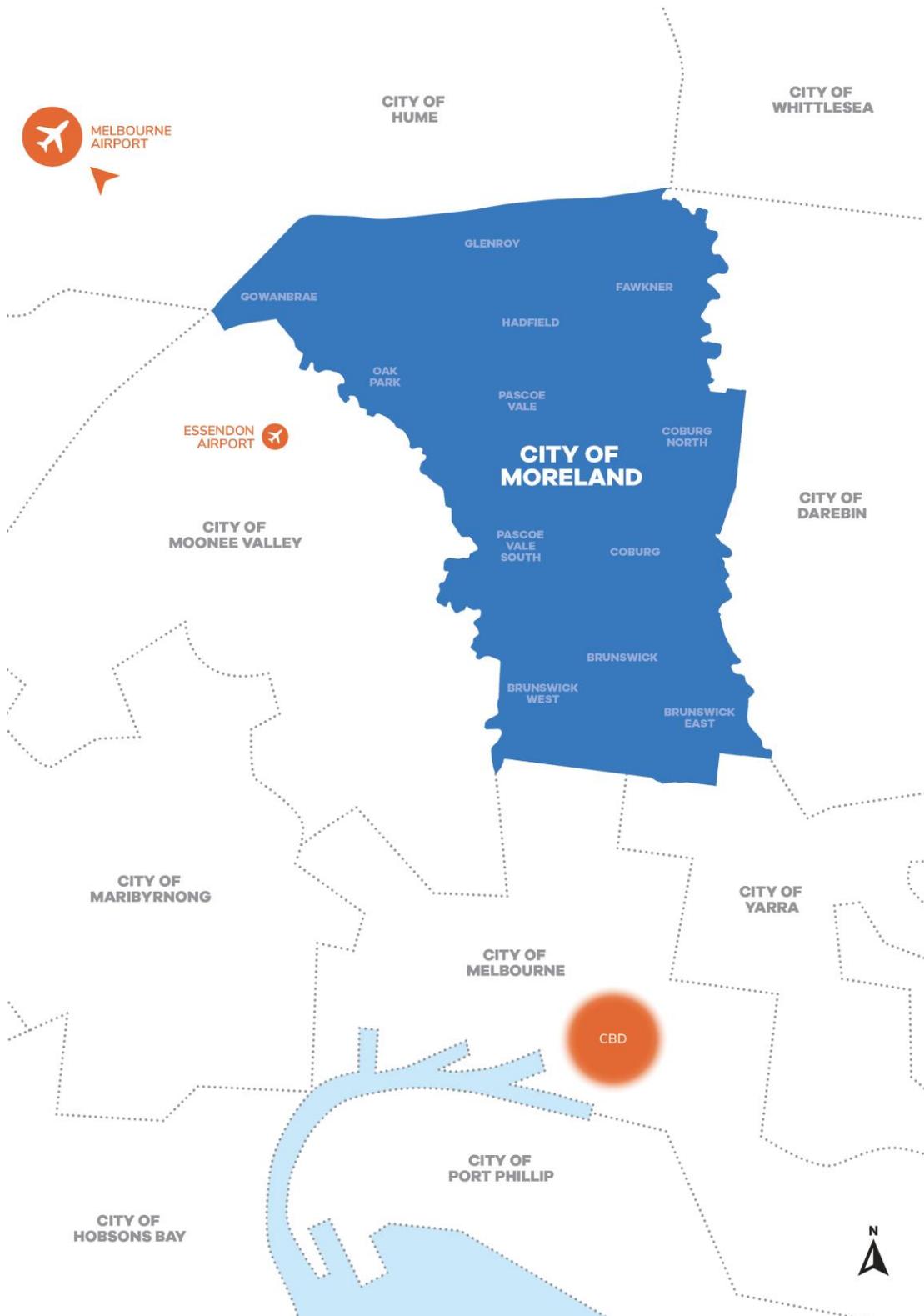
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2. Moreland Context

2.1 Location Context

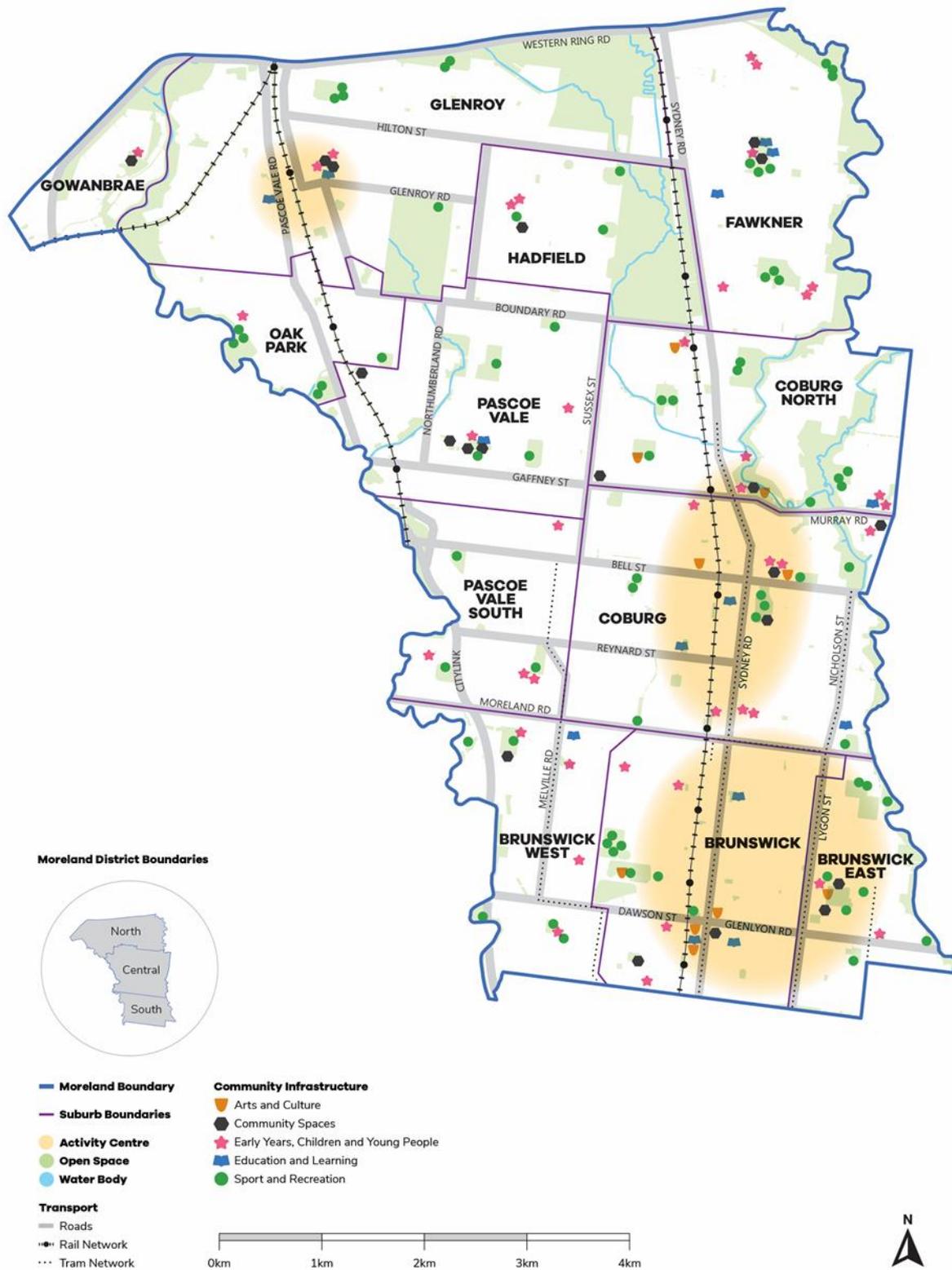
The City of Moreland (Moreland) covers Melbourne's inner and mid-northern suburbs. Set between four and 14 kilometres north of central Melbourne, Moreland's total land area is 50.9 square kilometres. Moreland's boundaries are the Moonee Ponds Creek to the west, Merri Creek to the east, Park Street to the south and the Western Ring Road to the north. See Figure 4.

Figure 4: City of Moreland Regional Context



There are 13 suburbs and three main activity centres (Glenroy, Coburg and Brunswick) in Moreland. Figure 5 shows Moreland's community infrastructure across its suburbs and districts (North, Central and South).

Figure 5: Moreland's Community Infrastructure



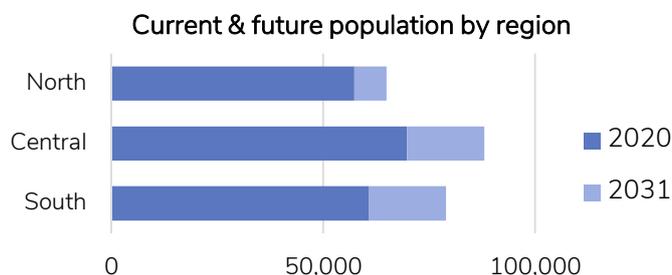
2.2 Moreland Community

The population size, demographic and health profile of a community influences demand for community infrastructure. A snapshot of Moreland's current and future population, age structure and key health challenges is below.

Current & Future Population

The total estimated population living in Moreland is **188,000¹**.

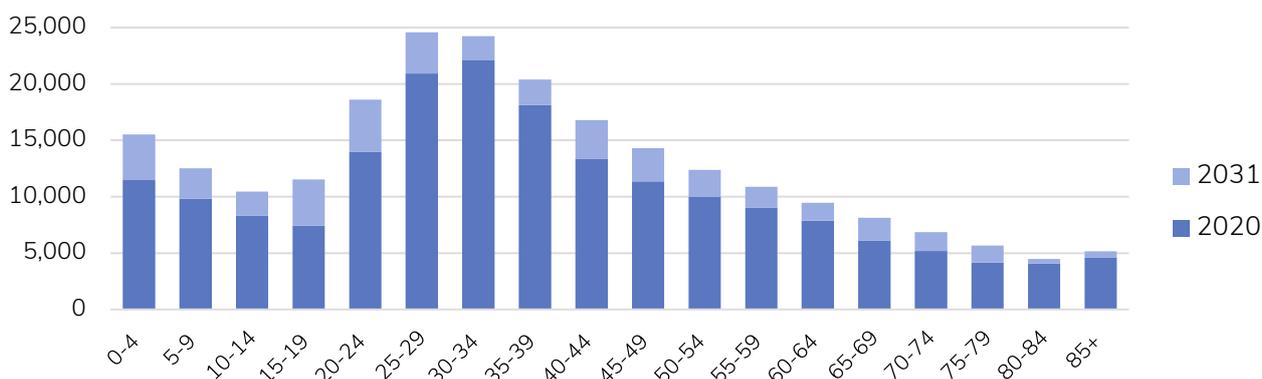
The population is forecast to grow to **232,000²** by 2031. The Central and South districts of Moreland are both forecast to grow by 18,000 additional people (total 36,000).



Age Structure

There are approximately 37,000 children and young people (less than 20 years old) living in Moreland. Within this cohort, young children less than 10 years old are the greatest in number. There are 36,000 young adults aged 20-30 years old living in Moreland.

Current and future population by age group in Moreland



Health Challenges³

- **Physical health:** Over half of adults in Moreland have one or more chronic disease, including higher instances of heart disease and osteoporosis than the Victorian average.
- **Mental health:** Over one quarter of Moreland adults have been diagnosed with anxiety or depression. Mental health challenges disproportionately impact older people, Aboriginal Victorians, adults who identify as LGBTIQ+, and young people.
- **Physical activity:** Less than half of adults meet the physical activity guidelines, and half of adults report being overweight.
- **Education:** 64% of adults had completed Year 12 in Moreland in 2016. Year 12 completion rates are low in the North of Moreland (Hadfield, Fawkner, and Glenroy).
- **Employment & socio-economic disadvantage:** Suburbs in the North of Moreland (Fawkner, Hadfield, and Glenroy) as well as Coburg (in the Central district) experience higher levels of socio-economic disadvantage, a higher concentration of low-income households, and higher rates of unemployment.

¹ Based on Australian Bureau of Statistics Estimated Resident Population 2020. Note: ABS regularly revise its estimates so total population estimates for 2020 may vary slightly in different ABS datasets.

² Forecast.id is a forecast procured by the City of Moreland and developed by consultants ID. The version used in this brief was last updated in 2020 and covers a forecast period from 2016 – 2041. These forecasts do not consider the impact of Covid-19 on the current and future population in Moreland and/or potential future scenarios of the impact.

³ Based on data presented in the Moreland Health & Wellbeing Profile 2020.

2.3 Emerging Trends and Impacts

Key trends impacting demand and provision of community infrastructure are described below.

Population Growth & Demographic Change

Moreland's population is forecast to grow and change. The last 10 years has seen significant population growth, driven by net overseas migration, births and our community living longer. Pre-Covid-19 pandemic forecasts indicated this growth was set to continue, with older persons, couples and lone person households set to grow the fastest. The Covid-19 pandemic is expected to slow this growth for a few years, until net overseas migration returns to Australia and Melbourne.

Health Inequality

Health is fundamental to overall wellbeing. It reflects the complex interactions of a person's genetics, lifestyle and environment. Moreland's suburbs have varying access to community infrastructure, health services, open space and daily services. This inequality is reflected in the mix of physical and mental health outcomes across suburbs and different population groups.

Climate Change

Moreland is experiencing impacts from climate change. While climate change affects everyone, some populations are more vulnerable to its impacts than others. Climate change is likely to increase demand on some Council services and facilities. Community facilities will continue to be important for services and refuge during climate events. The physical stress on Council's facilities is likely to mean higher maintenance costs, and reduced service capacity and asset lifespans.

Technology Change

Technology is transforming the way people in Moreland live and engage with each other. Technology is transforming Council services and infrastructure demand. The traditional library service offering, for example, has evolved from primarily book repositories to hubs for education, health, entertainment and work. The exact evolution of technology is unpredictable, but by challenging assumptions, incorporating flexible design and staging projects this uncertainty can be managed.

Funding Environment Change

Over the past decade, government funding (in real terms) and recurrent funding commitments have reduced. The introduction of rate capping for local governments means revenue will continue to be constrained. Further pressure on local government budgets has come from sharp cost increases in construction services and materials. In response, more innovative and cost-effective community infrastructure delivery models have appeared. They include partnerships with the private sector and the inclusion of commercial spaces in community infrastructure (such as cafes and function spaces) to offset ongoing costs.

Covid-19 Impacts

The full impact of the Covid-19 pandemic on community facilities in Moreland is still unknown. Some of the changes in community spaces will be temporary, while other changes may become permanent. Overall, as working and schooling from home became the norm, the role of local shopping centres and community infrastructure elevated. Many community facilities changed their service offerings to meet public safety guidelines. This included shifting more activities outdoors, limiting class sizes and implementing tight operational protocols. The future design of community facilities is likely to include enhanced unprogrammed and circulation spaces, more facility entry points and improved ventilation.

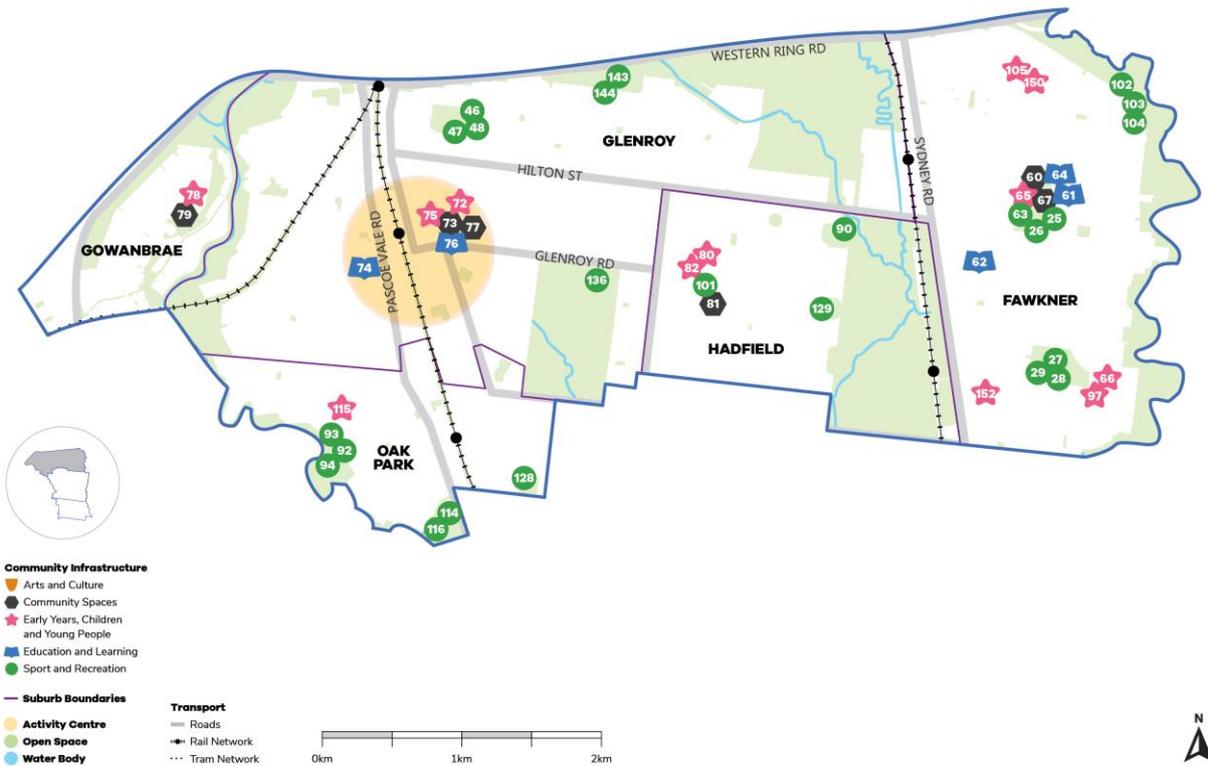
2.4 Existing Community Infrastructure

The type and spread of community infrastructure in Moreland vary across suburbs and districts. A snapshot of community infrastructure in each district is shown in Figure 6 (North), Figure 7 (Central) and Figure 8 (South).

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Moreland North

Figure 6: Community Infrastructure in Moreland North District



COMMUNITY SPACES

- 60 Fawkner Community Centre & Sports Stadium
Indoor Sport and Recreation Centre
Community Venue - Local
- 67 Fawkner Senior Citizens Centre
Senior Citizen Centre
Community Venue - Local
- 73 Glenroy Community Hall
Community Venue - Local
- 77 Glenroy Senior Citizens Centre
Senior Citizen Centre
Community Venue - District
- 79 Gowanbrae Community Centre
Community Venue - Local
- 81 Hadfield Community Hall
Community Venue - Local

EARLY YEARS, CHILDREN AND YOUNG PEOPLE

- 68 Fawkner Maternal & Child Health
Maternal and Child Health Centre
- 64 Lorne Street Kindergarten
Preschool or Kindergarten
Playgroup Space
- 72 Glenroy Maternal & Child Health Centre
Maternal and Child Health Centre
- 75 Glenroy Memorial Kindergarten
Preschool or Kindergarten
- 78 Gowanbrae Community & Children's Centre
Preschool or Kindergarten
Childcare - Long Day Care
Maternal and Child Health Centre
Playgroup Space
- 80 H E Kane Memorial Preschool
Preschool or Kindergarten
- 82 Hadfield Maternal & Child Health Centre
Maternal and Child Health Centre
- 97 Lorne Street Maternal & Child Health Centre
Maternal and Child Health Centre
- 102 Moomba Park Kindergarten
Preschool or Kindergarten
Playgroup Space
- 115 Oak Park Kindergarten
Preschool or Kindergarten
- 150 Northern Moreland Combined
Playgroup Association
Playgroup Space
- 152 Fawkner Kindergarten
Preschool or Kindergarten

EDUCATION AND LEARNING

- 61 Fawkner Community House (CB Smith Reserve)
Neighbourhood House/Community Learning Centre
- 62 Fawkner Community House (Major Road)
Neighbourhood House/Community Learning Centre
Community Venue - Local
Playgroup Space
- 64 Fawkner Library
Library
- 74 Glenroy Library
Library
- 76 Glenroy Neighbourhood Learning Centre
Neighbourhood House/Community Learning Centre
Childcare - Occasional Care
Playgroup Space

SPORT AND RECREATION

- 25 CB Smith Reserve Sport & Education Facility
Sports Pavilion
- 26 CB Smith Reserve Pavilion (West)
Sports Pavilion
- 27 Charles Mutton Reserve Pavilion (Bowling)
Sports Pavilion
- 28 Charles Mutton Reserve Pavilion (Football/Cricket)
Sports Pavilion
- 29 Charles Mutton Reserve Pavilion (Tennis)
Sports Pavilion
- 46 Cook Reserve Pavilion (Bowling)
Sports Pavilion
- 47 Cook Reserve Pavilion (Football/Cricket)
Sports Pavilion
- 48 Cook Reserve Pavilion (Tennis)
Sports Pavilion
- 63 Fawkner Leisure Centre
Aquatic/Leisure Centre - District
Childcare - Occasional Care
- 90 James Martin Reserve Pavilion
Sports Pavilion
- 92 JP Fawkner Reserve Pavilions (East & West)
Sports Pavilion
- 93 JP Fawkner Reserve Pavilion (Tennis)
Sports Pavilion
- 94 JP Fawkner Reserve Pavilion (West)
Sports Pavilion
- 101 Middle Street Reserve Pavilion (Tennis)
Sports Pavilion
- 102 Moomba Park Pavilion (Soccer)
Sports Pavilion
- 103 Moomba Park Pavilion (Social Club)
Sports Pavilion
- 104 Moomba Park Pavilion (Tennis)
Sports Pavilion
- 114 Oak Park Sports & Aquatic Centre
Aquatic/Leisure Centre - Metro
- 116 Oak Park Sports Centre Pavilion
Sports Pavilion
- 128 Rayner Reserve Pavilion (Cricket/Soccer)
Sports Pavilion
- 129 Reddish Reserve Pavilion (Soccer)
Sports Pavilion
- 136 Sewell Reserve Pavilion (Football/Cricket)
Sports Pavilion
- 143 Wallace Reserve North Pavilion (Cricket/Soccer)
Sports Pavilion
- 144 Wallace Reserve South Pavilion (Cricket/Soccer)
Sports Pavilion

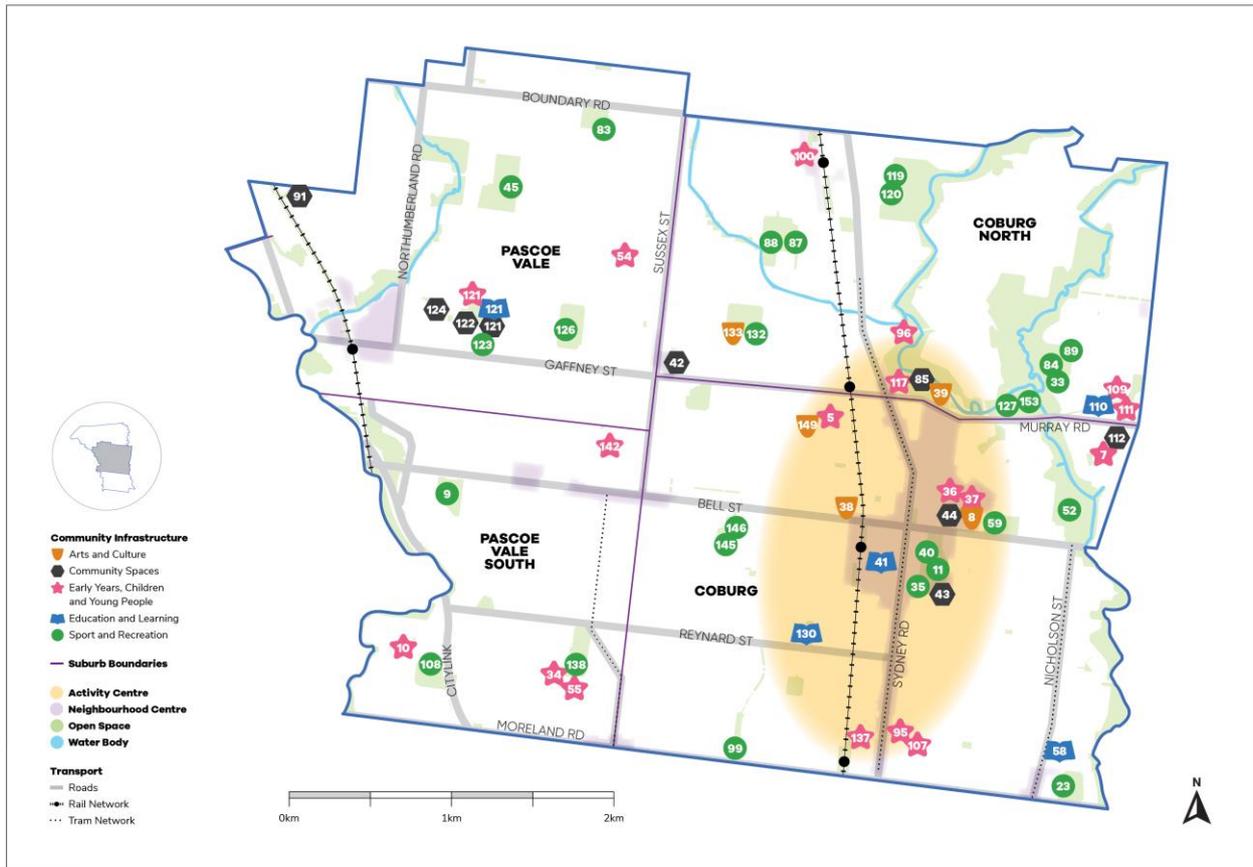
Community infrastructure in the Moreland North district is characterised by:

- A range of community infrastructure clustered in the Glenroy Activity Centre and C.B. Smith Reserve, Fawkner
- A cluster of sport and recreation facilities at C.B. Smith Reserve, Fawkner; Charles Mutton Reserve, Fawkner; Moomba Park, Fawkner; Oak Cook Reserve, Glenroy; Wallace Reserve, Glenroy; JP Fawkner Reserve, Oak Park and Park Reserve, Oak Park.
- No arts and cultural facilities, dedicated youth space, 'district' or 'metro' community venues
- A new Glenroy Community Hub including:
 - Glenroy Library
 - Glenroy Memorial Kindergarten
 - Maternal Child Health facility
 - Neighbourhood Learning Centre
 - Childcare facility and playgroup space
 - Community health service provider.

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Moreland Central

Figure 7: Community Infrastructure in Moreland Central District



ARTS AND CULTURE

- 8 Bluestone Cottage
Creative Space (Small x1)
- 35 Coburg Court House Community Hall
Creative Space (Small x2)
Community Venue – Local
- 39 Coburg Lake Outdoor Stage
Performance Space – Outdoors
- 123 Richards Reserve Velodrome
Performance Space – Outdoors
- 149 Merlynston Progress Hall
Creative Space (Small x2)
Community Venue – Local

COMMUNITY SPACES

- 42 Coburg North Meeting Room
Community Venue – Local
- 43 Coburg Senior Citizens Centre
Senior Citizen Centre
Community Venue – Local
- 44 Coburg Town Hall
Community Venue – Metro
Gallery/Exhibition Space
Performance Space – Indoors
Theatre
- 85 Harry Atkinson Art & Crafts Centre
Community Venue – District
- 91 Jessie Morris Community Hall
Community Venue – Local
- 112 Newlands Senior Citizens Centre
Senior Citizen Centre
Community Venue – District
- 121 Pascoe Vale Community Centre
Community Venue – District
Community Venue – Local
Neighbourhood House/Community Learning Centre
Playgroup Space
Toy library
Maternal and Child Health Centre
- 122 Pascoe Vale Community Hall
Community Venue – Local
- 124 Pascoe Vale Senior Citizens Centre
Senior Citizen Centre
Community Venue – District

EARLY YEARS, CHILDREN AND YOUNG PEOPLE

- 8 Anne Sgro Children's Centre
Childcare – Long day care
Preschool or Kindergarten
- 7 Barry Beckett Children's Centre & Sessional Kindergarten
Childcare – Long day care
Preschool or Kindergarten
- 10 Brentwood Kindergarten
Preschool or Kindergarten
- 54 Woodlands Maternal & Child Health Centre
Maternal and Child Health Centre
- 96 Coburg Children's Centre
Maternal and Child Health Centre
- 97 Coburg Children's Centre & Sessional Kindergarten
Childcare – Long day care
Preschool or Kindergarten
- 54 Derby Street Children's Centre
Childcare – Long day care
Preschool or Kindergarten
- 62 Doris Blackburn Preschool Centre
Preschool or Kindergarten
- 95 Kids On The Avenue Children's Centre
Childcare – Long day care
Preschool or Kindergarten
- 96 Lake Park Kindergarten
Preschool or Kindergarten
- 100 Merlynston Maternal & Child Health Centre
Maternal and Child Health Centre
- 107 Moreland Maternal & Child Health Centre
Maternal and Child Health Centre
- 109 Newlands Maternal & Child Health Centre
Maternal and Child Health Centre
- 111 Newlands Preschool
Preschool or Kindergarten
- 117 Orygen Youth Space
Youth Centre/Space
Creative Space (Small x2)
- 121 Pascoe Vale Community Centre
Community Venue
Neighbourhood House/Community Learning Centre
Playgroup Space
Toy library
Maternal and Child Health Centre
- 137 Shirley Robertson Children's Centre
Childcare – Long day care
Preschool or Kindergarten
- 142 Turner Street Kindergarten
Preschool or Kindergarten

EDUCATION AND LEARNING

- 41 Coburg Library
Library
- 58 East Coburg Neighbourhood House
Neighbourhood House/Community Learning Centre
Playgroup Space
- 110 Newlands Neighbourhood House
Neighbourhood House/Community Learning Centre
Community Venue – Local
Playgroup Space
- 121 Pascoe Vale Community Centre
Community Venue – District
Community Venue – Local
Neighbourhood House/Community Learning Centre
Playgroup Space
Toy library
Maternal and Child Health Centre
- 130 Reynard Street Neighbourhood House
Neighbourhood House/Community Learning Centre
Community Venue – Local
Playgroup Space

SPORT AND RECREATION

- 9 Brearley Reserve Pavilion
Sports Pavilion
- 11 Bridges Reserve/City Oval Pavilion
Sports Pavilion
- 23 Campbell Reserve Pavilion (Soccer)
Sports Pavilion
- 39 Coburg Basketball Stadium
Indoor Sport and Recreation Centre
Sports Pavilion
- 36 Coburg Bowling Club Pavilion
Sports Pavilion
- 40 Coburg Leisure Centre
Aquatic/Leisure Centre – District
Childcare – Occasional care
- 46 Cole Reserve Pavilion (North & South)
Sports Pavilion
- 62 De Chene Reserve Pavilion
Sports Pavilion
- 90 East Coburg Tennis Club Pavilion
Sports Pavilion
- 89 Hallam Reserve Pavilion (Football/Cricket)
Sports Pavilion
- 84 Harold Stevens Athletics Centre Pavilion
Sports Pavilion
- 97 Hosken Reserve Pavilion (Tennis)
Sports Pavilion
- 80 Hosken Reserve Pavilion
Sports Pavilion
- 88 Jackson Reserve Pavilion (Soccer/Cricket)
Sports Pavilion
Playgroup Space
- 99 Mailer Reserve Pavilion (Tennis)
Sports Pavilion
- 108 Morris Reserve Pavilion
Sports Pavilion
- 119 Parker Reserve Pavilion (Basketball)
Sports Pavilion
- 120 Parker Reserve Pavilion (Soccer)
Sports Pavilion
- 123 Pascoe Vale Outdoor Swimming Pool
Aquatic/Leisure Centre – Local
- 126 Raeburn Reserve Pavilion (Football/Cricket)
Sports Pavilion
- 127 Ray Kibby Centre (Table Tennis)
Indoor Sport and Recreation Centre
- 132 Richards Reserve Pavilion (Cycling)
Sports Pavilion
- 138 Shore Reserve Pavilion
Sports Pavilion
- 145 West Coburg Bowling Club
Sports Pavilion
- 146 West Coburg Tennis Club
Sports Pavilion
- 153 Coburg Olympic Outdoor Swimming Pool
Aquatic/Leisure Centre – Local

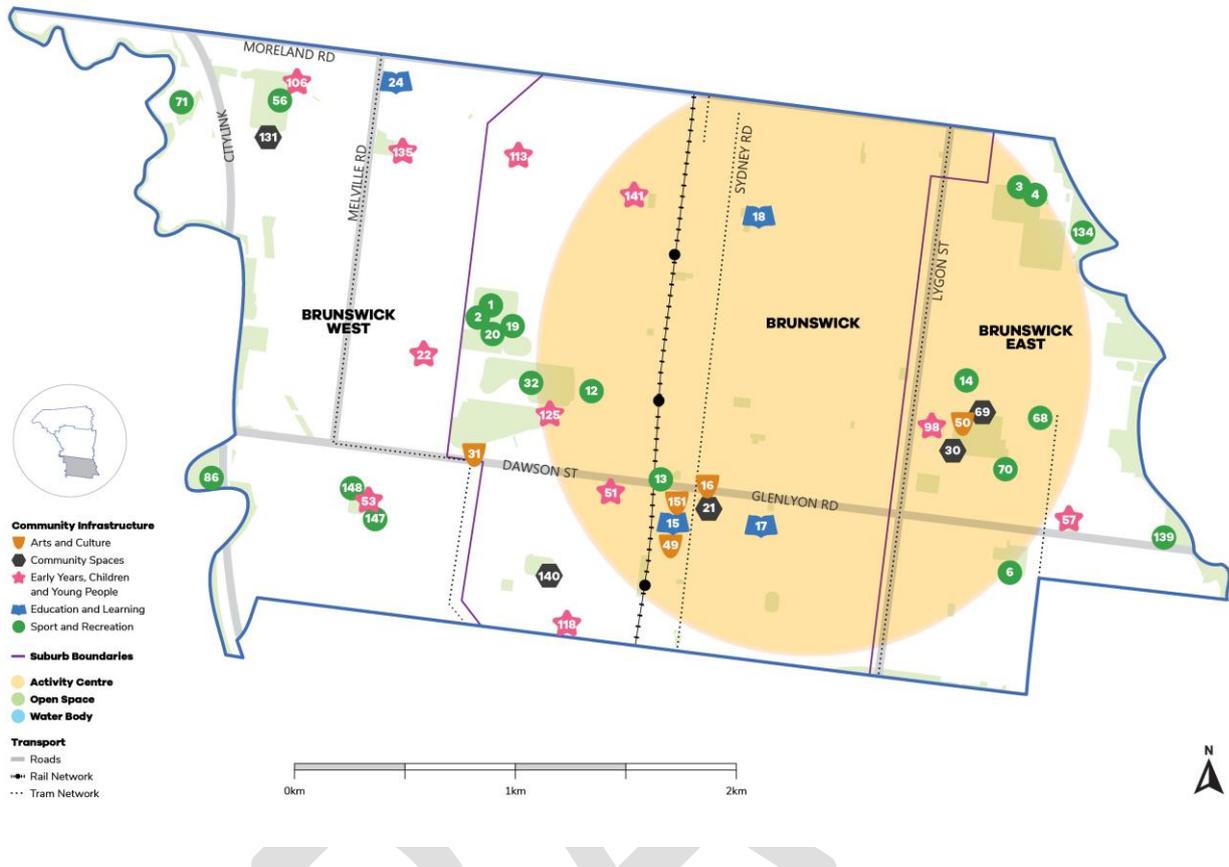
Community infrastructure in the Moreland Central district is characterised by:

- A range of community infrastructure in the Coburg Activity Centre and the Newlands Local Centre, Coburg North
- A cluster of sport and recreation facilities at Bridges Reserve, Coburg; Bush Reserve, Coburg; Jackson Reserve, Coburg North; Hosken Reserve, Coburg North and Parker Reserve, Coburg North
- A dedicated youth space (Oxygen) and the Coburg Town Hall.

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Moreland South

Figure 8: Community Infrastructure in Moreland South



ARTS AND CULTURE

- 18 Brunswick Mechanics Institute**
Creative Spaces (Medium x2)
Theatre
Performance Space – Indoors
- 31 Clifton Park Sound Stage**
Performance Space – Outdoors
- 49 Counihan Gallery**
Gallery/Exhibition Space
- 50 Cross Street Music Hall**
Creative Space
Performance Space – Indoors
- 151 Siteworks – Heritage and School Buildings**
Community Venue
Creative Space (Small x1, Medium x1)
Performance Space – Outdoors
Playgroup Space
Gallery/Exhibition Space

COMMUNITY SPACES

- 21 Brunswick Town Hall**
Community Venue – Metro
Community Venue – Local
Theatre
Performance Space – Indoors
- 30 Clarrie Wohlers Centre**
Senior Citizen Centre
Community Venue – Local
- 69 Fleming Park Community Hall**
Community Venue – Local
- 131 Richard Lynch Senior Citizens Centre**
Senior Citizen Centre
Community Venue – Local
- 140 Temple Park Senior Citizens Centre**
Senior Citizen Centre
Community Venue – Local
Playgroup Space

EARLY YEARS, CHILDREN AND YOUNG PEOPLE

- 22 Brunswick West Maternal & Child Health Centre**
Maternal and Child Health Centre
- 51 Dawson Street Child Care Co-Operative**
Childcare – Long Day Care
Preschool or Kindergarten
- 53 Denzil Don Kindergarten**
Preschool or Kindergarten
Playgroup Space
- 57 East Brunswick Kindergarten & Child Care Centre**
Childcare – Long Day Care
Preschool or Kindergarten
- 98 Lygon Street Maternal & Child Health Centre**
Maternal and Child Health Centre
Playgroup Space
- 106 Moreland Community Child Care Centre**
Childcare – Long Day Care
Preschool or Kindergarten
- 113 North West Brunswick Kindergarten**
Preschool or Kindergarten
- 118 Park Street Child Care & Kindergarten**
Childcare – Long Day Care
Preschool or Kindergarten
- 125 Playgroups Victoria Head Office**
Playgroup Space
- 135 Scout and Guides Hall**
Toy Library
- 141 Moreland Community Child Care Centre**
Childcare – Long Day Care
Preschool or Kindergarten

EDUCATION AND LEARNING

- 15 Brunswick Library**
Library
- 17 Brunswick Neighbourhood House**
Neighbourhood House/Community Learning Centre
Creative Space
Community Venue – Local
Childcare – Occasional Care
- 18 Brunswick Neighbourhood House (Warr Park)**
Neighbourhood House/Community Learning Centre
Community Venue – District
- 24 Campbell Turnbull Library**
Library

SPORT AND RECREATION

- 1 Alex G Gillon Oval Pavilion (Grandstand)**
Sports Pavilion
- 2 Alex G Gillon Oval Pavilion (Social Club)**
Sports Pavilion
- 3 Allard Park Pavilion (Bocce)**
Sports Pavilion
- 4 Allard Park Pavilion (Football/Cricket)**
Sports Pavilion
- 6 Balfe Park Pavilion**
Sports Pavilion
- 12 Brunswick Basketball Stadium**
Indoor Sport and Recreation Centre
- 19 Brunswick Baths**
Aquatic/Leisure Centre – District
Childcare – Occasional Care
- 14 Brunswick Bowling Club Pavilion**
Sports Pavilion
- 19 Brunswick Park Pavilion (Croquet/Mallet)**
Sports Pavilion
- 20 Brunswick Park Pavilion (Tennis)**
Sports Pavilion
- 32 Clifton Park Pavilion (Soccer)**
Sports Pavilion
- 55 Dunstan Reserve Pavilion**
Sports Pavilion
- 66 Fleming Park Pavilion (Bocce)**
Sports Pavilion
- 70 Fleming Park Pavilion (Lacrosse)**
Sports Pavilion
- 71 Fraser Reserve Pavilion (Tennis)**
Sports Pavilion
- 86 Holbrook Reserve Pavilion**
Sports Pavilion
- 134 Roberts Reserve Pavilion (Cycling)**
Sports Pavilion
- 189 Summer Park Pavilion**
Sports Pavilion
- 147 Wylie Reserve Pavilion (Dog Training)**
Sports Pavilion
- 148 Wylie Reserve Pavilion (Hockey)**
Sports Pavilion
Playgroup Space

Community infrastructure in the Moreland Central district is characterised by:

- A range of community infrastructure in the Brunswick Activity Centre (around the intersection of Sydney Road and Glenlyon Road). Major facilities in this location include the Brunswick Town Hall, Counihan Gallery, Brunswick Library, Brunswick Baths, Brunswick Mechanics Institute and Siteworks arts and cultural facilities. Fleming Park in Brunswick East and Dunstan Reserve in Brunswick West also have groups of community infrastructure.
- A group of sport and recreation facilities are at Gillon Oval, Raeburn Reserve and Clifton Park in Brunswick; and Allard Park and Roberts Reserve in Brunswick East.
- No dedicated youth spaces
- An arts and cultural hub at Saxon Street, Brunswick.

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3. Community Infrastructure Needs and Priorities

Community infrastructure needs and priorities are summarised by infrastructure category in this section. It includes details of key influences, issues and opportunities, community feedback and results from the provision standard assessments. The findings have informed the Community Infrastructure Plan's recommendations (see Section 4).

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3.1 Arts & Culture

Key Influences, Issues and Opportunities

- Many arts facilities are not fit for purpose, including Moreland’s premier facilities
- Affordability and a lack of availability of facilities in sufficient time blocks impede access for many arts users
- Many arts and cultural facilities are not suited to multi or shared use
- Older work spaces are often preferred over new spaces
- Moreland is home to a large number of artists and a substantial creative sector. Covid-19 has significantly impacted the arts and cultural industries
- Partnerships are key to delivering arts infrastructure. Key partnership opportunities exist in Brunswick and Coburg North

Community Feedback⁴

- Emphasis on how the arts and music play a unique and key role in the culture of Moreland
- Requests for arts and cultural outdoor events and festivals that bring people together (particularly multicultural arts events)
- Interest in facilities for artists to use in addition to gallery spaces
- Need to promote and support local artists (including musicians)

Quantity Standard

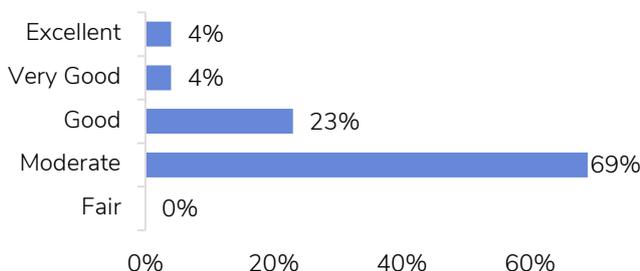
Community Infrastructure Categories	Population Standard (1 facility per)	Existing Council Facilities (2017)	Total Additional Needs (2036)
Population		177,475	245,199 ⁵
Gallery/Exhibition Space	80,000	3	0
Performance Space – Indoors	20,000	4	+8
Performance Space – Outdoors	20,000	4	+8
Co Theatre	60,000	3	1
Creative Space (small)	8,000	9	+21
Creative Space (medium)	40,000	4	+2

Fitness for Purpose

39%
Assets fit for purpose

Condition Rating

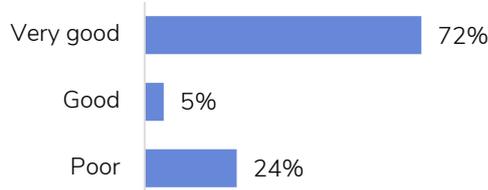
2.6
Average condition rating
(excellent: 1 to fair: 5)



Utilisation



Travel Accessibility



Note: Data not available for 17 facilities.

⁴ Moreland City Council (2021), *Imagine Moreland Stage 1 Community Engagement Data*

⁵ Pre Covid-19 forecasts by id Consulting (2020)

3.2 Community Spaces

Key Influences, Issues and Opportunities

- Focus on developing flexible, multipurpose community facilities and spaces
- Some community spaces are not well promoted for broad community use
- Focus on integrating older persons services with other services and a shift away from 'seniors only' spaces
Seniors citizen centres are becoming more available for hire by the broader population.

Community Feedback⁶

- Calling for unspecified 'community spaces' – spaces where people can gather and interact
- Strong emphasis on community spaces for all ages (older people, children, youth)
- Interest in having community 'hubs' spread across the entire community where facilities are concentrated
- Importance of spaces that are public (and not private, no 'private interests') emphasised
- Importance of accessible community spaces (improving access for diverse needs such as financial, geographic, & cultural)

Quantity Standard

Community Infrastructure Categories	Population Standard (1 facility per)	Existing Council Facilities (2017)	Total Additional Needs (2036)
Population	-	177,475	245,199 ⁷
Community Venue – Local	6,000	22	+18
Community Venue – District	20,000	8	+4
Community Venue – Metro	80,000	2	1
Senior Citizen Centre	1,700 persons (aged 60 years and over)	8	0

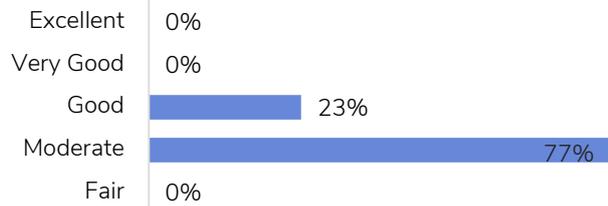
Fitness for Purpose

45%

Assets fit for purpose

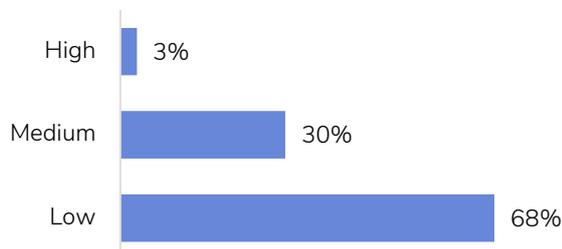
2.8

Average condition rating
(excellent: 1 to fair: 5)



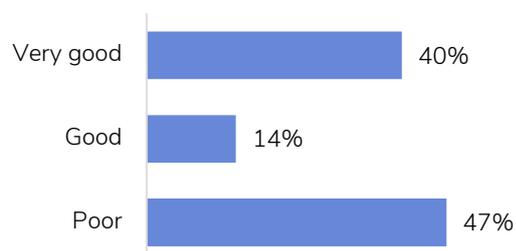
Note: Data not available for 1 facility

Utilisation



Note: Data not available for 3 facilities.

Travel Accessibility



⁶ Moreland City Council (2021), *Imagine Moreland Stage 1 Community Engagement Data*

⁷ Pre Covid-19 forecasts by id Consulting (2020)

3.3 Early Years, Children & Young People

Key Influences, Issues and Opportunities

- The introduction of funded 3-year-old kindergarten and increasing population will **increase demand for kindergarten places in Moreland**
- **Council facilities account for 52% of overall capacity of kindergarten places** and non-Council facilities account for 48% of overall capacity
- The new **Glenroy Community Hub includes several early years facilities** (kindergarten, long day care and Maternal and Child Health (MCH) facility)
- **Council will work with the Victorian government to co-locate new facilities with primary schools** and expand early years centres where possible
- **Focus on providing 'youth friendly' spaces**, especially in Moreland North (Fawkner) and Moreland South
- **Focus on developing an integrated and enhanced family and child focused service system.** Also considering service synergies with libraries, health facilities and community centres
- The Victoria Local Government Act 1989 **mandates the provision of Maternal and Child Health services.**

Community Feedback⁸

- **Interest in facilities for young people** (in the North of Moreland, but also all over)
- **Need safe spaces** for children to play
- **Need increased investment in children and young people**

Quantity Standard

Community Infrastructure Categories	Population Standard	Unit Type	Council facilities (2020)	Non-Council facilities (2020)	Total Additional Needs (2036)
Population	-	-	-	-	245,199 ⁹
Preschool or Kindergarten – 4-year-old kindergarten	99 per 100 persons (4 y/o)	Enrolment Capacity	1,341	1,061	+1,597
Childcare – long day care	30 per 100 persons (0-5 y/o)	Enrolment Capacity	1,670	4,741	+4,166
Maternal and Child Health Centre	110 persons (0 y/o)	Consulting Room	24	5	+2
Playgroup Space	110 persons (0-4 y/o)	Group Sessions	38	22	+364
Youth Centre/Space	5,500 persons (12-25 y/o)	Facility	1	0	+6

Fitness for Purpose

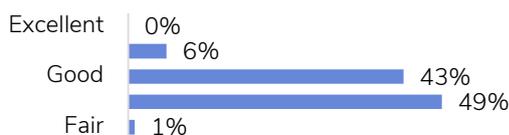
38%

Assets fit for purpose

Condition Rating

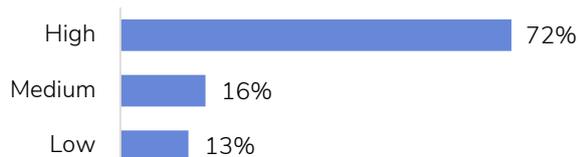
2.8

Average condition rating (excellent: 1 to fair: 5)



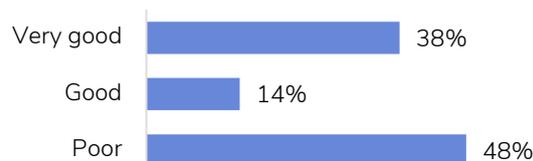
Note: Data not available for 4 facilities.

Utilisation



Note: Data not available for 11 facilities.

Travel Accessibility



⁸ Moreland City Council (2021), Imagine Moreland Stage 1 Community Engagement Data

⁹ Pre Covid-19 forecasts by id Consulting (2020)

3.4 Education & Learning

Key Influences, Issues and Opportunities

- Most Moreland libraries do not meet community expectations or industry standards
- Opportunities for library spaces to be available for broader community use and service integration with neighbourhood houses / community centres, arts and culture, and services for early years, youth and older persons

Community Feedback¹⁰

- Strong support for libraries and their role in the community
- Calls for improved quality of facilities and better amenities at libraries
- Requests for library facilities to be 'modern', 'state of the art', 'upgraded' and 'fancy'.

Quantity Standard

Community Infrastructure Categories	Population Standard	Unit Type	Existing Council Facilities (2017)	Total Additional Needs (2036)
Population	-	-	177,475	245,199 ¹¹
Library	1	Floor space (sqm) per 45 persons (all ages)	2,693	+2,755
Neighbourhood House Community Learning Centre	20,000	Facility	7	+5

Fitness for Purpose

14%

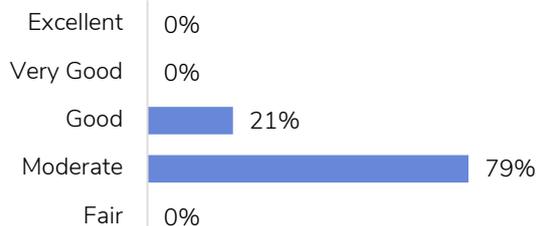
Assets fit for purpose

Condition Rating

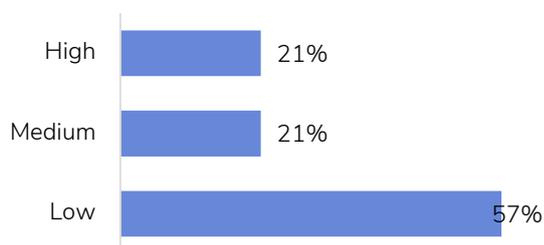
2.8

Average condition rating

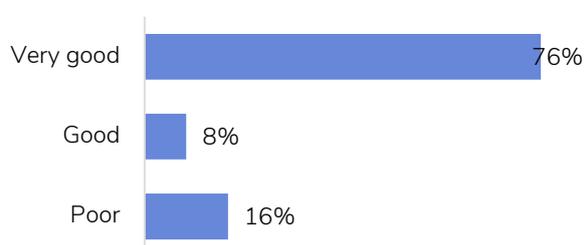
(1 - excellent to 5 - fair)



Utilisation



Travel Accessibility



¹⁰ Moreland City Council (2021), *Imagine Moreland Stage 1 Community Engagement Data*

¹¹ Pre Covid-19 forecasts by id Consulting (2020)

3.5 Aquatics, Leisure & Recreation

Key Influences, Issues and Opportunities

- Focus on increasing overall participation in active recreation and specifically women and under-represented groups
- Focus on increasing the quality and capacity of Council's sports infrastructure
- Many sports pavilions are being updated with female-friendly changerooms
- Some bookable sports facilities are not well promoted for shared use
- Maintenance of aquatic facilities is expensive. Council is committed to retaining all six aquatic centres
- The success of shared use sports facilities depends on good governance

Community Feedback¹²¹³

- Interest in outdoor exercise equipment and facilities (particularly due to pandemic)
- Desire for aquatic and recreation facilities for all ages (dedicated children's pools, hot pools for older people, supporting older people to be physically active)
- Pools not only for recreation but also rehabilitation/restoration for different users (hydrotherapy)
- Concern for conflict between organised sport and informal outdoor spaces and activities
- Over two thirds of respondents to the 2021 Community Satisfaction Survey said recreational facilities were "extremely important" or "very important". Recreational facilities were more important to residents 35 years and older and among female respondents.

Quantity Standard

Community Infrastructure Categories	Population Standard	Existing Council Facilities (2017)	Total Additional Needs (2036)
Population	-	177,475	245,199 ¹⁴
Aquatic/Leisure Centre – Local	40,000	2	+4
Aquatic/Leisure Centre – District	70,000	3	0
Aquatic/Leisure Centre – Metro	100,000	1	+1
Indoor Sport and Recreation Centre	45,000	5	0
Sports Pavilions	2,800	62	+25

Fitness for Purpose

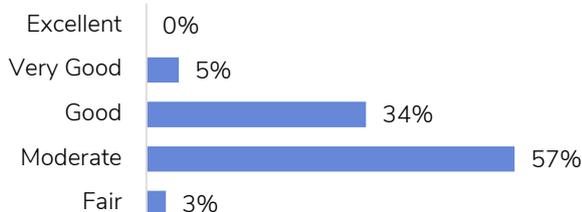
51%

Assets fit for purpose

Condition Rating (1 - excellent to 5 - fair)

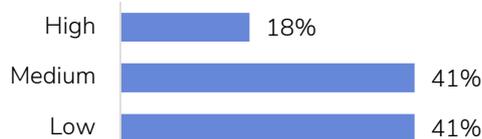
2.6

Average condition rating



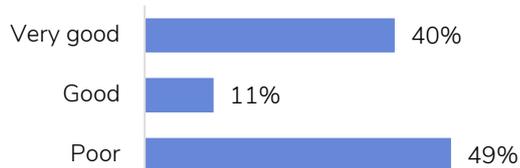
Note: Data not available for 6 of facilities.

Utilisation



Note: Data not available for 37 facilities.

Travel Accessibility



¹² Moreland City Council (2021), *Imagine Moreland Stage 1 Community Engagement Data*

¹³ Moreland City Council (2021), 2021 Local Government Community Satisfaction Survey conducted by JWS Research and coordinated by the Department of Jobs, Precincts and Regions on behalf of Moreland City Council

¹⁴ Pre Covid-19 forecasts by id Consulting (2020)

4. Addressing Community Infrastructure Needs

The Community Infrastructure Plan will optimise Council's existing community infrastructure as a first step to addressing community infrastructure needs. This involves seeking opportunities for integrated use ahead of investing in new facilities. This approach aims to achieve the greatest community return on Council investment.

The Community Infrastructure Plan adopts two broad approaches for addressing community infrastructure needs. They are designed to deliver the Community Infrastructure Plan's objectives and achieve our vision for community infrastructure in Moreland.

The approaches are:

- **Strategies:** Strategic approaches to optimise the use of facilities, seek other forms of investment and improve experiences for the community. The strategies apply to the entire network of Council-owned community infrastructure.
- **Capital Projects:** Investment proposals to upgrade, expand or build new community infrastructure. This includes further planning activities for capital projects.

4.1 Strategies

Table 5 shows the strategies and areas for further action. A set of actions will link to each strategy and action area.

Table 5: Strategies and Action Areas

Strategy	Action Areas
1. Increase the utilisation of Council's community infrastructure by a broad range of users	<ul style="list-style-type: none"> - Enhance awareness of Council's community facilities for hire - Improve the accessibility and inclusiveness of community facilities - Improve utilisation data capture and reporting
2. Reduce the vulnerability of Council's community infrastructure to the impacts of climate change	<ul style="list-style-type: none"> - Assess, monitor and report on the climate risk and the adaptation deficits of Council's community infrastructure - Reduce the carbon footprint of Council's community infrastructure
3. Optimise benefits delivered from our community infrastructure	<ul style="list-style-type: none"> - Leverage community benefits from the acquisition, divestment, development, and use of Council's community infrastructure - Increase the flexibility, functionality and multipurpose capability of Council's community infrastructure
4. Embed integrated planning into our processes and plans	<ul style="list-style-type: none"> - Improve Council's cross-service planning of council assets with the community - Increase the flexibility, functionality and multipurpose capability of our community facilities
5. Enhance Council's capacity to deliver community infrastructure through external funding and delivery partners	<ul style="list-style-type: none"> - Procure external funding for community infrastructure through development contributions, grants and advocacy - Explore opportunities to deliver community infrastructure through alternate, cost-effective delivery models

4.2 Capital Projects

The capital project recommendations for all infrastructure categories are shown by Moreland district and project delivery timeframes. The recommendations relate to the **upgrade, expansion or development of new** community infrastructure.

The projects will be delivered to the following delivery timeframes:

Projects in Years 1-5

These capital projects are included in Council's Budget 22/23 to 26/27. The draft Community Infrastructure Plan and draft budget were subject to community consultation in May 2022.

Projects in Years 6-10 and Years 10 +

These are projects that have been identified to meet our medium to long term community infrastructure needs, and current priorities. They are indicative only and may be subject to rescoping and reprioritisation based on funding opportunities, the impacts of rate capping and updated needs assessments.

Each recommendation has an assigned 'cost estimate' and 'delivery time' using the categories of:

Cost Estimates

Small (S):	< \$1 million
Medium (M):	\$1 million-\$5 million
Large (L):	\$5 million-\$10 million
Extra Large (XL):	\$10 million +

Delivery Time (years)

1:	2022/23-2026/27
2:	2027/28-2030/31
3:	2032/33+

Years 1 to 5 Capital Projects

Table 6: Years 1 to 5 Capital Projects – Moreland North

Ref	Infrastructure Category	Project Description	Suburb
1	Aquatic, Leisure and Recreation	Upgrade the Moomba Park pavilion (soccer) to a female-friendly, multi-purpose community facility Delivery Time: 1 (2022/23-2026/27) Cost Estimate: S (< \$1 million)	Fawkner
2	Aquatic, Leisure and Recreation	Upgrade the Moomba Park Social Club Rooms to provide a female-friendly, multi-purpose community facility Delivery Time: 1 (2022/23-2026/27) Cost Estimate: S (< \$1 million)	Fawkner
3	Aquatic, Leisure and Recreation	Upgrade Fawkner Leisure Centre (stage 1) , providing: <ul style="list-style-type: none"> - Outdoor aquatics facilities including a new 50 metre outdoor pool, children's leisure pool and electrified plant and filtration system - Indoor aquatics facilities including and new or refurbished spa pool, sauna, steam room changerooms and electrified plant and filtration system - Indoor dry health club and associated services Delivery Time: 1 (2022/23-2026/27) Estimated Cost: XL (\$10 million +)	Fawkner
4	Education and Learning	Upgrade Fawkner Library to improve its amenity and functionality. Consider options to: <ul style="list-style-type: none"> - Expand the floor area to increase and diversify services - Spaces for young people Delivery Time: 1 (2022/23-2026/27) Cost Estimate: M (\$1 million-\$5 million)	Fawkner
5	Early Years, Children and Young People	Plan to expand Lorne Street Kindergarten with an extra kindergarten room and associated spaces Delivery Time: 1 (2022/23-2026/27) Cost Estimate: M (\$1 million-\$5 million)	Fawkner
6	Early Years, Children and Young People	Expand the HE Kane Memorial Kindergarten to create a multi-purpose early years facility including: <ul style="list-style-type: none"> - An additional kindergarten room and associated spaces - Additional Maternal and Child Health consulting room - A multi-purpose space that can accommodate playgroups Delivery Time: 1 (2022/23-2026/27) Cost Estimate: L (\$5 million-\$10 million)	Hadfield
7	Aquatic, Leisure and Recreation	Upgrade JP Fawkner Reserve pavilion (east) to a female friendly, multi-purpose community facility Delivery Time: 1 (2022/23-2026/27) Cost Estimate: S (< \$1 million)	Oak Park
8	Aquatic, Leisure and Recreation	Upgrade the Rayner Reserve pavilion to a female-friendly, multi-purpose community facility Delivery Time: 1 (2022/23-2026/27) Cost Estimate: S (< \$1 million)	Oak Park
9	Early Years, Children and Young People	Deliver an Oak Park early years community hub that provides: <ul style="list-style-type: none"> - An additional kindergarten room and associated spaces - A Maternal and Child Health consulting room - A multi-purpose space that can accommodate playgroups Delivery Time: 1 (2022/23-2026/27) Cost Estimate: M (\$1 million-\$5 million)	Oak Park

Table 7: Years 1 to 5 Capital Projects – Moreland Central

	Infrastructure Category	Project Description	Suburb
10	Education and Learning	<p>Plan to redevelop the Coburg Library as part of the Coburg Square urban renewal precinct, including:</p> <ul style="list-style-type: none"> - Upgrading and expanding the flagship municipal Library service - Maximising integration with community service providers, the public realm and Coburg Train Station <p>Delivery Time: 1 (2022/23-2026/27) Cost Estimate: XL (\$10 million +)</p>	Coburg
11	Early Years, Children and Young People	<p>Expand Kids on the Avenue Children’s Centre with:</p> <ul style="list-style-type: none"> - An extra kindergarten room and associated spaces - An expanded Maternal and Child Health facility - A multi-purpose space <p>Delivery Time: 1 (2022/23-2026/27) Cost Estimate: M (\$1 million-\$5 million)</p>	Coburg
12	Aquatic, Leisure and Recreation	<p>Upgrade the Parker Reserve pavilion (baseball) to a female-friendly, multi-purpose community facility</p> <p>Delivery Time: 1 (2022/23-2026/27) Cost Estimate: S (< \$1 million)</p>	Coburg North
13	Aquatic, Leisure and Recreation	<p>Upgrade the Ray Kibby Table Tennis Centre to a female-friendly, multi-purpose facility</p> <p>Delivery Time: 1 (2022/23-2026/27) Cost Estimate: S (< \$1 million)</p>	Coburg North
14	Early Years, Children and Young People	<p>Expand Derby Street Children’s Centre by replacing the existing kindergarten room with two kindergarten rooms and associated spaces</p> <p>Delivery Time: 1 (2022/23-2026/27) Cost Estimate: M (\$1 million-\$5 million)</p>	Pascoe Vale
15	Integrated Precinct / Hub	<p>Prepare a Shore Reserve Precinct Plan for implementation in two stages</p> <p>Stage 1:</p> <ul style="list-style-type: none"> - Expand the Doris Blackburn Kindergarten - Optimise car parking across facilities - Improve open space and playground <p>Delivery Time: 1 (2022/23-2026/27) Cost Estimate: M (\$1 million-\$5 million)</p> <p>Stage 2:</p> <ul style="list-style-type: none"> - Upgrade the Shore Reserve Pavilion to a female-friendly, multi-purpose community facility - Upgrade public toilet <p>Delivery Time: 1 (2022/23-2026/27) Cost Estimate: S (< \$1 million)</p>	Pascoe Vale South
16	Early Years, Children and Young People	<p>Expand Turner Street Kindergarten by improving and expanding (minor) the kindergarten to create additional kindergarten places. Explore opportunities for an additional campus at Pascoe Vale Community Centre</p> <p>Delivery Time: 1 (2022/23-2026/27) Cost Estimate: S (< \$1 million)</p>	Pascoe Vale South

	Infrastructure Category	Project Description	Suburb
17	Early Years, Children and Young People	<p>Establish Early Years Hub at Pascoe Vale Community Centre including:</p> <ul style="list-style-type: none"> - Refit existing space to create a 33-place kindergarten room - An additional Maternal and Child Health consulting room - Open space works <p>Delivery Time: 1 (2022/23-2026/27) Cost Estimate: S (< \$1 million)</p>	Pascoe Vale South

Table 8: Years 1 to 5 Capital Projects – Moreland South

	Infrastructure Category	Project Description	Suburb
18	Early Years, Children and Young People	<p>Expand North West Brunswick (Rose Street) Kindergarten with an extra kindergarten room and associated spaces.</p> <p>Delivery Time: 1 (2022/23-2026/27) Cost Estimate: M (\$1 million-\$5 million)</p>	Brunswick
19	Integrated Precinct / Hub	<p>Deliver the Saxon Street Community Hub including:</p> <ul style="list-style-type: none"> - Creative spaces - Multi-purpose community spaces - A Maternal and Child Health facility <p>Delivery Time: 1 (2022/23-2026/27) Cost Estimate: XL (\$10 million +)</p>	Brunswick
20	Early Years, Children and Young People	<p>Expand Dawson Street Child Care Co-op (stage 1) to supply extra kinder places and fit-for-purpose spaces</p> <p>Delivery Time: 1 (2022/23-2026/27) Estimated Cost: S (< \$1 million)</p>	Brunswick
21	Education and Learning	<p>Plan for library and complimentary services and spaces in Moreland South. Consider redevelopment options for the Brunswick Library (Brunswick) and Campbell Turner Library (Brunswick West)</p> <p>Delivery Time: 1 (2022/23-2026/27) Cost Estimate: M (\$1 million-\$5 million)</p>	Brunswick
22	Aquatic, Leisure and Recreation	<p>Deliver the Fleming Park Master Plan</p> <p>Delivery Time: 1 (2022/23-2026/27) Cost Estimate: M (\$1 million-\$5 million)</p>	Brunswick East
23	Aquatic, Leisure and Recreation	<p>Upgrade the Holbrook Reserve pavilion to a female-friendly, multi-purpose community facility</p> <p>Delivery Time: 1 (2022/23-2026/27) Cost Estimate: M (\$1 million-\$5 million)</p>	Brunswick West
24	Early Years, Children and Young People	<p>Expand Moreland Community Child Care Centre (Everett Street) to provide an additional kindergarten room and associated spaces</p> <p>Delivery Time: 1 (2022/23-2026/27) Cost Estimate: M (\$1 million-\$5 million)</p>	Brunswick West

Years 6 to 10 Capital Project Recommendations

Table 9: Years 6 to 10 Capital Recommendations – Moreland North

Ref	Infrastructure Category	Project Description	Suburb
25	Aquatic, Leisure and Recreation	Review scope of works for Stage 2 redevelopment of the Fawkner Leisure Centre. The scope of work may include indoor aquatics facilities (including a water program and improved amenities) Delivery Time: 2 (2027/28-2031/32) Cost Estimate: L (\$5 million-\$10 million))	Fawkner
26	Early Years, Children and Young People	Explore opportunities to expand early years facilities in the Fawkner community precinct (C B Smith Reserve) to provide: - An additional 33 place kindergarten room - A Maternal and Child Health parent group room - Consider provision of childcare centre Delivery Time: 2 (2027/28-2031/32) Cost Estimate: M (\$1 million-\$5 million)	Fawkner
27	Early Years, Children and Young People	Plan to expand the Moomba Park Kindergarten to a multi-purpose early years facility that includes: - An extra kindergarten room and associated spaces - A multi-purpose space Delivery Time: 2 (2027/28-2031/32) Cost Estimate: M (\$1 million-\$5 million)	Fawkner
28	Early Years, Children and Young People	Expand the Gowanbrae Children's Centre with an extra kindergarten room and multipurpose space Delivery Time: 2 (2027/28-2031/32) Cost Estimate: M (\$1 million-\$5 million)	Gowanbrae
29	Arts and Culture	Plan for and deliver an arts and cultural hub in an existing building that includes: - A 100-capacity indoor performance space - A creative production space Delivery Time: 2 (2027/28-2031/32) Cost Estimate: M (\$1 million-\$5 million)	Moreland North (pref. Glenroy Activity Centre)

Table 10: Years 6 to 10 Capital Recommendations- Moreland Central

	Infrastructure Category	Project Description	Suburb
30	Early Years, Children and Young People	Expand Lake Park Kindergarten with: - An extra kindergarten room and associated spaces - A multi-purpose space Delivery Time: 2 (2027/28-2031/32) Cost Estimate: M (\$1 million-\$5 million)	Coburg
31	Arts and Culture	Plan for and implement a program of works to realise the plan for preferred community use of Coburg Town Hall that includes: - Accommodating arts use and activation to address the need for a municipal-scale arts space - Maximising opportunities for integration with services in central Coburg Delivery Time: 2 (2027/28-2031/32) Estimated Cost: M (\$1 million-\$5 million)	Coburg

	Infrastructure Category	Project Description	Suburb
32	Early Years, Children and Young People	<p>Expand the Newlands Community Centre to provide:</p> <ul style="list-style-type: none"> - An additional 22 place kindergarten room - An expanded Maternal and Child Health waiting room, accommodating parent groups and playgroups <p>Delivery Time: 2 (2027/28-2031/32) Cost Estimate: M (\$1 million-\$5 million)</p>	Coburg North

Table 11: Years 6 to 10 Capital Recommendations – Moreland South

	Infrastructure Category	Project Description	Suburb
33	Arts and Culture	<p>Upgrade the Brunswick Mechanics Institute to a premier performance venue</p> <p>Delivery Time: 2 (2027/28-2031/32) Cost Estimate: S (< \$1 million)</p>	Brunswick
34	Arts and Culture	<p>Plan for and implement works for the use and occupation of the Brunswick Town Hall, including improvements to allow for provision of arts spaces</p> <p>Delivery Time: 2 (2027/28-2031/32) Cost Estimate: M (\$1 million-\$5 million)</p>	Brunswick
35	Early Years, Children and Young People	<p>Plan to expand Dawson Street Child Care Co-op (stage 2) including the options for an extra campus or relocation, to provide an extra kindergarten room and associated spaces</p> <p>Delivery Time: 2 (2027/28-2031/32) Cost Estimate: M (\$1 million-\$5 million)</p>	Brunswick
36	Early Years, Children and Young People	<p>Plan for a new early years hub in Brunswick or Brunswick East that:</p> <ul style="list-style-type: none"> - integrates and expands the existing Moreland Community Child Care (Tinning Street) service - considers options for co-location with primary schools <p>Delivery Time: 2 (2027/28-2031/32) Cost Estimate: L (\$5 million-\$10 million)</p>	Brunswick / Brunswick East

Years 10+ Capital Project Recommendations

Table 12: Years 10+ Capital Recommendations – Moreland North

Ref	Infrastructure Category	Project Description	Suburb
37	Aquatic, Leisure and Recreation	<p>Upgrade Oak Park stadium to supply female friendly facilities. Investigate the feasibility of an extra full-size indoor court and consider opportunities for multi-purpose use.</p> <p>Delivery Time: 3 (2032/33+)</p> <p>Cost Estimate: M (\$1 million-\$5 million)</p>	Oak Park

Table 13: Years 10+ Capital Recommendations – Moreland Central

	Infrastructure Category	Project Description	Suburb
38	Arts and Culture	<p>Upgrade the Coburg Courthouse to an independently operated, exclusive arts facility for performance and creative development</p> <p>Delivery Time: 3 (2032/33+)</p> <p>Cost Estimate: S (< \$1 million)</p>	Coburg
39	Aquatic, Leisure and Recreation	<p>Redevelopment of the Coburg Leisure Centre as a new municipal/major facility including options to redevelop on its current site or an alternate site in the Coburg Activity Centre.</p> <p>Delivery Time: 3 (2032/33+)</p> <p>Cost Estimate: XL (\$10 million +)</p>	Coburg
40	Aquatic, Leisure and Recreation	<p>Explore partnerships opportunities to expand the Coburg Basketball stadium including:</p> <ul style="list-style-type: none"> - One or two added courts (including a 750 seat show court) - Entry, changeroom, toilets, café and lounge area <p>Delivery Time: 3 (2032/33+)</p> <p>Cost Estimate: M (\$1 million-\$5 million)</p>	Coburg North

Table 14: Years 10 + Capital Recommendations – Moreland South

	Infrastructure Category	Project Description	Suburb
41	Aquatic, Leisure and Recreation	<p>Consider options to expand health club services (gym) at Brunswick Baths including opportunities to improve integration with Saxon Street Community Hub</p> <p>Delivery Time: 3 (2032/33+)</p> <p>Cost Estimate: M (\$1 million-\$5 million)</p>	Brunswick
42	Integrated Precinct / Hub	<p>Upgrade the Richard Lynch Senior Citizens Centre as multipurpose community space.</p> <p>Delivery Time: 3 (2032/33+)</p> <p>Cost Estimate: S (< \$1 million)</p>	Brunswick West

6. Implementing, Monitoring and Reviewing the Plan

Successful delivery of the Community Infrastructure Plan requires a whole-of-Council approach with adept project and resource management. An implementation plan will guide delivery of the Community Infrastructure Plan, including actions for each strategy and progression of capital projects through Council's capital project planning and delivery cycle.

Monitoring and evaluation of the Community Infrastructure Plan is an important part of understanding its impact and how it is tracking towards its intended outcomes. A monitoring and evaluation framework will support this and include a range of measures and reporting timeframes.

The community infrastructure capital projects will be reviewed and updated annually alongside Council's budget and capital works program. The review will look at Council's current priorities, changes in community needs and the best cost estimates available. The review will ensure the Community Infrastructure Plan aligns with Council's 10-year Financial and Asset Plans, as required by the *Local Government Act 2020*.

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Appendix A: Community Infrastructure Legislation and Policy

The legislation, policy and plans that set Council's strategic direction for community infrastructure are listed below:

State Government Legislation and Policies

- Local Government Act 2020
- Planning and Environment Act 1987
- Public Health and Wellbeing Act 2008
- Plan Melbourne 2017-2050
- Public Health and Wellbeing Plan 2015-2019

Council Policies and Plans (Existing)

- 33 Saxon Street Site Works Activation Plan
- Arts Infrastructure Plan 2018-2023
- Asset Management Policy 2009
- Aquatics and Leisure Strategy 2018-2038
- Creative Capital: Moreland's Arts and Culture Strategy 2017-2022
- Community Use of Council Venues Policy 2018 (reviewed 2021)
- Council Plan 2021-2025
- Disability Access and Inclusion Plan 2016-2020
- Children, Young People and Families Plan 2021-2025
- Full Potential: A Strategy for Moreland's Young People and Youth 2019
- Human Rights Policy 2016-2026
- Library Services Strategy 2019
- Living and Aging Well in Moreland Framework 2019
- Moreland Community Vision
- Moreland Planning Scheme
- Moreland Municipal Public Health and Wellbeing Plan 2017-2021
- Moreland Zero Carbon – 2040 Framework and Action Plan
- Open Space Strategy 2012-2022
- Sporting Pavilion Redevelopment Strategy 2016
- Place Action Plans & Brunswick, Coburg and Glenroy Structure Plans
- Property Framework (Principles) 2018
- Moreland Sport and Active Recreation Strategy 2020

Council Policies and Plans (in Development)

- Early Years Infrastructure Plan
- Library Infrastructure Plan

Appendix B: Provision Standards

The four provision standards for assessing community infrastructure demand are detailed in Table 15 below.

Table 15: Community Infrastructure Provision Standards

Provision Standard	Description
Quantity Standard	The quantity assessment uses population benchmarks to determine whether there are enough facilities per population size
Quality Standard	The quality assessment uses fitness for purpose (suitability) and asset condition (physical condition) scores to judge whether a facility is suitable for its intended use
Utilisation Standard	The utilisation assessment uses utilisation data to measure how often a facility is being used compared to its capacity or availability
Accessibility Standard	The accessibility assessment uses travel time standards to determine if people can access facilities within an accepted journey time

The provision standards support a comprehensive, comparable, transparent, and fair assessment of demand across infrastructure types and planning catchments.

Table 16: Community Infrastructure Provision Standards

Provision Standard	Description																	
Utilisation	The Utilisation standard measures use of a service or facilities against its maximum capacity or availability. The utilisation rating informs our understanding of the capacity of community infrastructure to meet current demand, and if it can accommodate the demands of population growth without the need to build new infrastructure.																	
	<table border="0"> <thead> <tr> <th>Facility Type</th> <th>Utilisation Rating</th> </tr> </thead> <tbody> <tr> <td>- Arts & cultural facility</td> <td>- High: >70%-80%</td> </tr> <tr> <td>- Community space</td> <td>- Medium: 30%-70%</td> </tr> <tr> <td>- Indoor sporting facility</td> <td>- Low <30%</td> </tr> <tr> <td>- Sports pavilion</td> <td></td> </tr> <tr> <td>- Neighbourhood House / Community Centre</td> <td></td> </tr> <tr> <td>- Kindergarten</td> <td>- High: >95% maximum availability</td> </tr> <tr> <td>- Childcare</td> <td>- Medium: 60%-95% maximum availability</td> </tr> <tr> <td>- Playgroup</td> <td>- Low: <60% maximum availability</td> </tr> </tbody> </table>	Facility Type	Utilisation Rating	- Arts & cultural facility	- High: >70%-80%	- Community space	- Medium: 30%-70%	- Indoor sporting facility	- Low <30%	- Sports pavilion		- Neighbourhood House / Community Centre		- Kindergarten	- High: >95% maximum availability	- Childcare	- Medium: 60%-95% maximum availability	- Playgroup
Facility Type	Utilisation Rating																	
- Arts & cultural facility	- High: >70%-80%																	
- Community space	- Medium: 30%-70%																	
- Indoor sporting facility	- Low <30%																	
- Sports pavilion																		
- Neighbourhood House / Community Centre																		
- Kindergarten	- High: >95% maximum availability																	
- Childcare	- Medium: 60%-95% maximum availability																	
- Playgroup	- Low: <60% maximum availability																	

	<ul style="list-style-type: none"> - Youth Centre - Maternal & Child Health facility <ul style="list-style-type: none"> - High: >75% percentage of children enrolled who participate in MCH service - Medium: 60%-75% percentage of children enrolled who participate in MCH service - Low: <60% percentage of children enrolled who participate in MCH service - Library <ul style="list-style-type: none"> - The Australian Library and Information Association Standards and Guidelines for Australian Public Libraries 2012 establishes two targets: <ul style="list-style-type: none"> o Baseline Target: 5.2 visits per capita per annum o Enhanced Target: 6.3 visits per capita per annum - Visits are 'visits in person' and include all visits to all service points (i.e., library buildings and mobile libraries) - 'Eligible population' is the population of the area/local government area served by the library. Data is sourced from ABS. ▪ Aquatic & leisure centre <p>The Aquatic and Leisure Strategy refers to the Local Government Performance Reporting Framework (LGPRF) which provides guidelines to assess the performance of council facilities including aquatic facilities. The LGPRF uses visits to aquatic facilities per head of municipal population as the measure for utilisation. The comparative rate for the 2018/2019 period for similar councils is 7.15 and for all councils is 5.11.</p> <ul style="list-style-type: none"> - High: >7.15 visits per head of population - Medium: 5.11-7.15 visits per head of population - Low: <5.11 visits per head of population 		
Quantity	<p>The Quantity standard uses population benchmarks to assess if there are enough facilities (or enough service capacity) per population size. Population benchmarks identify the threshold at which the population requires – and can sustain – the provision of a facility or service. This municipality-wide assessment identifies any under or over-provision that exists now and, using Council's forecast.id© population forecasts, may exist in the future. Results of the Utilisation Assessment inform the Quantity standard.</p> <p>See Table 6 for a list of Moreland's facility population benchmarks.</p>		
Quality Standard	<p>The Quality standard uses fitness for purpose and asset condition (physical condition) data to determine if a facility is suitable for its intended use. These facility-specific assessments examine how suitable facilities are in terms of supporting the services or community activities they deliver, and improvements required.</p> <table border="0" data-bbox="351 1899 1404 2065"> <tr> <td style="vertical-align: top;"> <p>Asset condition (physical condition) measures:</p> <ul style="list-style-type: none"> - Excellent: score 0 - Very good: score 1 </td> <td style="vertical-align: top;"> <p>Fitness for purpose assessment: measures:</p> <ul style="list-style-type: none"> - Fit for purpose (score 1-2) - Attention required (score 2.1-3.4) </td> </tr> </table>	<p>Asset condition (physical condition) measures:</p> <ul style="list-style-type: none"> - Excellent: score 0 - Very good: score 1 	<p>Fitness for purpose assessment: measures:</p> <ul style="list-style-type: none"> - Fit for purpose (score 1-2) - Attention required (score 2.1-3.4)
<p>Asset condition (physical condition) measures:</p> <ul style="list-style-type: none"> - Excellent: score 0 - Very good: score 1 	<p>Fitness for purpose assessment: measures:</p> <ul style="list-style-type: none"> - Fit for purpose (score 1-2) - Attention required (score 2.1-3.4) 		

	<ul style="list-style-type: none"> - Good: score 2 - Moderate: score 3 - Fair: score 4 - Aged: score 5 	<ul style="list-style-type: none"> - Unfit for purpose (score 3.5+) 									
Travel Accessibility	<p>The Travel Accessibility standard uses travel time measures to assess if people can access facilities within an acceptable journey time. The facility hierarchy (or planning catchment area) forms a key consideration for this standard. Local level facilities service their immediate catchment and can be easily reached by walking. District and Metro facilities service larger catchments requiring people to travel further, often by driving.</p> <p>The measures for travel accessibility are:</p> <table border="0" style="width: 100%;"> <tr> <td style="vertical-align: top; width: 15%;">Local</td> <td style="vertical-align: top; width: 35%;"> <ul style="list-style-type: none"> - 1 km - 5-to-20-minute walk - Up to 5-minute drive </td> <td style="vertical-align: top; width: 50%;"> <ul style="list-style-type: none"> - Very good accessibility – 90% and above of population catchment can access a facility - Good accessibility – Between 50% and 90% of population catchment can access a facility - Poor accessibility – less than 50% of population catchment can access a facility </td> </tr> <tr> <td style="vertical-align: top;">District</td> <td style="vertical-align: top;"> <ul style="list-style-type: none"> - 5km - 20-minute walk - Up to 10-minute drive </td> <td></td> </tr> <tr> <td style="vertical-align: top;">Metro</td> <td style="vertical-align: top;"> <ul style="list-style-type: none"> - 15km - Up to 20-minute drive </td> <td></td> </tr> </table>		Local	<ul style="list-style-type: none"> - 1 km - 5-to-20-minute walk - Up to 5-minute drive 	<ul style="list-style-type: none"> - Very good accessibility – 90% and above of population catchment can access a facility - Good accessibility – Between 50% and 90% of population catchment can access a facility - Poor accessibility – less than 50% of population catchment can access a facility 	District	<ul style="list-style-type: none"> - 5km - 20-minute walk - Up to 10-minute drive 		Metro	<ul style="list-style-type: none"> - 15km - Up to 20-minute drive 	
Local	<ul style="list-style-type: none"> - 1 km - 5-to-20-minute walk - Up to 5-minute drive 	<ul style="list-style-type: none"> - Very good accessibility – 90% and above of population catchment can access a facility - Good accessibility – Between 50% and 90% of population catchment can access a facility - Poor accessibility – less than 50% of population catchment can access a facility 									
District	<ul style="list-style-type: none"> - 5km - 20-minute walk - Up to 10-minute drive 										
Metro	<ul style="list-style-type: none"> - 15km - Up to 20-minute drive 										

Table 17: Moreland's Facility Population Benchmarks

Community Infrastructure Category	Quantity Standards
Arts & Culture	
Gallery/Exhibition Space	1 facility per 80,000 persons (all ages)
Performance Space – Indoors*	1 facility per 20,000 persons (all ages)
Performance Space – Outdoors	1 facility per 20,000 persons (all ages)
Theatre	1 facility per 60,000 persons (all ages)
Creative Space (arts and cultural venue small)	1 facility per 8,000 persons (all ages)
Creative Space (arts and cultural venue medium)	1 facility per 40,000 persons (all ages)
Community Spaces	
Community Venue – Local*	1 facility per 6,000 persons (all ages)
Community Venue – District*	1 facility per 20,000 persons (all ages)
Community Venue – Metro*	1 facility per 80,000 persons (all ages)
Senior Citizen Centre*	1 facility per 1,700 persons (aged 60 years and over)
Sport & Recreation	
Aquatic/Leisure Centre – Local*	1 facility per 40,000 persons (all ages)

Aquatic/Leisure Centre – District*	1 facility per 70,000 persons (all ages)
Aquatic/Leisure Centre – Metro*	1 facility per 100,000 persons (all ages)
Indoor Sport and Recreation Centre*	1 facility per 45,000 persons (all ages)
Sports Pavilions	1 facility per 2,800 persons (all ages)
Early Years, Children and Young People	
Preschool or Kindergarten – 4-year-old kindergarten*	99.3 enrolment capacity (places) per 100 persons (aged 4 years)
Childcare – long day care*	30 enrolment capacity (places) per 100 persons (aged 0 to 5 years)
Maternal and Child Health Centre*	1 consulting rooms per 110 persons aged (0 years)
Playgroup Space	1 group sessions per 110 persons aged (0 to 4 years)
Youth Centre/Space*	1 facility per 5,500 persons aged (12 to 25 years)
Education and Learning	
Library*	1 floor space (sqm) per 45 persons (all ages)
Neighbourhood House/Community centres*	1 facility per 20,000 persons (all ages)

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Appendix C: Planning Catchment Hierarchy

Moreland's community infrastructure hierarchy has three levels. A description of each level, including the related community infrastructure roles, planning catchments and facilities, is provided in Table 18.

Table 18: Community Infrastructure Hierarchy: Levels, Roles, Planning Catchments and Facilities

Hierarchy Level	Role of Community Infrastructure	Planning Catchment			Hierarchy-level Facilities
		Geography	Population	Travel Time	
Metro	<p>Community infrastructure at the metro level meets most health and recreation needs, offering a full range of education, training, cultural, artistic, sports and community participation opportunities.</p> <p>Metro community infrastructure is important for resourcing and supporting district and local-level facilities.</p>	Moreland LGA	80,000 + people	>20-minute drive	<ul style="list-style-type: none"> - Aquatic & Leisure – Metro - Gallery exhibition centre - Theatre - Community venue – Metro
District	<p>At a district level, community infrastructure is expected to address the range of universal needs, support lifecycle needs and address issues of disadvantage.</p> <p>The catchment of district-level community facilities generally ranges from 40,000-80,000 people and often encompasses an activity centre and several neighbourhood centres. The scale of facilities is larger to accommodate a larger population and geographical area, and higher-order services.</p>	Moreland North Moreland Central Moreland South	40,000-80,000 people	20-minute walk and up to 10-minute drive	<ul style="list-style-type: none"> - Library - Community venue – District - Neighbourhood House - Theatre - Performance space – indoors - Performance space – outdoors - Creative space – medium - Aquatic & Leisure – Metro - Indoor recreation - Maternal and Child Health - Youth Centre - Seniors Citizens Centre

Local	Local level community infrastructure is provided to meet health, learning, and support needs and foster participation and social capital at a local level. Local community infrastructure is usually planned in partnership between community organisations and local governments (and with developers in the case of major development areas).	Fawkner Glenroy Gowanbrae Hadfield Oak Park Coburg Coburg North Pascoe Vale Pascoe Vale South Brunswick Brunswick East Brunswick West	5,000-40,000 people	5-20 minute walk 5-minute drive	<ul style="list-style-type: none"> - Community venue – Local - Community hall - Scout and Guide halls - Creative space – local - Childcare – long day care/Occasional care - Kindergarten - Playgroup - Toy library - Aquatic & Leisure – Local - Sports pavilions
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