



**Moreland**  
City Council



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City Council

# Budget

2021 – 2025



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# Mayor & CEO's Introduction



Mayor Cr Annalivia  
Carli Hannan



Cathy Henderson  
CEO

The budget for Moreland Council is an important document as it sets out what and how Council can fund essential services and projects in coming years. The budget has been influenced by community feedback and ideas from our community engagement earlier in 2021.

The COVID-19 pandemic has brought huge challenges for the community, and Moreland has faced financial challenges in providing new and modified services to people who need it most, while dealing with reduced income. Council will continue to be agile in pivoting our services and programs to support community and business.

The 2021-22 Budget continues a focus on core services and infrastructure, while improving services and making innovations where possible. We are in the process of scoping the new priorities for the 2021-2025 Council Plan that is under development and we expect the budget will support a focus on climate and nature, creating great neighbourhoods, arts and the local economy, sustainable transport and community equity and health.

Some of the highlights of the budget in 2021/22 are:

- Investing in environmental sustainability, including grants to support low income households to install solar panels, and many other initiatives and programs;
- A capital works program in 2021/22 of \$61.7 million, to improve community infrastructure and stimulate jobs;
- Completion of the \$30.1 million Glenroy Community Hub project (\$11.0 million);
- Commencing the design for the \$20.6 million Fawcner Leisure Centre redevelopment;
- Commencing the construction of the \$11.3 million Fleming Park redevelopment (\$6.5 million);
- Park Close to Home, Creation of new parks in dense urban areas including Service Street, Coburg, Cardinal Road, Glenroy and commencement of Frith Street, Brunswick (\$3.6 million);
- Commencing the design for the development of the \$13.5 million Saxon Street Community Hub project (\$0.6 million);
- Construction of new shared paths along the Craigieburn rail corridor (\$3.0 million);
- Roads and carparks renewal and maintenance (\$8.9 million);
- New footpaths and bicycle paths (\$7.1 million);
- Improvement to parks, open space and streetscapes (\$7.1 million).

We, along with all other Moreland Councillors, look forward to working with you in the community to deliver these valued services and exciting projects throughout the coming four years for the benefit of the community.

# Financial Overview

Key Statistics	2021 – 22 Budget (\$'000)	2020 – 21 Forecast Actual (\$'000)
<b>Total Revenue</b>	\$237,843	\$232,546
<b>Total Expenditure</b>	\$198,489	\$210,349
<b>Comprehensive Operating Surplus</b> (Note: The comprehensive operating surplus reflects the anticipated annual performance of the organisation's day to day operations based on recurrent incomes and expenditures).	<b>\$39,354</b>	<b>\$22,197</b>
<b>Underlying operating surplus</b> (Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital from being allocated to cover operating expenses).	<b>\$19,445</b>	<b>\$2,590</b>
<b>Cash Result</b> This is the net funding result after considering the funding requirements to meet loan principal repayments and transfers to and from reserves (Refer to Sec. 2.4 for more detail).	<b>Surplus \$329</b>	<b>Deficit – \$4,438</b>
<b>Capital Works Program</b>	<b>\$61,743</b>	<b>\$55,695</b>
<b>Funding the Capital Works Program</b>		
Council	\$37,717	\$22,663
Reserves	\$15,330	\$15,754
Borrowings	\$-	\$9,500
Grants	\$8,696	\$7,777
<b>Total</b>	<b>\$61,743</b>	<b>\$55,695</b>







## The Budget 2021-2025 Explained

The Budget 2021-2025 details what council will deliver within the financial year and how these activities will be funded.

The Budgeted Income Statement shows a comprehensive operating surplus of \$39.4 million for the year ending 30 June 2022. The operating surplus is required to be reported but is not a true indication of Moreland Council's underlying result or financial sustainability. This is because it includes external capital contributions which are not available for operational expenditure and must be used for capital works (the purpose the funding was received). When capital contributions are removed from the operating surplus, the underlying surplus is \$19.4 million.

The underlying surplus is utilised largely to fund the capital works program and to ensure reserves are sufficient to fund our community visions for the future Moreland.

The total revenue from rates is projected to be \$170.2 million which incorporates the average rate increase of 1.5%. This is in line with the Fair Go Rates System (FGRS) which caps rates increases by Victorian Councils for the 2021/22 financial year. Council has elected not to apply to the Essential Services Commission (ESC) for a variation.

Individual rate increases are impacted by the average rate increase (1.5%) and the property valuation increases (or decreases) of individual properties relative to the average across the municipality. If your property value increased less than the average valuation, your rates will not increase more than 1.5%. If your property increased in value by more than the average, your rates will increase by more than the 1.5%.

Cash and Investments are expected to increase by \$0.3 million during the year to \$56.6 million. Council is required to maintain a reasonable amount of cash to meet the requirements of Council operations. This ensures all accounts can be paid during times of low income and that we have the required funds for our long-term reserve commitments. Without these funds, we would be unable to strategic projects such as the Saxon Street Community Facility Redevelopment or future Fawkner Leisure Centre Upgrade (with community consultation to inform these projects).





**Service  
Delivery**



# Link to the Integrated Planning and Reporting Framework

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This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision, Financial Plan and Asset Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget). The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan.

The framework will also provide for Council holding itself accountable (Annual Report and Quarterly Reporting).

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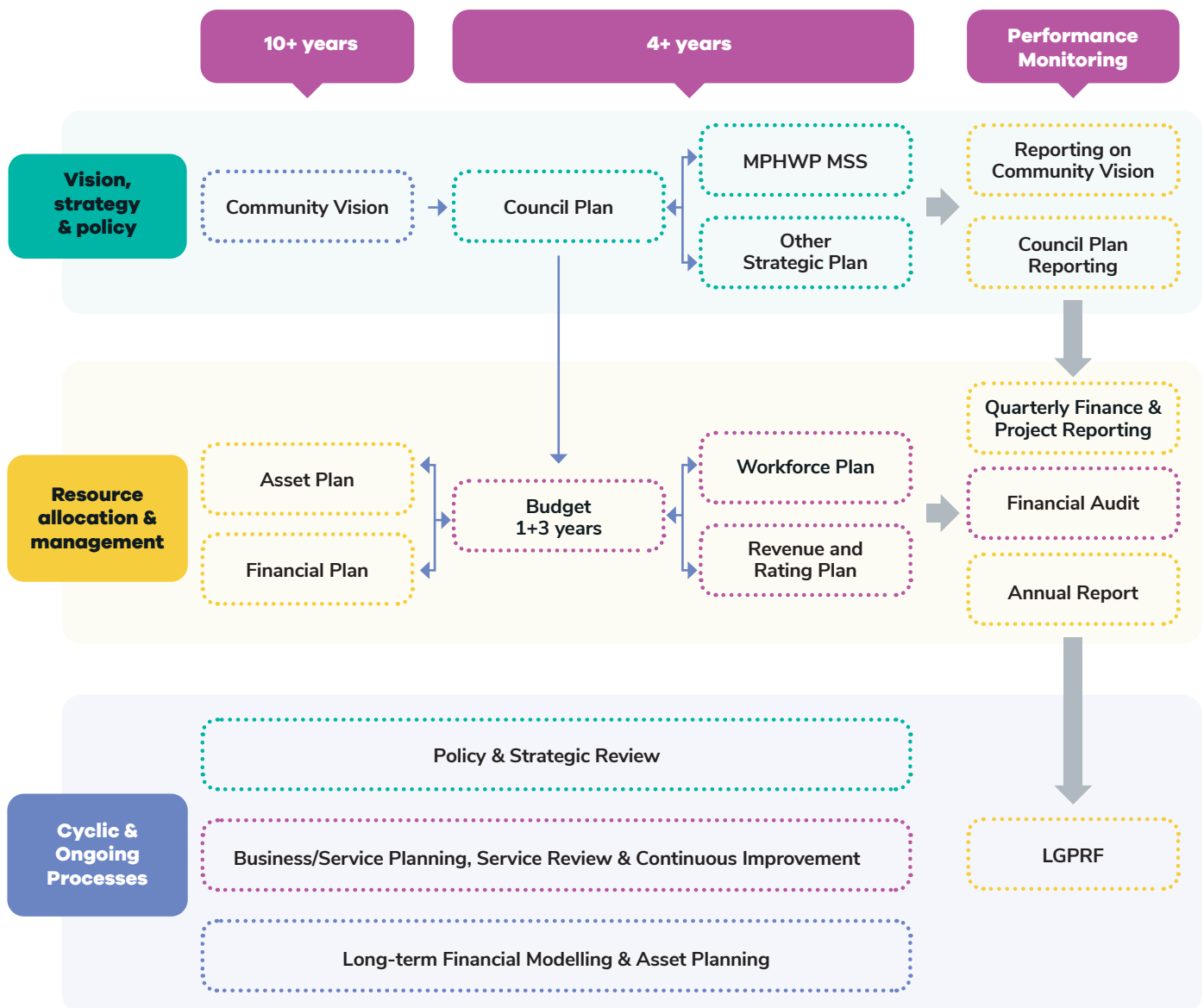
## 1.1 Legislative planning and accountability framework

The 2021-22 planning period is the first under a new legislative and regulatory framework. The Local Government Act 2020 (the Act) received Royal Assent on 24 March 2020 with proclamation to occur in stages. Part 4 of the Act addresses planning and financial management requirements including development of strategic planning, budgeting and annual reporting documents. Part 4 of the Act and the Local Government (Planning and Reporting) Regulations 2020 (the regulations) came into operation on 24 October 2020.

At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.

The diagram on the next page depicts the integrated planning and reporting framework that applies to local government in Victoria.





Source: Department of Jobs, Precincts and Regions

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

The Council Plan 2017-2021 expires on the 30th of June 2021. A renewed Moreland Council Community Vision and the new Moreland Council Plan for 2021-2025 are under active development. Significant community consultation has already occurred, and the information provided has informed the development of the Budget for 2021-22.

Changes to Council's strategic objectives and new initiatives that result from the new Vision and Council Plan will be updated in future year Budgets.



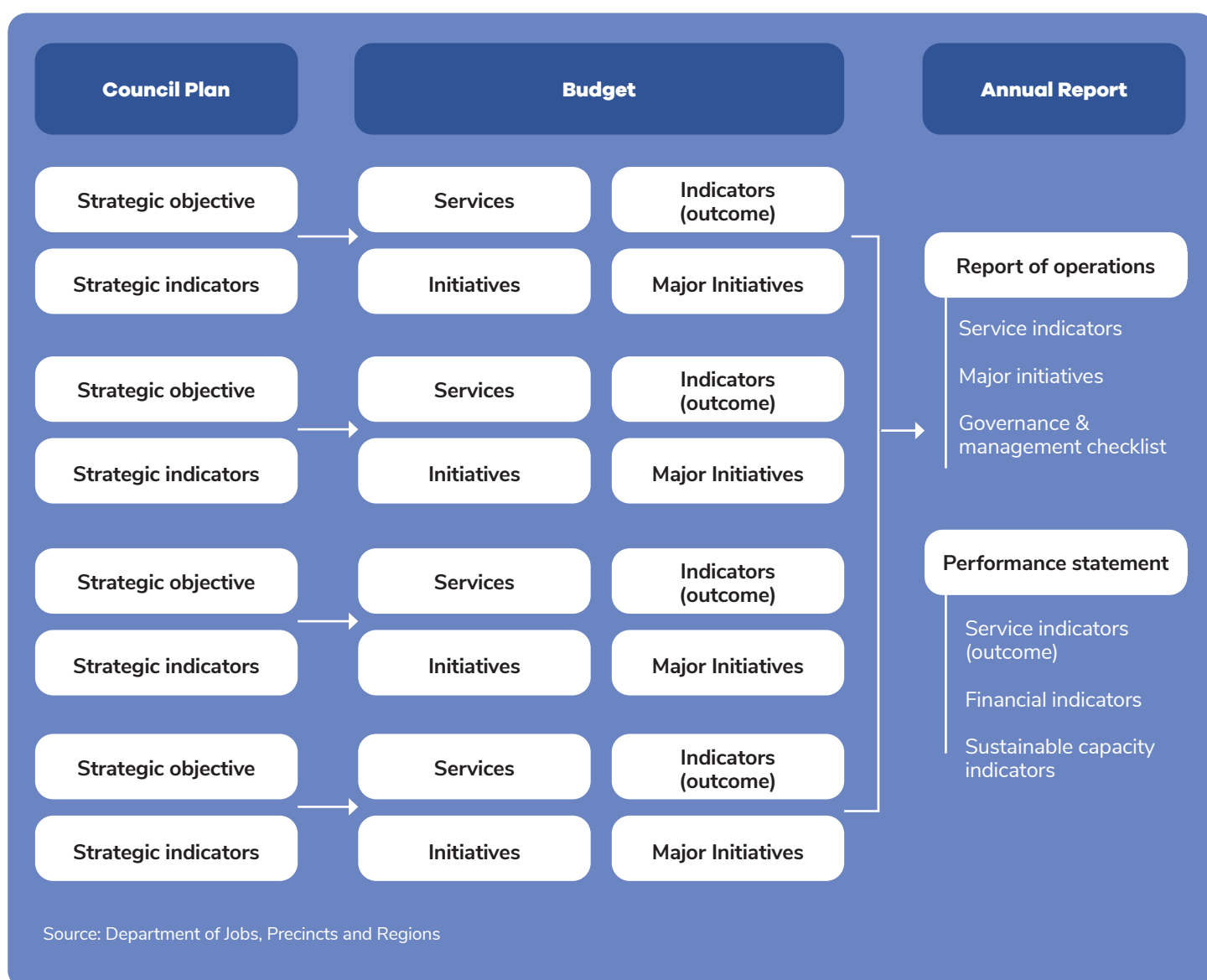
# 2

**Council  
Services**



## 2.1 Structure of Strategic Flow

This section provides a description of the services and initiatives to be funded in the Budget for the 2021/22 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



# Structure of Strategic Flow

In line with Council's Community Engagement Policy 2020, we carried out an extensive community engagement process to help inform the preparation of the proposed budget.

Between February and March 2021, a range of engagement methods were used to maximise participation and to ensure that people could contribute ideas to the budget in an accessible and inclusive way. Engagement activities included:

- A listening post at 10 community-based pop-up events across Moreland
- A call for written submissions by post or via online digital engagement platform Conversations Moreland
- Targeted engagement for non-English speaking communities
- An ideas forum event where community members could meet in person or via Zoom with Councillors to share ideas.

The participation rates in engagement for our Budget were the highest that Council has ever reached, and this was the first year that Council received submissions to the Budget in other languages.

We received 81 submissions, including 3 submissions in a language other than English and 14 community members attended the ideas forum, sharing their ideas about what Council should prioritise and how Council should deliver services.

The Budget engagement process is part of our larger engagement project, Imagine Moreland. This is our 4-stage engagement program to plan the future of our city in collaboration with the community. This engagement program will inform the new Moreland Community Vision, which will guide Council's priorities for the next 10 years and beyond.

The Community Panel that are working on the Moreland Community Vision will also provide feedback to inform the following Council strategies:

- 4-year Council Plan
- 4-year Council Budget
- 10-year Asset Plan
- 10-year Financial Plan

Please note that the strategic objectives outlined may change when our 4-year Council Plan is adopted in October 2021.





## 2.2 Connected Community

Moreland's residents feel a strong sense of connectedness with their community. Moreland welcomes people from a wide range of backgrounds and we celebrate diversity, ensuring people from all backgrounds are welcomed, feel that they belong, and have the resources, opportunities and ability to get involved in the community. We are also committed to advancing the wellbeing and health of all our residents. As our community grows, with Increased birth rates and longer life expectancy, this remains a challenge with higher rates of chronic disease than the Victorian average and increasing levels of obesity. Social inequality and disadvantage also contribute to avoidable and unfair differences in health outcomes and life expectancy. Covid-19, along with government and societal responses, have exposed and widened inequality in our society. As we move from the Covid-19 relief phase to the Covid-19 recovery phase, we seek to improve our community's sense of wellbeing and connectedness, and extend support to the growing population that calls Moreland their home.

## Aquatic & Community Facilities

This service provides for the management, operations and service delivery of Moreland's six Aquatic and Leisure Centres through an external contracted service provider; including direction and oversight of the Active Moreland program and service development; compliance auditing across a range of functions to deliver the objectives and outcomes required of the contract; capital maintenance and infrastructure improvement planning and project supervision; and, policy development and review.

This service also provides accessible well utilised Council managed community venues for hire facilities that meet community needs, through the management of the 20 venues including small halls, senior citizen centres and external meeting rooms.

No of aquatic and leisure centre attendances

843,475 pa

No of aquatic and leisure centre members

8,217

No of swim lesson students enrolled

4,229

\*The 2020/21 forecast includes loss of revenue and increased expenditure relating to the closure of leisure centres due to the COVID-19 pandemic.

	2019/20 Actuals (\$'000)	2020/21 Forecast (\$'000)	2021/22 Budget (\$'000)
<b>(Revenue)</b>	(287)	(127)	(245)
<b>Expenditure</b>	2,355	5,560	2,722
<b>Net Cost</b>	<b>2,068</b>	<b>5,433</b>	<b>2,477</b>



## Assessment Services

This service provides the Home and Community Care (HACC) program to older people, people with a disability and their carers, referrals to and information about other related services, and assistance with care coordination.

Total Referrals

3,421 pa

Total New Assessments

1,812 pa

	2019/20 Actuals (\$'000)	2020/21 Forecast (\$'000)	2021/22 Budget (\$'000)
<b>(Revenue)</b>	(844)	(926)	(870)
<b>Expenditure</b>	1,141	1,242	1,161
<b>Net Cost</b>	<b>296</b>	<b>316</b>	<b>291</b>

## Children's Services

This Unit provides years advocacy and planning, infrastructure management, professional training, network facilitation, resourcing and support to child care, kindergarten and playgroup providers. This unit provides services and programs for families, including Supported Playgroups, Family Day Care, Primary School Holiday Programs, Kindergarten Central Enrolment and Child Care Central Registration to access Moreland programs, and information on the early years for families.



	2019/20 Actuals (\$'000)	2020/21 Forecast (\$'000)	2021/22 Budget (\$'000)
<b>(Revenue)</b>	(1,377)	(1,637)	(1,469)
<b>Expenditure</b>	2,975	3,056	2,900
<b>Net Cost</b>	<b>1,598</b>	<b>1,419</b>	<b>1,431</b>

## Community Development & Social Policy

This service contributes to social justice and community wellbeing by advocating for equitable and inclusive Council policies, services, facilities and programs. Further, by facilitating consultation and collaboration across Council and with community partners to address current and emerging community needs and supporting local actions to promote human rights, accessibility for all, volunteering, community service networks, food security, social cohesion, reconciliation, gender equality, family violence prevention, gambling harm prevention.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(157)	(3)	0
<b>Expenditure</b>	1,731	1,895	1,815
<b>Net Cost</b>	<b>1,574</b>	<b>1,893</b>	<b>1,815</b>

## Amenity & Compliance

This service aims to improve the safety, amenity and access within the municipality. Specific services include: parking enforcement, local laws, animal management and school crossings service.

No of fines issued

64,000 pa

No of animals registered

19,000 pa

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(10,308)	(7,844)	(12,963)
<b>Expenditure</b>	7,758	7,374	8,875
<b>Net Cost</b>	<b>(2,550)</b>	<b>(470)</b>	<b>(4,087)</b>

No of supervised  
school crossings

76





## Recreation Services

This service aims to improve sport and physical activity participation for people of all ages gender, background and ability by promoting the use of recreation facilities and enhancing the capacity of local recreation, sporting clubs and community organisations to deliver services.



	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(246)	(246)	(322)
<b>Expenditure</b>	1,633	1,679	1,589
<b>Net Cost</b>	<b>1,387</b>	<b>1,432</b>	<b>1,267</b>

## Home Care

This service aims to assist eligible residents to remain living at home independently and in a safe and secure environment. Specific services include home maintenance, home support, respite support, shopping assistance, assisted activities and personal support.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(7,951)	(8,222)	(8,112)
<b>Expenditure</b>	10,698	10,761	10,619
<b>Net Cost</b>	<b>2,747</b>	<b>2,539</b>	<b>2,507</b>



No of home support hours

91,000pa

## Social Support Services

This service delivers a number of specific social support programs, including Community Transport, Food Services, Social Support Connection Options (which provides activities, outings for socially isolated eligible residents), and the provision of information and support to older community residents and senior citizens groups.

Specific COVID funding has been provided to provide additional Meals, to eligible community members to their homes and continues in 2021/22. Social Support services are also being modified to support people to meet in different ways.

No. of meals delivered –

**76,000 pa**

(Moreland only)

No. of trips by Community Transport –

**15,500 pa**

(disruption to service delivery due to COVID restrictions on groups and bus density)

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(667)	(1,273)	(1,499)
<b>Expenditure</b>	1,814	2,349	3,322
<b>Net Cost</b>	<b>1,147</b>	<b>1,077</b>	<b>1,823</b>

## Library Services & Resources

This service provides library lending services, programs and extension services, information services and facilities.

Number of library members –

39,000

Number of people visiting libraries–

487,000 pa

No of items borrowed –

1,100,000 pa



\*Noting that the above statistics have been impacted by the 3 months of library closures as a result of the ongoing pandemic.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(1,306)	(1,196)	(1,946)
<b>Expenditure</b>	5,510	5,339	6,677
<b>Net Cost</b>	<b>4,204</b>	<b>4,143</b>	<b>4,731</b>

## Maternal & Child Health / Immunisation

The Maternal and Child Health (and Immunisations) service supports the optimal health and development of young children and families in their parenting role. Specific activities include: parenting support and education; breastfeeding support, sleep and settling, health promotion; immunisations for children, youth and adults; monitoring of growth and development in children; and, early identification and attention to child and family health issues.

Additional Number of visits  
to vulnerable families –

1,755 pa

Number of immunisations –

4,516

babies pa

+

5,116

school children pa

Number of key ages & stages visits –

18,861 pa

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(1,999)	(2,528)	(2,253)
<b>Expenditure</b>	5,684	5,840	5,425
<b>Net Cost</b>	<b>3,684</b>	<b>3,312</b>	<b>3,173</b>





## Youth Services

This service aims to improve the lives of young people through the provision of safe, supportive and inclusive programs and spaces that promote youth participation and wellbeing. Specific service activities include: service planning and delivery; facility management and working in partnership with young people and the community to engage and empower young people in Moreland.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(124)	(159)	(33)
<b>Expenditure</b>	1,313	1,598	1,372
<b>Net Cost</b>	<b>1,189</b>	<b>1,439</b>	<b>1,339</b>





## 2.3 Progressive City

Moreland is a thriving, city-fringe municipality, with a population that has grown by almost a third in the last 15 years. This is fueled by a growth in births, an increase in life expectancy and a growing number of people choosing to make Moreland their home. This growth presents challenges for our existing infrastructure - including public amenities, community facilities, parking, open spaces, public transport and roads, and changes the nature of our neighbourhoods.

However growth can present opportunities too. Denser cities use the lowest per capita resource consumption and protect valuable food growing land at their edges making them more sustainable. They also provide the highest access to facilities and services for everyone, making them more affordable cities within which to live. We must embrace the renewal that development brings and plan for the increased demands on our Infrastructure and services. Our strategies on transport and how we move around the city, maintaining and Increasing parks and open spaces, reaching our zero carbon targets by 2040 and housing accessibility, affordability and liveability will enhance Moreland for current and future generations.

## Arts & Culture

This unit is responsible for enhancing opportunities for artistic and cultural experiences for the Moreland community and growing the capacity of Moreland's creative sector and local artists. Moreland has developed a strong reputation for the arts and our creative community is well-established and plays a significant role in contributing to the identity, community well-being and economic success of Moreland.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(372)	(173)	(283)
<b>Expenditure</b>	2,432	2,773	2,273
<b>Net Cost</b>	<b>2,060</b>	<b>2,600</b>	<b>1,991</b>

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## Environmental Health

This service works to prevent food-borne illness (food safety), the prevention of infectious disease, achieving compliance in prescribed accommodation, nuisance complaint investigation and resolution, and provides support to the Municipal Emergency Management Plan and provision of public health-related information.

Registration / Inspections  
of Food Premises –

1,386 pa

\*The 2020/21 forecast includes  
the waiver of Health Registrations  
for 12 months.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(987)	(42)	(1,037)
<b>Expenditure</b>	981	1,094	1,104
<b>Net Cost</b>	<b>(6)</b>	<b>1,053</b>	<b>67</b>

## Building Projects

This service delivers Council's Capital Works Program for buildings and structures and provides construction advisory services across the organisation and to its stakeholders.

### Major Initiatives –

Completing the

**\$30.1  
million**

Glenroy Community  
Hub project  
(\$11.0 million)

Commencing the  
design of the

**\$20.6  
million**

Fawkner Leisure Centre



Commencing the construction of the

**\$11.3 million**

Fleming Park redevelopment (\$6.5 million)

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	0	(1)	0
<b>Expenditure</b>	742	792	828
<b>Net Cost</b>	<b>742</b>	<b>791</b>	<b>828</b>



## Building Maintenance

This service maintains Council buildings to appropriate standards.

Number of responses  
to work requests –

7,400 pa

Number of buildings  
maintained –

280

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
(Revenue)	(26)	(27)	0
Expenditure	3,271	3,604	3,468
Net Cost	3,245	3,576	3,468

## Building Services

This service aims to provide a safe and habitable for all stakeholders by meeting Council's statutory obligations under the Building Act 1993 and subordinate legislation.

Building permits issued and consents granted –

1050 pa

Enforcement matters resolved –

665 pa

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
(Revenue)	(818)	(772)	(837)
Expenditure	1,436	1,605	1,623
Net Cost	618	834	786

## Engineering Services

This service develops and coordinates the detailed planning, design, tendering and construction of Council's road and drainage asset capital works programs, and manages the design and reconstruction of Councils' drainage network.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(291)	(254)	(270)
<b>Expenditure</b>	1,069	1,152	1,196
<b>Net Cost</b>	<b>779</b>	<b>897</b>	<b>926</b>



Major Initiatives –

# \$3.6 million

for various Park Close to Home projects including: Service Street, Coburg, Cardinal Road, Glenroy and commencement of Frith Street, Brunswick.

## Open Space Design & Development

Partnering with the community, this service protects and enhances our green public open space which includes parks, reserves, playgrounds, sports fields, creek corridors and streetscapes. The core service responsibilities of this service unit are: open space strategic planning and policy; bushland conservation; and capital works planning, design and delivery.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(78)	(1)	0
<b>Expenditure</b>	2,338	2,365	2,427
<b>Net Cost</b>	<b>2,260</b>	<b>2,364</b>	<b>2,427</b>

## Open Space Maintenance

This service maintains parks, reserves and sports fields; open space assets such as playgrounds, sporting infrastructure, and park furniture; streetscapes such as street trees, roadside garden beds and street/footpath/laneway weeds; and grounds in community centres, child care centres and kindergartens.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(196)	(171)	(120)
<b>Expenditure</b>	10,469	11,408	11,734
<b>Net Cost</b>	<b>10,273</b>	<b>11,236</b>	<b>11,614</b>

Actively maintained Open Space – parks, reserves, plantations, nature strips

617  
hectares pa



No. of street trees maintained

64,138 pa

Grass sportsfields  
maintained

67  
hectares pa

No. of Playgrounds  
maintained

137  
hectares pa

## Road Construction & Maintenance

This service aims to create a more liveable city by providing a range of services to maintain and improve the safety and integrity of the City's Road Network. Specific services include: pot hole patching, road resheeting and general road. maintenance.

Roads maintained

613kms

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>Revenue</b>	(1,328)	(1,464)	(1,318)
<b>Expenditure</b>	5,361	5,666	5,772
<b>Net Cost</b>	<b>4,033</b>	<b>4,202</b>	<b>4,454</b>

Footpaths  
maintained

1,027  
kms

## Street Cleansing

This service aims to maintain and enhance the quality of life for people who live and work in, and travel through Moreland, by improving the cleanliness and presentation of public spaces. This includes graffiti removal, pit and drain cleaning, street sweeping, street and park litter bin collection and removal of illegal dumped rubbish.

Streets cleaned

21,879  
kilometres

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
(Revenue)	(137)	(109)	(108)
Expenditure	4,669	4,662	4,709
Net Cost	4,532	4,553	4,602



## Transport Development

This service provides strategic transport planning and transport engineering to support a liveable city by ensuring that the most convenient, efficient and effective transport mode is also the best for the environment, community and the economy. Specific services include strategic transport planning, transport permits, transport engineering and transport infrastructure.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
(Revenue)	(668)	(633)	(410)
Expenditure	3,573	2,948	2,736
Net Cost	2,904	2,315	2,326



## City Strategy & Design

This service is responsible for leading Council's response to population growth and land use and development trends to create sustainable neighbourhoods. The branch does this by keeping the Moreland Planning Scheme current and responsive to change; implementing improvements to the design and appearance of public places in our Activity Centres; implementing actions aiming to increase the supply of social and affordable housing; leading an integrated approach to the planning of community infrastructure; and leading a research program, which includes population forecasting and supporting the organisation to use evidence in the delivery of services.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(24)	(15)	(3)
<b>Expenditure</b>	3,449	3,595	3,576
<b>Net Cost</b>	<b>3,425</b>	<b>3,580</b>	<b>3,573</b>



## Waste Services

The waste collection service provides weekly domestic garbage and recycling collection, fortnightly green waste collection, and yearly kerb side hard waste collection.

Volume of waste collected

57,839 tonnes pa

Volume of waste diverted away from landfill

29,498 tonnes pa (51%)

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(207)	(204)	(200)
<b>Expenditure</b>	14,431	15,424	20,503
<b>Net Cost</b>	<b>14,224</b>	<b>15,220</b>	<b>20,303</b>

## Urban Planning & Planning Enforcement

These units manage administration and enforcement of the Moreland Planning Scheme. The Urban Planning Unit assesses and determines planning permit applications as well as representing Council at hearing before the Victorian Civil and Administrative Tribunal. The Unit manages applications for use, development and subdivision of land and provides fast-track and commercial priority services for simple matters and to assist new and expanding businesses.

The Planning Enforcement team oversees compliance with the Moreland Planning Scheme and planning permits. They do this through responding to complaints as well as proactively monitoring compliance with a select number of planning permits each year

Planning permit  
applications received

1,282 pa

Planning permit applications  
determined

1,224 pa

Planning enforcement  
matters resolved

302

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(14,127)	(12,695)	(12,330)
<b>Expenditure</b>	4,948	5,293	5,716
<b>Net Cost</b>	<b>(9,178)</b>	<b>(7,402)</b>	<b>(6,614)</b>



## Economic Development

This service supports commercial and industrial investment, business development initiatives for micro, startups and established businesses and a range of marketing and promotional activities.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(650)	(566)	(552)
<b>Expenditure</b>	1,836	2,547	1,725
<b>Net Cost</b>	<b>1,186</b>	<b>1,981</b>	<b>1,173</b>

## Property & Place

This service works with a wide range of partners to develop new major projects of benefit to the community, leads the development of Council owned land to enable transformative investment and change within our activity centres, and also provides a range of services around the sale and lease of Council's portfolio of land-holdings and buildings.

\*A restructure occurred in 2020/21 combining Property and Major Partnerships with Property.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(1,898)	(2,949)	(1,908)
<b>Expenditure</b>	2,640	3,399	2,682
<b>Net Cost</b>	<b>743</b>	<b>450</b>	<b>774</b>

## Sustainable Built Environment

This service is responsible for developing, implementing, monitoring reporting on strategies, policies, programs and partnerships relating to Moreland's environmental sustainability, in particular relating to integrated water management, sustainable management of Council's buildings an infrastructure, promoting a sustainable built environment in new development, and promotion and expansion of our electric vehicle fleet and charging network.

Major Initiatives –  
Integrated Water  
Management  
Framework 2040  
and action plan.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(65)	(158)	(110)
<b>Expenditure</b>	2,778	1,364	1,517
<b>Net Cost</b>	<b>2,713</b>	<b>1,206</b>	<b>1,407</b>

## Sustainable Communities

This service is responsible for developing, implementing, monitoring and reporting on strategies, policies, programs and partnerships relating to Moreland's environmental sustainability, in particular fostering community climate action and advocacy for zero net emissions, zero waste and a circular economy in Moreland.

Major Initiatives –

ZCM Climate Emergency Action  
Plan Implementation;

Kerbside Waste Reform project;

Solar / Thermal low income  
grant scheme.



	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
(Revenue)	0	0	0
Expenditure	0	2,567	2,964
Net Cost	0	2,567	2,964





## 2.4 Responsible Council

Over recent years, we have continued to improve the way we deliver services to meet our community's evolving needs. Our residents tell us we perform core services such as waste collection and elderly support services well, but that these critical services must remain a focus and be further developed to meet our community's growing needs. The ability for Council's workforce to be mobile and accessible and supported by smart and efficient technologies proved essential during the Covid-19 pandemic, to allow Council to continue to deliver services in new ways.

The Moreland community is highly engaged, wants to be consulted about changes, and well informed about Council decisions. Transparency and effective governance of Council's operations are also a priority for our community.

With increasing demand for services and increasing operating costs, we will continue to face pressures to effectively constrain our costs over the coming years. Our community expects council to be financially responsible and work within the rate cap.

## Fleet Services

This service provides a fleet management and maintenance service for over 660 items of plant and equipment.

No. of mechanical services provided

376 trucks pa  
+ 302 light vehicles pa

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
(Revenue)	(140)	(128)	(140)
Expenditure	3,742	3,460	3,734
Net Cost	3,602	3,331	3,594

## Asset Management

This service aims to provide sound stewardship of Council's \$1 billion asset base, undertaken through the development and implementation of Asset Management policies, strategies and plans and the provision of high quality Asset Management data to support informed decision making.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
(Revenue)	0	0	0
Expenditure	885	751	848
Net Cost	885	751	848

## Customer Service

This service is the primary public contact point for the organisation and is delivered through three citizen service centres, the telephone contact centre and other multi-media channels.

Calls taken

148,031<sub>pa</sub>

CRS requests received via phone

43,111<sub>pa</sub>

CRS requests received online

32,499<sub>pa</sub>

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	0	0	0
<b>Expenditure</b>	2,762	3,110	3,130
<b>Net Cost</b>	<b>2,762</b>	<b>3,110</b>	<b>3,130</b>

## Facilities

This service co-ordinates the provision of meeting rooms and Town Hall bookings including facility management, catering and security.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(198)	(29)	(91)
<b>Expenditure</b>	3,863	1,996	2,110
<b>Net Cost</b>	<b>3,664</b>	<b>1,967</b>	<b>2,018</b>

Venue hire bookings

10,125 pa

Meetings supported

9,353 pa

Community  
venue hire  
spaces

21

## Organisational Performance

This service supports and leads Council's culture and leadership development, change and continuous improvement capability building and supports the organisation in service unit planning and process mapping.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	0	0	0
<b>Expenditure</b>	1,099	1,119	1,136
<b>Net Cost</b>	<b>1,099</b>	<b>1,119</b>	<b>1,136</b>

## Finance

This service provides a range of financial services, including management of Council's finances, internal and external reporting, payments to suppliers of goods and services along with procurement and contracting services, and management of the valuation and rating of properties within the municipality and the collection of debts owed to Council.

Invoices paid

30,000 pa

Rate notices issued

300,000 pa

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(1,348)	(1,518)	(1,870)
<b>Expenditure</b>	3,779	3,809	4,079
<b>Net Cost</b>	<b>2,431</b>	<b>2,291</b>	<b>2,209</b>

## Corporate Finance

This service undertakes the management of corporate level finances including loan interest repayments.

\*The 2020-21 forecast includes \$0.8 million COVID related costs, including face masks and cleaning, for the whole organisation.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(8,056)	(3,591)	(16,098)
<b>Expenditure</b>	5,904	9,502	9,224
<b>Net Cost</b>	<b>(2,152)</b>	<b>5,911</b>	<b>(6,875)</b>

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## Integrity, Risk & Resilience

This service coordinates Council's audit function and the Audit and Risk Committee. It is responsible for ensuring that risk management is embedded into Council's activities, that Council is effectively insured and that claims made by, and against Council are proficiently processed. This service also ensures a robust Business Continuity Plan is in place and that an Environmental Management System is established.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	0	(27)	0
<b>Expenditure</b>	2,218	3,263	3,473
<b>Net Cost</b>	<b>2,218</b>	<b>3,236</b>	<b>3,473</b>



## Governance & Civic Protocols

This service ensures good governance and transparent and responsible decision making, whilst providing support to the Mayor and Councillors through the development and implementation of systems which support democratic and corporate governance. This service oversees an integrated strategic planning and performance reporting framework to assist Council to link community priorities to operational activities. Governance provides assurance that an organisation's risk management, governance and internal control processes are operating effectively.

\*The 2020/21 forecast includes the cost of running Council elections.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
(Revenue)	(108)	(121)	(235)
Expenditure	1,285	3,089	2,549
Net Cost	1,177	2,969	2,314

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## Human Resources

This service provides advice and support to the organisation regarding: the attraction, recruitment and selection for its employees; payroll; benefits and remuneration; performance management; employee and industrial relations; development and implementation of HR policies, systems and processes including workforce planning; gender equity action planning; learning and development; and oversight of the health and safety processes including management of WorkCover claims and the return to work of sick and injured employees. In addition, there is a focus on the provision of health and well-being activities, induction and workplace training which supports a proactive approach to workplace safety.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
(Revenue)	14	(9)	(19)
Expenditure	2,622	3,430	2,949
Net Cost	2,636	3,421	2,930

## Information Technology and Records

This service supports and maintains corporate computing, communication and record management systems for Councillors, staff and users of our public internet services.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	(13)	0	0
<b>Expenditure</b>	7,593	7,736	8,470
<b>Net Cost</b>	<b>7,580</b>	<b>7,736</b>	<b>8,470</b>

## Communications

This service supports a number of corporate functions, including issues and reputation management; community engagement; corporate and internal communications; and delivers community information about council work impacting the community and promotions of services, events, Council decisions, projects and community development initiatives.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
<b>(Revenue)</b>	0	(75)	0
<b>Expenditure</b>	1,482	1,638	1,572
<b>Net Cost</b>	<b>1,482</b>	<b>1,563</b>	<b>1,572</b>

## Community Engagement

This service ensures that Council is providing the community with good information about the work it is doing and consulting the community about how it develops and delivers projects and services, including consulting the community about any changes to the way Council works. It allows Council to make decisions that best reflect the views of the community.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
(Revenue)	0	0	0
Expenditure	269	813	1,209
Net Cost	269	813	1,209

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## Civic Leadership / General Overheads

Includes corporate costs related to civic leadership.

\*The 2020/21 forecast includes the Working for Victoria program.

	2019 / 20 Actuals (\$'000)	2020 / 21 Forecast (\$'000)	2021 / 22 Budget (\$'000)
(Revenue)	(472)	(12,943)	0
Expenditure	3,694	19,671	2,809
Net Cost	3,222	6,728	2,809

## Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Statutory Planning	Decision making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x 100
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads
Libraries	Participation	Active library borrowers (Percentage of the municipal population that are active library borrowers)	[The sum of the number of active library borrowers in the last 3 financial years / The sum of the municipal population in the last 3 financial years] x 100
Waste Collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x 100

Service	Indicator	Performance Measure	Computation
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Animal Management	Health and safety	Animal management prosecutions (Percentage of animal management prosecutions which are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions
Food Safety	Health and safety	Critical and major non-compliance outcome notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about food premises] x 100
Maternal and Child Health	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)  Participation in the MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x 100  [Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x 100"



## 2.3 Performance statement

The service performance indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2020/21 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 5) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

## 2.4 Reconciliation with budgeted operating result

Strategic Objective	Net Cost (\$'000)	Expenditure (\$'000)	Revenue (\$'000)
Connected Community	16,766	46,477	(29,711)
Progressive City	57,069	76,554	(19,485)
Responsible Council	28,838	47,292	(18,454)
<b>Total</b>	<b>102,673</b>	<b>170,322</b>	<b>(67,649)</b>
<b>Expenses added in</b>	<b>(\$'000)</b>		
Depreciation	27,191		
Finance costs	976		
<b>Deficit before funding sources</b>	<b>130,840</b>		
<b>Funding sources added in</b>	<b>(\$'000)</b>		
Rates & charges revenue	(148,780)		
Waste charge revenue *	(21,414)		
Total funding sources	(170,194)		
<b>Operating Surplus for the year</b>	<b>(39,354)</b>		

\* This is based on cost recovery of which is split across multiple areas.



# **Financial Reports**

# Financial Reports

This section presents information in regard to the Financial Statement and Statement of Human Resources. The budget information for the year 2021-22 has been supplemented with projections to 2022-25.

This section includes the following financial statements prepared in accordance with the Local Government Act 2020 and the Local Government (Planning and Reporting) regulations 2020.

## 3. Financial Statements

### Comprehensive income statement

An accrual-based statement that includes non-cash items such as depreciation charges but does not include capital items such as capital works expenditure.

### Balance sheet

A representation of the Assets and Liabilities of the Council as at the year ending 30 June 2022.

### Statement of changes in equity

Represents accumulated surplus, revaluation reserve and other reserve movements at 30 June each financial year.

### Statement of cash flows

Provides a summary of cash inflow and outflows by type of activity – being either operating, investing or financing.

### Statement of capital works

Sets out all the expected capital expenditure in relation to non-current assets for the year. It provides information related to the capital works expenditure including the funding source, the value of renewal of assets, upgrades and expansion of assets, and new assets.

### Statement of human resources

Sets out Council staff expenditure and staff numbers.

## 4. Notes to the financial statements

## 5. Budgeted financial performance indicators

## 6. Analysis of capital budget



# Financial Statements

## Budgeted comprehensive income statement for the four years ending 30 June 2025

for the four years ending 30 June 2025				Projections		
	Notes	Forecast Actual 2020/21 (\$'000)	Budget 2021/22 (\$'000)	2022/23 (\$'000)	2023/24 (\$'000)	2024/25 (\$'000)
Income						
Rates & charges	1	163,169	171,645	176,816	180,486	184,366
Statutory fees and fines	2	9,374	15,022	13,251	13,594	13,946
User fees	3	4,651	6,378	6,359	6,419	6,759
Contributions - cash	4	11,397	11,213	10,861	10,526	10,205
Grants - operating (recurrent)	5	30,145	18,682	18,803	18,587	18,878
Grants - capital (non-recurrent)	6	7,777	8,696	3,329	8,204	3,984
Other income	7	5,563	6,207	6,198	6,338	6,466
Net gain/loss on disposal of property, infrastructure, plant & equipment		0	0	0	0	0
Contributions - non-monetary assets		471	0	0	0	0
Total income		232,546	237,843	235,617	244,154	244,604
Expenses						
Employee costs	8	107,092	99,593	100,973	102,735	105,441
Materials and services	9	72,248	66,834	65,621	67,087	68,705
Bad and doubtful debts	10	2,050	2,911	2,092	2,113	2,134
Depreciation	11	27,086	27,191	27,864	27,964	28,065
Amortisation - Intangible assets		0	0	0	0	0
Amortisation - Right of use assets	11	236	236	236	236	236
Finance costs	12	927	976	1,277	1,209	1,133
Other expenses	13	711	749	739	747	756
Total expenses		210,349	198,489	198,802	202,091	206,470
Surplus (deficit) for the year		22,197	39,354	36,815	42,063	38,134
Comprehensive result		22,197	39,354	36,815	42,063	38,134

## Balance sheet for the four years ending 30 June 2025

				Projections		
	Notes	Forecast Actual 2020/21 (\$'000)	Budget 2021/22 (\$'000)	2022/23 (\$'000)	2023/24 (\$'000)	2024/25 (\$'000)
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		56,260	56,587	73,387	73,324	83,048
Trade and other receivables		20,934	27,330	30,020	32,407	33,445
Other assets		2,569	2,337	2,314	2,290	2,268
Non current assets classified as held for sale		0	0	0	0	0
Other financial assets		50,000	50,000	50,000	50,000	50,000
Inventories		355	300	300	300	300
<b>Total current assets</b>	<b>14</b>	<b>130,118</b>	<b>136,554</b>	<b>156,020</b>	<b>158,322</b>	<b>169,060</b>
<b>Non-current assets</b>						
Property, infrastructure, plant and equipment		2,269,394	2,303,710	2,326,325	2,362,633	2,385,094
Investment property		33,966	33,966	33,966	33,966	33,966
Unlisted shares		2	2	2	2	2
Other assets		1,918	1,678	1,703	1,729	1,754
<b>Total non-current assets</b>	<b>15</b>	<b>2,305,280</b>	<b>2,339,356</b>	<b>2,361,996</b>	<b>2,398,330</b>	<b>2,420,817</b>
<b>Total assets</b>		<b>2,435,398</b>	<b>2,475,910</b>	<b>2,518,017</b>	<b>2,556,652</b>	<b>2,589,877</b>
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		20,126	20,110	18,573	17,548	15,075
Interest bearing loans and borrowings		831	1,745	2,846	2,922	3,000
Provisions		25,758	27,856	27,540	28,086	28,670
Trust funds & deposits		652	671	681	692	702
<b>Total current liabilities</b>	<b>16</b>	<b>47,368</b>	<b>50,382</b>	<b>49,640</b>	<b>49,248</b>	<b>47,447</b>
<b>Non-current liabilities</b>						
Provisions		1,811	1,865	1,904	1,945	1,986
Interest bearing loans and borrowings		34,317	32,407	38,402	35,325	32,175
<b>Total non-current liabilities</b>	<b>17</b>	<b>36,128</b>	<b>34,272</b>	<b>40,306</b>	<b>37,270</b>	<b>34,161</b>
<b>Total liabilities</b>		<b>83,495</b>	<b>84,654</b>	<b>89,945</b>	<b>86,519</b>	<b>81,608</b>
<b>Net assets</b>		<b>2,351,903</b>	<b>2,391,256</b>	<b>2,428,071</b>	<b>2,470,134</b>	<b>2,508,269</b>
<b>Equity</b>						
Other reserves	<b>18</b>	76,631	87,542	99,609	89,449	88,552
Asset revaluation reserve		1,612,159	1,612,159	1,612,159	1,612,159	1,612,159
Accumulated surplus		663,112	691,557	716,304	768,525	807,557
<b>Total equity</b>	<b>19</b>	<b>2,351,903</b>	<b>2,391,256</b>	<b>2,428,071</b>	<b>2,470,134</b>	<b>2,508,269</b>



## Statement of changes in equity for the four years ending 30 June 2025

<b>2021 Forecast Actual</b>	<b>Total (\$'000)</b>	<b>Accumulated Surplus (\$'000)</b>	<b>Revaluation Reserve (\$'000)</b>	<b>Other Reserves (\$'000)</b>
Balance at beginning of the financial year	2,329,706	655,226	1,612,159	62,321
Comprehensive result	22,197	22,197	0	0
Adjustment on change in accounting policy	0	0	0	0
Net asset revaluation increment (decrement)	0	0	0	0
Impairment losses on revalued assets	0	0	0	0
Reversal of impairment losses on revalued assets	0	0	0	0
Transfer to reserves	0	(31,475)	0	31,475
Transfer from reserves	0	17,165	0	(17,165)
<b>Balance at end of the financial year</b>	<b>2,351,903</b>	<b>663,112</b>	<b>1,612,159</b>	<b>76,631</b>

<b>2022 Budget</b>				
Balance at beginning of the financial year	2,351,903	663,112	1,612,159	76,631
Comprehensive result	39,354	39,354	0	0
Adjustment on change in accounting policy	0	0	0	0
Net asset revaluation increment (decrement)	0	0	0	0
Impairment losses on revalued assets	0	0	0	0
Reversal of impairment losses on revalued assets	0	0	0	0
Transfer to reserves	0	(26,864)	0	26,864
Transfer from reserves	0	15,954	0	(15,954)
<b>Balance at end of the financial year</b>	<b>2,391,256</b>	<b>691,556</b>	<b>1,612,159</b>	<b>87,542</b>

**Statement of changes in equity for the  
four years ending 30 June 2025 (Continued)**

	<b>Total (\$'000)</b>	<b>Accumulated Surplus (\$'000)</b>	<b>Revaluation Reserve (\$'000)</b>	<b>Other Reserves (\$'000)</b>
<b>2023 Budget</b>				
Balance at beginning of the financial year	2,391,256	691,556	1,612,159	87,542
Comprehensive result	36,815	36,815	0	0
Adjustment on change in accounting policy	0	0	0	0
Net asset revaluation increment (decrement)	0	0	0	0
Impairment losses on revalued assets	0	0	0	0
Reversal of impairment losses on revalued assets	0	0	0	0
Transfer to reserves	0	(21,145)	0	21,145
Transfer from reserves	0	9,078	0	(9,078)
<b>Balance at end of the financial year</b>	<b>2,428,071</b>	<b>716,303</b>	<b>1,612,159</b>	<b>99,609</b>

<b>2024 Budget</b>				
Balance at beginning of the financial year	2,428,071	716,303	1,612,159	99,609
Comprehensive result	42,063	42,063	0	0
Adjustment on change in accounting policy	0	0	0	0
Net asset revaluation increment (decrement)	0	0	0	0
Impairment losses on revalued assets	0	0	0	0
Reversal of impairment losses on revalued assets	0	0	0	0
Transfer to reserves	0	(5,955)	0	5,955
Transfer from reserves	0	16,115	0	(16,115)
<b>Balance at end of the financial year</b>	<b>2,470,134</b>	<b>768,526</b>	<b>1,612,159</b>	<b>89,449</b>

**Statement of changes in equity for the  
four years ending 30 June 2025 (Continued)**

	<b>Total (\$'000)</b>	<b>Accumulated Surplus (\$'000)</b>	<b>Revaluation Reserve (\$'000)</b>	<b>Other Reserves (\$'000)</b>
<b>2025 Budget</b>				
Balance at beginning of the financial year	2,470,134	768,526	1,612,159	89,449
Comprehensive result	38,134	38,134	0	0
Adjustment on change in accounting policy	0	0	0	0
Net asset revaluation increment (decrement)	0	0	0	0
Impairment losses on revalued assets	0	0	0	0
Reversal of impairment losses on revalued assets	0	0	0	0
Transfer to reserves	0	(6,955)	0	6,955
Transfer from reserves	0	7,853	0	(7,853)
<b>Balance at end of the financial year</b>	<b>2,508,269</b>	<b>807,558</b>	<b>1,612,159</b>	<b>88,552</b>

**Statement of cash flows for the  
four years ending 30 June 2025**

				Projections		
	Notes	Forecast Actual 2020/21 (\$'000)	Budget 2021/22 (\$'000)	2022/23 (\$'000)	2023/24 (\$'000)	2024/25 (\$'000)
<b>Cash flows from operating activities</b>						
Rates and charges		161,410	169,929	175,048	178,681	182,522
Statutory fees and fines		9,187	14,722	12,986	13,322	13,667
User fees		4,652	6,378	6,359	6,419	6,759
Contributions - monetary		11,829	11,213	10,861	10,526	10,205
Grants - operating		30,145	18,682	18,803	18,587	18,878
Grants - capital		7,777	8,696	3,329	8,204	3,984
Trust funds & deposits taken		15,000	15,000	15,225	15,453	15,685
Other revenue (interest, trust funds / deposits taken, other, etc)		9,982	10,707	10,868	11,031	11,196
Employee costs (including redundancies)		(103,625)	(96,605)	(97,944)	(99,653)	(102,278)
Materials and services		(79,460)	(73,517)	(72,183)	(73,796)	(75,575)
Trust funds and deposits repaid		(15,000)	(15,000)	(15,225)	(15,453)	(15,685)
Other payments		(5,212)	(5,249)	(5,329)	(4,590)	(4,590)
<b>Net cash provided by operating activities</b>	<b>20</b>	<b>46,685</b>	<b>64,955</b>	<b>62,797</b>	<b>68,731</b>	<b>64,769</b>
<b>Cash flows from investing activities</b>						
Payments for property, infrastructure, plant and equipment		(54,995)	(61,743)	(50,715)	(64,508)	(50,762)
Proceeds from sale of property, infrastructure, plant and equipment		(168)	0	0	0	0
(Payments for) / proceeds from other financial assets		0	0	0	0	0
<b>Net cash used in investing activities</b>	<b>21</b>	<b>(55,164)</b>	<b>(61,743)</b>	<b>(50,715)</b>	<b>(64,508)</b>	<b>(50,762)</b>

**Statement of cash flows for the four years ending 30 June 2025 (Continued)**

ending 30 June 2020 (continued)

				Projections		
	Notes	Forecast Actual 2020/21 (\$'000)	Budget 2021/22 (\$'000)	2022/23 (\$'000)	2023/24 (\$'000)	2024/25 (\$'000)
Cash flows from financing activities						
Finance costs		(918)	(976)	(1,277)	(1,209)	(1,133)
Proceeds from interest bearing loans and borrowings		9,500	0	9,000	0	0
Repayment of interest bearing loans and borrowings		(1,384)	(1,909)	(3,005)	(3,076)	(3,150)
Net cash provided by (used in) financing activities	22	7,198	(2,885)	4,718	(4,285)	(4,283)
Net (decrease) increase in cash & cash equivalents		(1,281)	327	16,800	(62)	9,724
Cash and cash equivalents at the beginning of the year		57,541	56,260	56,587	73,387	73,324
Cash and cash equivalents at end of the financial year		56,260	56,587	73,387	73,324	83,048



## Statement of capital works for the four years ending 30 June 2025

Four years ending 30 June 2025				Projections		
	Notes	Forecast Actual 2020/21 (\$'000)	Budget 2021/22 (\$'000)	2022/23 (\$'000)	2023/24 (\$'000)	2024/25 (\$'000)
Property						
Land		0	0	0	0	0
Land improvements		0	0	0	0	0
Total land		0	0	0	0	0
Buildings		27,191	27,587	14,975	29,475	21,552
Building improvements		200	300	300	300	300
Heritage buildings		0	0	0	0	0
Total buildings		27,391	27,887	15,275	29,775	21,852
Total property		27,391	27,887	15,275	29,775	21,852
Plant and equipment						
Plant, machinery and equipment		1,890	1,738	1,522	1,975	1,475
Fixtures, fittings and furniture		477	175	177	681	659
Computers and telecommunications		1,270	1,055	2,526	2,601	905
Library books		1,000	1,020	1,040	1,061	1,082
Total plant and equipment		4,637	3,988	5,265	6,318	4,121
Infrastructure						
Roads		7,835	8,931	12,362	12,594	12,757
Bridges		1,287	80	80	2,480	80
Footpaths and cycle ways		4,850	7,085	3,352	2,301	2,319
Drainage		778	1,776	1,970	1,700	1,725
Recreational, leisure and community facilities		63	1,201	0	0	0
Waste management		303	219	219	84	30
Parks, open space and streetscapes		7,551	7,127	9,914	6,828	5,372
Transport management		927	2,844	1,958	2,090	2,096
Other infrastructure		71	605	320	337	409
Total infrastructure		23,666	29,868	30,175	28,414	24,788
Total capital works expenditure		55,695	61,743	50,715	64,508	50,762

**Continued.**

				Projections		
	Notes	Forecast Actual 2020/21 (\$'000)	Budget 2021/22 (\$'000)	2022/23 (\$'000)	2023/24 (\$'000)	2024/25 (\$'000)
<b>Asset Expenditure Types Represented by:</b>						
New		20,285	23,422	11,054	10,039	5,280
Expansion		0	79	120	30	30
Upgrade		6,533	6,456	10,212	15,839	12,315
Renewal		28,631	31,786	29,329	38,600	33,137
Maintenance		245	0	0	0	0
<b>Total capital works expenditure</b>		<b>55,695</b>	<b>61,743</b>	<b>50,715</b>	<b>64,508</b>	<b>50,762</b>
<b>Funding Sources Represented by:</b>						
Council		22,664	37,717	38,706	40,386	39,128
Reserves		15,754	15,330	8,680	15,918	7,650
Borrowings		9,500	0	0	0	0
Grants		7,777	8,696	3,329	8,204	3,984
<b>Total capital works expenditure</b>	<b>23</b>	<b>55,695</b>	<b>61,743</b>	<b>50,715</b>	<b>64,508</b>	<b>50,762</b>

## Statement of human resources for the four years ending 30 June 2025

				Projections		
	Notes	Forecast Actual 2020/21 (\$'000)	Budget 2021/22 (\$'000)	2022/23 (\$'000)	2023/24 (\$'000)	2024/25 (\$'000)
Staff expenditure						
Employee costs - operating		107,092	99,593	100,973	102,735	105,441
Total staff expenditure		107,092	99,593	100,973	102,735	105,441
Full-Time Equivalent (FTE) numbers						
FTE		1,212.9	930.2	916.0	901.1	898.1
Total FTE numbers		1212.9	931.2	917.0	901.1	898.1

Department	Budget 2021/22 (\$'000)	Full Time (\$'000)	Part Time (\$'000)	Casual (\$'000)	Temporary (\$'000)
City Infrastructure	28,549	25,467	2,239	63	780
Community Development	32,810	14,839	16,506	777	687
City Futures	16,178	14,371	680	26	1101
Business Transformation	13,444	11,671	1,450	46	277
Engagement & Partnerships	7,992	4,507	1,894	135	1455
Office of the Chief Executive Officer	620	536	84	-	-
<b>Total</b>	<b>99,593</b>	<b>71,392</b>	<b>22,853</b>	<b>1,048</b>	<b>4,300</b>
<b>Total permanent staff expenditure</b>	<b>94,245</b>				
<b>Casuals, temporary and other expenditure</b>	<b>5,348</b>				
<b>Capitalised labour costs</b>	<b>-</b>				
<b>Total expenditure</b>	<b>99,593</b>				

**Statement of human resources for the  
four years ending 30 June 2025 (Continued)**

Department	Budget 2020/21 (FTE)	Full Time (FTE)	Part Time (FTE)	Casual (FTE)	Temporary (FTE)
City Infrastructure	286.0	251.0	25.5	0.7	8.8
Community Development	325.1	128.0	175.2	9.0	12.8
City Futures	130.1	112.0	7.8	0.3	10.0
Business Transformation	115.0	97.0	15.1	0.4	2.5
Engagement & Partnerships	71.3	37.0	18.3	0.0	16.0
Office of the Chief Executive Officer	2.8	2.0	0.8	0.0	0.0
<b>Total</b>	<b>930.2</b>	<b>627.0</b>	<b>242.7</b>	<b>10.4</b>	<b>51.1</b>
<b>Total permanent staff FTE</b>	<b>869.7</b>				
<b>Casuals, temporary and other FTE</b>	<b>60.5</b>				
<b>Capitalised labour FTE</b>	<b>-</b>				
<b>Total FTE</b>	<b>930.2</b>				



# 4

## **Notes to the Financial Statements**

## 4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

### 4.1 Comprehensive Income Statement

#### Note 1: Rates and charges

"Rates and charges are required by the Act and the Regulations to be disclosed in Council's budget.

As per the Local Government Act 2020, Council is required to have a Revenue and Rating Plan which is a four year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2021/22 the FGRS cap has been set at 1.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 1.5% in line with the rate cap.

##### 4.1.1 Rates & Charges - Reconciliation of the rates and charges to the comprehensive income statement

	Forecast Actual 2020 – 2021 (\$'000)	Budget 2021 – 2022 (\$'000)	Variance (\$'000)	Variance (%)
General rates * (a)	144,207	148,780	4,572	3%
Waste management charge	17,122	21,414	4,292	25%
Special rates and charges	547	552	4	1%
Supplementary rates and rate adjustments	2,044	900	(1,144)	(56%)
\$50 Health care card holder waiver (COVID-19 relief)	(200)	0	200	(100%)
\$50 Pension card holder waiver (COVID-19 relief)	(552)	0	552	(100%)
<b>Total rates &amp; charges</b>	<b>163,169</b>	<b>171,645</b>	<b>8,477</b>	<b>5%</b>

\* These items are subject to the rate cap established under the FGRS

Comments: (a) Budgeted rates and charges are expected to increase by \$8.5 million over 2020-21. This is predominately due to an increased level of property development in the municipality, leading to an increase in the number of assessable properties, as well as an increase to the waste management charge which is explained in 1.2.6 (Waste charges per unit)





## 4.2 Rates & Charges Detail

### 4.2.1 Rate in the dollar

The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year.

Type of Property	Forecast Actual 2020/21 cents/\$CIV	Proposed Budget 2021-22 cents/\$CIV	Change (%)
General Rate for Residential Properties	0.24833	0.24283	(2.21%)
Commercial Properties	0.24833	0.24283	(2.21%)
Industrial Properties	0.24833	0.24283	(2.21%)

Comments: Council's total rate base has increased by 1.5% in alignment with the rate cap.

	Forecast Actual 2020/21 (\$)	Proposed Budget 2021-22 (\$)
Total rates	161,426,260	170,193,792
Number of rateable properties	82,502	83,440
Base average rate	1,689	1,757
Maximum rate increase (set by the State Government)	2.00%	1.50%
Capped average rate	1,731	1,783
Maximum general rates and municipal charges revenue*	144,193,583	148,764,235
Budgeted general rates and municipal charges revenue*	144,193,583	148,764,235
Budgeted supplementary rates	2,044,389	900,000
<b>Budgeted total rates and municipal charges revenue</b>	<b>146,237,972</b>	<b>149,664,235</b>

\*Excludes Cultural and Recreational Land

### 4.2.2 Amount raised by type

The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year.

	<b>Forecast Actual 2020-21 (\$)</b>	<b>Budget 2021-22 (\$)</b>	<b>Change (\$)</b>	<b>Change (%)</b>
General Rate for Residential Properties	131,520,001	135,442,720	3,922,719	3%
Commercial Properties	7,805,650	8,258,305	452,655	6%
Industrial Properties	4,867,932	5,063,210	195,278	4%
Cultural & Recreation	13,553	15,346	1,793	13%
Garbage Bin Charge	17,121,777	21,414,211	4,292,434	25%
<b>Total rates to be raised</b>	<b>161,328,913</b>	<b>170,193,792</b>	<b>8,864,879</b>	<b>5%</b>

\*Excludes allowance for supplementary rates and special charges

### 4.2.3 Number of assessments

The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

<b>Type of Property</b>	<b>2020-21 (#)</b>	<b>2021-22 (#)</b>	<b>Change (#)</b>	<b>Change (%)</b>
General Rate for Residential Properties	77,066	77,941	875	1%
Commercial Properties	3,308	3,357	49	1%
Industrial Properties	2,128	2,142	14	1%
<b>Total number of assessments</b>	<b>82,502</b>	<b>83,440</b>	<b>938</b>	<b>1%</b>

### 4.2.4 Basis of valuation

The basis of valuation to be used is the Capital Improved Value (CIV). Moreland City Council applies uniform rating (a uniform rate in the dollar) across all rateable properties. Uniform rating ensures all ratepayer groups are treated equally, as differential rating may be seen as unfair and excessive towards certain ratepayer groups.

#### 4.2.5 Estimated value of each property type

The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year.

Type of Property	Estimated 2020-21 (\$)	Estimated 2021-22 (\$)	Change (\$)	Change (%)
General Rate for Residential Properties	53,187,670,500	55,776,909,500	2,589,239,000	5%
Commercial Properties	3,173,105,500	3,400,867,500	227,762,000	7%
Industrial Properties	2,019,862,500	2,085,089,500	65,227,000	3%
<b>Total</b>	<b>58,380,638,500</b>	<b>61,262,866,500</b>	<b>2,882,228,000</b>	<b>5%</b>

#### 4.2.6 Waste charges per unit

The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year.

Type of Charge	No. of Bins	Adopted Budget Per Rateable Property 2020-21 (\$)	Budget Per Rateable Property 2021-22 (\$)	Change (\$)	Change (%)
<b>Waste Charges</b>					
60 Litres (Shared 120L)	3,058	74.37	92.64	18.27	25%
80 Litres	53,579	198.31	247.03	48.72	25%
120 litres	9,426	446.19	555.82	109.63	25%
120 litre bin (Shared 240L)	1,285	334.65	416.87	82.22	25%
160 Litres ( 2 x 80L)	214	644.50	802.85	158.35	25%
160 Litres Concession	47	322.25	401.43	79.18	25%
200 Litres	79	793.23	988.13	194.89	25%
200 Litres Concession	39	396.62	494.06	97.45	25%
240 Litres	821	941.96	1,173.40	231.44	25%
240 Litres Residential (2 x 120L)	98	941.96	1,173.40	231.44	25%
240 litre bin (Shared)	3,848	148.73	185.27	36.54	25%
240 Litres Residential Concession	70	470.98	586.70	115.72	25%

Comments: The price increases to the waste charges are primarily due to the proposed increase to the landfill levy increase imposed by the State Government, the replacement of waste trucks and the continued uptake in Food Organics and Garden Organics (FOGO) services.

#### 4.2.7 Estimate to be raised by waste charge by unit

The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	No. of Bins	Adopted Budget Per Rateable Property 2020-21 (\$)	Budget Per Rateable Property 2021-22 (\$)	Change (\$)	Change (%)
60 Litres	3,058	228,600	283,284	54,684	24%
80 Litres	53,579	10,558,530	13,235,715	2,677,185	25%
120 litres	9,426	4,219,654	5,239,173	1,019,519	24%
120 litre bin (Shared 240Lt)	1,285	378,818	535,673	156,854	41%
160 Litres	214	136,634	171,811	35,176	26%
160 Litres Concession	47	15,468	18,867	3,399	22%
200 Litres	79	62,665	78,062	15,397	25%
200 Litres Concession	39	15,468	19,268	3,800	25%
240 Litres	821	734,732	963,362	228,630	31%
240 Litres Residential (2 x 120Lt)	98	93,254	114,993	21,739	23%
240 litre bin (Shared )	3,848	524,873	712,934	188,061	36%
240 Litres Residential Concession	70	27,317	41,069	13,752	50%
<b>Total</b>		<b>16,996,014</b>	<b>21,414,211</b>	<b>4,418,197</b>	<b>26.0%</b>

Comments: The price increases to the waste charges are primarily due to the proposed increase to the landfill levy increase imposed by the State Government, the replacement of waste trucks and the continued uptake in Food Organics and Garden Organics (FOGO) services.

#### 4.2.8 The estimated total amount to be raised by all rates and charges compared with the previous financial year

Type of Charge	Forecast Actual 2020-21 (\$'000)	Budget 2021-22 (\$'000)	Change (\$'000)	Change (%)
Rates	144,207	148,780	4,572	3%
Waste Charge	17,122	21,414	4,292	25%
Special Charge	547	552	4	1%
Supplementary Rates	2,044	900	(1,144)	(56%)
\$50 Health care card holder waiver (COVID-19 relief)	(552)	0	552	(100%)
\$50 Pension card holder waiver (COVID-19 relief)	(200)	0	200	(100%)
<b>Total</b>	<b>163,169</b>	<b>171,645</b>	<b>8,477</b>	<b>5%</b>

#### 4.2.9 Changes which may affect the estimates to be raised by rates & charges

There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations;
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa;
- Changes of use of land such that the land moves from one rating category to another rating category.
- Requests to move from one bin size to another.

#### 4.2.10 Cultural and Recreational Land

In accordance with section 4(4) of the Cultural and Recreational Lands Act 1963, the following amounts are declared as a charge in lieu of the general rate (which would otherwise be payable):

Northern Golf Club - Glenroy Rd, Glenroy	\$12,736
Vic Amateur Basketball Assoc - Outlook Road, Coburg	\$2,610
<b>Total</b>	<b>\$15,346</b>

Please refer to the "Moreland City Council Rating & Revenue Plan" for detailed analysis of the services provided in relation to the cultural and recreational land and the benefit to the community derived from them.

## Note 2: Statutory fees and fines

	Forecast Actual 2020-21 (\$'000)	Budget 2021-22 (\$'000)	Variance (\$'000)	Variance ( % )
Infringements and Costs	4,348	8,807	4,459	103%
Court Recoveries	1,200	1,700	500	42%
Fees Car Parking	119	336	217	181%
Permits	3,707	4,179	472	13%
<b>Total statutory fees &amp; fines</b>	<b>9,374</b>	<b>15,022</b>	<b>5,648</b>	<b>60%</b>

Comments: Budgeted Statutory fees and fines are expected to increase by \$5.6 million against the forecast actuals. For the six months of the 2020-21 financial year, Council had made the commitment to provide free car parking in Council owned car parks as well as showing leniency on infringements throughout the COVID-19 pandemic.

## Note 3: User fees

	Forecast Actual 2020-21 (\$'000)	Budget 2021-22 (\$'000)	Variance (\$'000)	Variance (%)
Leisure Centre Fees	26	396	370	1,397%
Aged Services Fees (a)	2,087	2,436	349	17%
Registration Fees (b)	962	1,859	897	93%
Road Occupancy Charges	23	0	(23)	(100%)
Building Service Fees	729	866	137	19%
Valuation Fees / Supplementary	1	0	(1)	0%
Land Information Certificate	135	171	36	26%
Garbage & Waste Collection Recycling	0	0	(0)	(10%)
Garbage & Waste Collection Commercial	205	200	(5)	(2%)
Other Fees and Charges	483	450	(33)	(7%)
<b>Total user fees</b>	<b>4,651</b>	<b>6,378</b>	<b>1,727</b>	<b>37%</b>

Comments: Budgeted user fees are expected to increase by \$1.7 million or 37% due to the following:

- a) Aged Services fees are anticipated to increase by \$0.3 million or 17% due to securing the tender to provide meals on wheels services;
- b) Registration fees are anticipated to increase by \$0.9 million or 93% as Health Registrations were waived for the entire year for 2020-21 to provide financial relief to businesses as a result of COVID-19.



## Note 4: Contributions - cash

	Forecast Actual 2020-21 (\$'000)	Budget 2021-22 (\$'000)	Variance (\$'000)	Variance (%)
Subdivider contributions	10,073	9,600	(473)	(5%)
Developer Contribution Plan (DCP) Levy	1,324	1,613	289	22%
<b>Total user fees</b>	<b>11,397</b>	<b>11,213</b>	<b>(184)</b>	<b>(2%)</b>

Comments: Budgeted cash (subdivider) contributions are expected to decrease by \$0.2 million or 2% due to a decrease in property development within the municipality.

## Note 5: Operating grants

	Forecast Actual 2020-21 (\$'000)	Budget 2021-22 (\$'000)	Variance (\$'000)	Variance (%)
<b>Commonwealth Operating</b>				
Aged Services Management	101	103	2	2%
Home Support	48	48	1	0%
Social Support	71	82	11	0%
Commonwealth Home Support (a)	6,647	6,363	(284)	(4%)
Children's Services	771	765	(6)	(1%)
<b>Total Commonwealth Operating</b>	<b>7,638</b>	<b>7,361</b>	<b>(277)</b>	<b>(4%)</b>
<b>State Government Operating</b>				
Early Years & Youth (b)	380	0	(380)	(100%)
Places Activation Program	850	0	(850)	(100%)
Finance Assistance Grant (c)	2,194	4,889	2,696	123%
Aged Services Management	65	24	(41)	(63%)
Home Support	35	72	37	104%
State Home Support	314	426	112	36%
Assessment Services	813	828	15	2%
Library Services	1,164	1,141	(23)	(2%)
Recreation	104	0	(104)	(100%)
Youth Services	26	24	(2)	(8%)
Children's Services	596	464	(132)	(22%)
Social Policy	3	0	(3)	(100%)
Maternal & Child Health	2,335	2,229	(105)	(5%)

## Note 5: Operating grants (Continued)

Street Cleansing	108	108	0	0%
Amenity & Compliance	435	425	(10)	100%
Environmental Health	31	29	(2)	(5%)
Working For Victoria (d)	12,945	0	(12,945)	100%
Jobs Victoria Advocates ( e )	0	662	662	100%
Arts & Culture	42	0	(42)	100%
Communications	70	0	(70)	100%
<b>State Government Operating</b>	<b>22,508</b>	<b>11,321</b>	<b>(11,187)</b>	<b>(50%)</b>
<b>Total operating grants</b>	<b>30,146</b>	<b>18,682</b>	<b>(11,464)</b>	<b>(38%)</b>

Comments: Budgeted operating grants are expected to decrease by \$11.5 million over 2020-21, primarily due to:

- a) Commonwealth funding was received in 2020-21 for COVID relief, this was a non recurrent grant to provide meal relief;
- b) Early Years & Youth funding is anticipated to reduce by 100% in 2021-22 as the Libraries after Dark program is anticipated to be complete;
- c) The Financial Assistance Grants are recognised as revenue when they are received. It is anticipated that we will received 50% of the 2021-22 funding and 50% of the 2022-23 funding in the 2021-22 financial year, in comparison to 2020-21 where 50% was received in the year prior;
- d) Funding for the Working for Victoria program was received in 2020-21. This was for a 6-month program to employ 309.2 full-time equivalent Victorian jobseekers in jobs that support our community during the coronavirus pandemic.
- e) The Jobs Victoria Advocates program is a two year program that is fully funded, to create jobs that support our community during the coronavirus pandemic.

## Note 6: Capital Grants

	Forecast Actual 2020-21 (\$'000)	Budget 2021-22 (\$'000)	Variance (\$'000)	Variance (%)
<b>Property</b>				
Buildings	4,123	1,607	(2,516)	(61%)
<b>Total Property</b>	<b>4,123</b>	<b>1,607</b>	<b>(2,516)</b>	<b>(61%)</b>
<b>Plant &amp; Equipment</b>				
Plant Machinery & Equipment	0	200	200	100%
<b>Total Plant &amp; Equipment</b>	<b>0</b>	<b>200</b>	<b>200</b>	<b>100%</b>
<b>Infrastructure</b>				
Roads	609	189	(420)	(69%)
Roads to Recovery	785	432	(353)	(45%)
Footpaths and Cycleways (a)	0	3,000	3,000	100%
Recreation, Leisure and Community Facilities	0	200	200	100%
Parks Opens Space Streetscapes	1,697	1,643	(54)	(3%)
Transport Management (b)	402	1,293	891	222%
Other Infrastructure (Sportsfield Lighting & Lighting in Public Open Space)	161	132	(29)	(18%)
<b>Total Infrastructure</b>	<b>3,654</b>	<b>6,889</b>	<b>3,235</b>	<b>89%</b>
<b>Total Non Recurrent Capital Grants</b>	<b>7,777</b>	<b>8,696</b>	<b>919</b>	<b>12%</b>
<b>Total capital grants</b>	<b>7,777</b>	<b>8,696</b>	<b>919</b>	<b>12%</b>

Comments: Total capital grant income is budgeted to increase by \$0.9 million mainly due to anticipated infrastructure grants relating to Craigieburn Shared Path (\$3.0 million).



## Note 7: Other income

	Forecast Actual 2020-21 (\$'000)	Budget 2021-22 (\$'000)	Variance (\$'000)	Variance (%)
Interest on Rates(a)	0	531	531	100%
Rental Income	1,555	1,951	395	25%
Leases	408	362	(46)	(11%)
Interest (b)	473	913	439	93%
Other Income	1,936	2,071	135	7%
Reimbursements Operating	841	359	(483)	(57%)
Contributions Operating	349	21	(328)	(94%)
<b>Total other income</b>	<b>5,563</b>	<b>6,207</b>	<b>644</b>	<b>12%</b>

Comments: Other income is anticipated to increase by \$0.6 million or 12% primarily due to:

a) Council had committed to waiving interest on rates that fall due in the 2020-21 financial year as well as the final instalment on the 2019-20 year to provide financial relief during the COVID-19 pandemic. It is anticipated that interest will re-commence being charged in 2021-22 on outstanding rates.

b) Interest on investments is anticipated to increase by \$0.4 million or 93% as a result of increased cash levels for investing.

## Note 8: Employee costs

	Forecast Actual 2020-21 (\$'000)	Budget 2021-22 (\$'000)	Variance (\$'000)	Variance (%)
Salary & Wages	86,853	78,051	(8,802)	(10%)
Annual Leave and Long Service Leave	9,390	9,998	608	6%
Superannuation Expenses	7,042	7,823	781	11%
WorkCover	1,678	2,024	346	21%
Other Employee Related	2,129	1,697	(432)	(20%)
<b>Total employee costs</b>	<b>107,092</b>	<b>99,593</b>	<b>(7,498)</b>	<b>(7%)</b>

Budgeted employee costs are expected to decrease by \$7.5 million or 7% over 2020-21 primarily due to the completion of the Working for Victoria program. This program that ran in 2020-21 employed 309.2 FTE (\$12.2 million) on a 6-month temporary basis in jobs that support the community during the coronavirus pandemic.

The 2021-22 budget has 50.1 FTE temporary staff positions (an increase of 10.5 on 2020-21 - excluding Working for Victoria), Enterprise Agreement increases as well as the assumption that current vacant roles will be filled. This increase includes 6 temporary positions which are fully funded via the State Government's 'Victorian Jobs Advocacy Program'. The budget has allowed for the superannuation guarantee to increase from 9.5% to 10% which was announced in the May 2021 Federal budget.

## Note 9: Materials and services

	Forecast Actual 2020-21 (\$'000)	Budget 2021-22 (\$'000)	Variance (\$'000)	Variance (%)
Financial Expenses (a)	4,169	3,876	(293)	(7%)
Insurance Costs	2,329	2,614	284	12%
Lease Payments	944	347	(597)	(63%)
Consultants & Professionals (b)	17,245	11,439	(5,806)	(34%)
Office Supplies & Services	896	686	(209)	(23%)
Computer Supplies & Services	2,618	2,586	(32)	(1%)
Communications	2,231	2,380	149	7%
Repairs & Maintenance (c)	3,063	1,418	(1,644)	(54%)
Utilities	4,060	4,950	891	22%
Building Services	1,735	1,698	(37)	(2%)
Motor Vehicle Expenses	2,801	3,102	301	11%
General Works & Services (d)	5,028	2,059	(2,969)	(59%)
Building Consultants & Contractors	5,537	5,415	(121)	(2%)
Cleaning & Waste Removal (e)	14,056	18,833	4,777	34%
Control of Animal & Pests	617	622	4	1%
Travel & Accommodation	75	109	34	45%
Marketing & Promotion	1,167	1,132	(35)	(3%)
Books Magazines & Papers	179	179	(0)	(0%)
Road & Street Works	321	319	(2)	(1%)
Building Supplies	1,025	910	(116)	(11%)
Materials General	698	829	130	19%
Educational Supplies	250	251	1	0%
Medical & Healthcare Expense	1,204	1,079	(126)	(10%)
<b>Total materials &amp; services</b>	<b>72,249</b>	<b>66,833</b>	<b>(5,415)</b>	<b>(7%)</b>

Comments: Budgeted materials & services are expected to decrease by \$5.4 million (7%) over 2020-21 primarily due to:

- a) Financial expenses are anticipated to decrease by \$0.3 million or 7% as the 2020-21 budget had allowed for several COVID-19 grant relief programs;
- b) Consultants & Professionals is anticipated to decrease by \$5.8 million or 34% as a result of several savings throughout the organisation as well as a reduction of \$1.0 million which related to the Working for Victoria program that concluded in 2020-21;
- c) Repairs & Maintenance costs are anticipated to decrease by \$1.6 million or 54% as the 2020-21 spend primarily relates to the Working for Victoria program that concluded in 2021-22;
- d) General Works & Services is anticipated to reduce by \$3 million or 59%. This relates to the YMCA costs relating to the leisure centres, this was severely impacted by the stage 4 lockdown as well as the ongoing restrictions on capacities at our leisure centres;
- e) Cleaning & Waste removal is anticipated to increase by \$4.8 million or 34% due to the proposed increase to the landfill levy increase imposed by the State Government as well as the continued uptake in Food Organics and Garden Organics (FOGO).

## Note 10: Bad and doubtful debts

	Forecast Actual 2020-21 (\$'000)	Budget 2021-22 (\$'000)	Variance (\$'000)	Variance (%)
Bad & Doubtful Debts	2,050	2,911	861	42%
<b>Total bad &amp; doubtful debts</b>	<b>2,050</b>	<b>2,911</b>	<b>861</b>	<b>42%</b>

Comments: Budgeted bad and doubtful debts will increase by \$0.9 million or 42% as it is anticipated that infringement enforcement will return to business as usual, which increases the likelihood of bad and doubtful debt.

## Note 11: Depreciation and Amortisation

11.1 Depreciation	Forecast Actual 2020-21 (\$'000)	Budget 2021-22 (\$'000)	Variance (\$'000)	Variance (%)
Buildings	5,668	5,147	(521)	(9%)
Plant & Equipment	315	269	(46)	(15%)
Motor Vehicles	1,465	2,346	880	60%
Furniture & Fittings	145	75	(70)	(48%)
Computer Systems	280	934	654	233%
Library Books	946	949	3	0%
Road Surfacing	2,752	2,459	(293)	(11%)
Road Pavement	3,476	3,503	26	1%
Drains	2,393	1,536	(857)	(36%)
Footpaths	2,911	2,964	52	2%
Kerb & Channel	1,356	1,353	(3)	(0%)
Bridges	403	381	(22)	(5%)
Other Structures	4,975	5,275	300	6%
<b>Total depreciation</b>	<b>27,086</b>	<b>27,191</b>	<b>105</b>	<b>0%</b>

11.1 Amortisation	Forecast Actual 2020-21 (\$'000)	Budget 2021-22 (\$'000)	Variance (\$'000)	Variance (%)
Intangible assets	236	236	0	0%
<b>Total Amortisation</b>	<b>236</b>	<b>236</b>	<b>0</b>	<b>0%</b>

Comments: Depreciation and amortisation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. Budgeted depreciation and amortisation costs are expected to remain constant.

## Note 12: Finance costs

	Forecast Actual 2020-21 (\$'000)	Budget 2021-22 (\$'000)	Variance (\$'000)	Variance (%)
Interest Expense	926	976	50	5%
<b>Total finance costs</b>	<b>926</b>	<b>976</b>	<b>50</b>	<b>5%</b>

Comments: Budgeted finance costs are increase marginally over 2020-21 due to variable interest rates on borrowings.

## Note 13: Other expenses

	Forecast Actual 2020-21 (\$'000)	Budget 2021-22 (\$'000)	Variance (\$'000)	Variance (%)
Elected Representatives	2	6	4	193%
Audit Fees	192	200	8	4%
Legal Advisors	516	543	27	5%
<b>Total other expenses</b>	<b>710</b>	<b>749</b>	<b>39</b>	<b>5%</b>

Comments: Other expenses are expected to increase marginally over 2021-22 due to a minor increase in legal advisors.

## Note 14: Total current assets (increase by \$6.4 million)

Current assets includes all assets that can reasonably be expected to be converted into cash within one year, including cash and cash equivalents, trade receivables, investments, assets held for sale among others. Total cash and other financial assets (investments longer than three months) is forecast to increase by \$6.4 million to \$136.6 million, this variance is primarily due to a budgeted increase in 'Cash & cash equivalents'. Some of the major components in this grouping include:

- (a) 'Cash and cash equivalents' - these are cash and investments such as cash held in the bank and in petty cash. These balances are projected to remain the same;
- (b) 'Other financial assets' - these represent the value of investments in deposits with maturity dates greater than three months. These are budgeted to remain constant.
- (c) 'Trade and other receivables' - these are monies owed to Council by ratepayers and others. These balances are projected to increase by \$6.4 million during the year.

## **Note 15: Total non-current assets (increase by \$34.1 million)**

"Non-current assets includes trade and other receivables, investment in associates and joint ventures, property, infrastructure, plant and equipment, and intangible assets. Budgeted 'Total non-current assets' are expected to increase over 2020-21 forecast budget by \$34.1 million. This variance is primarily due to a budgeted increase in 'Property, infrastructure, plant and equipment'. 'Property, infrastructure, plant and equipment' is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by Council over many years. Property, infrastructure, plant and equipment is expected to increase by \$34.3 million during the year. This is after accounting for the annual capital works program of \$61.7 million and depreciation.

## **Note 16: Total current liabilities (increase by \$3.0 million)**

Current liabilities represent obligations that Council must pay within the next year and include borrowings, annual leave and long service leave entitlements, trust monies and payables to suppliers. The increase in current liabilities in 2021-22 is primarily due to higher interest bearing loans and borrowings as a result of borrowings from 2020-21 converting to a credit foncier (principle and interest) loan in May 2021



## Note 17: Interest bearing loans and liabilities (Non current)

	Forecast Actual 2020-21 (\$'000)	Budget 2021-22 (\$'000)
Total amount borrowed as at 30 June of the prior year	26,210	34,317
Total amount to be borrowed	9,500	0
Total amount projected to be redeemed	(1,393)	(1,910)
<b>Total borrowings as at 30 June 2022</b>	<b>34,317</b>	<b>32,407</b>

Comments: Budgeted 'Interest bearing loans and liabilities' are expected to decrease over 2020-21 by \$1.9 million. This reflects repayments on current principle and interest loans held. The 'Total amount projected to be redeemed' excludes transfers to reserves of \$1.4 million being set aside to fund the repayment of LGFV bonds on their respective due dates.

Council proposes no new borrowings in the 2021-22 financial year. Council has a loan that is due for renewal during the 2021-22 financial year and will look at reconsidering the borrowing mechanism to reduce the financial impac

Financial Year	Reason for new borrowings	New borrowings (\$'000)	Principle paid (\$'000)	Interest paid (\$'000)	Balance at 30 June (\$'000)	Indebtness (%)
<b>Forecast Actuals 2020-2021</b>	Glenroy Community Hub	9,500	1,384	926	34,317	19.7%
<b>2021-2022</b>	-	-	1,909	976	32,408	17.2%
<b>2022-2023</b>	Kerbside Waste Reform	9,000	3,005	1,277	38,402	19.9%
<b>2023-2024</b>	-	-	3,076	1,209	35,326	18.0%
<b>2024-2025</b>	-	-	3,150	1,133	32,176	16.1%

## Note 18: Other reserves

	Budget 2021-22 (\$'000)
<b>Forecast Budget 2021-22</b>	<b>76,631</b>
<b>Proposed budget transfers to reserves 2021-22 (Operating and Capital)</b>	
Working Capital	500
Defined Benefit Scheme (DBS) Reserve	500
Significant Projects Reserve	3,500
Housing Strategy Reserve	50
Local Government Funding Vehicle (LGFV) Reserve	2,405
Public Resort & Recreation Land Fund Reserve	9,600
Development Contribution Plan Reserve	1,613
Capital grants to be held in reserve for future use	8,610
<b>Total transfers to reserves</b>	<b>26,864</b>
<b>Proposed budget transfers from reserves 2021-22 (Operating and Capital)</b>	
Operating projects to be funded from reserves	624
Capital projects to be funded from reserves	15,178
<b>Total transfers from reserves</b>	<b>15,954</b>
<b>Proposed budget 2021-22</b>	<b>87,542</b>

**The table below highlights the projected reserve fund balances over the next four years:**

Reserves	Forecast Actuals 2020-21 (\$'000)	Budget 2021-22 (\$'000)	Projections		
			2022-23 (\$'000)	2023-24 (\$'000)	2024-25 (\$'000)
<b>Defined Benefit Scheme (DBS)</b>					
Accumulates funds to replenish the cash used to pay the call for Defined Benefit.					
Opening balance	11,079	13,001	13,501	14,501	15,501
Transfer to reserves	1,922	500	1,000	1,000	1,000
Transfer from reserves	0	0	0	0	0
Closing balance	13,001	13,501	14,501	15,501	16,501
<b>Significant Projects</b>					
Accumulates funds to be used for significant projects (currently Glenroy Community Hub and Saxon Street, transitioning to Fawkner Leisure Centre when Glenroy Hub is complete).					
Opening balance	16,965	16,833	14,698	15,298	5,598
Transfer to reserves	6,294	7,800	4,000	5,000	4,000
Transfer from reserves	(6,426)	(9,935)	(3,400)	(14,700)	(6,500)
Closing balance	16,833	14,698	15,298	5,598	3,098
<b>Housing Strategy</b>					
Provides funds for the purchase of community housing projects along with other housing initiatives.					
Opening balance	753	591	409	351	401
Transfer to reserves	50	50	50	50	50
Transfer from reserves	(212)	(232)	(108)	0	0
Closing balance	591	409	351	401	451
<b>Bridge</b>					
Accumulates funds to construct and repair bridges within Moreland.					
Opening balance	729	0	0	0	0
Transfer to reserves	0	0	0	0	0
Transfer from reserves	(729)	0	0	0	0
Closing balance	0	0	0	0	0
<b>Local Government Funding Vehicle (LGFV)</b>					
Accumulates funds to be used to reduce the LGFV bonds held.					
Opening balance	0	1,405	3,810	5,215	6,620
Transfer to reserves	1,405	2,405	1,405	1,405	1,405
Transfer from reserves	0	0	0	0	0
Closing balance	1,405	3,810	5,215	6,620	8,025

**The table below highlights the projected reserve fund balances over the next four years (Continued.)**

Reserves	Forecast Actuals 2020-21 (\$'000)	Budget 2021-22 (\$'000)	Projections		
			2022-23 (\$'000)	2023-24 (\$'000)	2024-25 (\$'000)
<b>Public Resort &amp; Recreation Land fund</b>					
Accumulates developer contributions paid to Council and is used to provide or improve recreation land and facilities					
Opening balance	18,440	22,314	27,324	31,543	39,043
Transfer to reserves	9,796	9,600	9,216	8,847	8,493
Transfer from reserves	(5,922)	(4,590)	(4,997)	(1,347)	(1,353)
Closing balance	22,314	27,324	31,543	39,043	46,183
<b>Development Contribution Plan</b>					
Accumulates developer funds paid to Council in respect of development within particular Plan areas and is used to contribute towards payments of a 10-year Capital Works Program with each of the 12 DCP areas.					
Opening balance	2,656	3,356	4,169	5,300	6,951
Transfer to reserves	1,483	1,613	1,645	1,678	1,712
Transfer from reserves	(782)	(800)	(515)	(27)	0
Closing balance	3,356	4,169	5,300	6,951	8,662
<b>Leisure Centre Development</b>					
Accumulates funds from the savings derived from the outsourcing of the leisure facilities.					
Opening balance	3,132	2,272	1,972	2,472	2,972
Transfer to reserves	0	0	500	500	500
Transfer from reserves	(860)	(300)	0	0	0
Closing balance	2,272	1,972	2,472	2,972	3,472

## Note 19: Total equity (increase by \$39.4 million)

Total budgeted equity depicts the anticipated net worth of Council at the end of the 2021-21 year which equates to the difference between total assets and total liabilities. This budgeted difference is represented by the anticipated sum of Council's total reserves combined with the value Council's accumulated surpluses. Overall total equity is expected to increase by \$39.4 million.

Equity Item	Description	2020-21 (\$'000)	2021-22 (\$'000)	Movement (\$'000)
Accumulated Surplus	The sum of all surpluses since Council's inception	663,112	691,557	28,444
<b>Reserves</b>	The accumulation of all movements in asset values resulting from regular revaluation's of Council's assets.	1,612,159	1,612,159	0
Asset Revaluation Reserve				
Other Reserves	The sum of all other reserves.	76,631	87,542	10,910
<b>Net Equity</b>		<b>2,351,903</b>	<b>2,391,257</b>	<b>39,355</b>

## **Note 20: Net cash provided by operating activities**

Operating activities refers to the cash generated or used in the normal service delivery functions of Council.

Council is estimating to generate a net cash surplus of \$39.4 million from its operations in 2021-22, an increase of \$17.2 million compared to the 2020-21 forecast. The increase is primarily due to the following factors:

- An increase in rates & charges (\$8.5 million) due to an increased level of property development in the municipality as well as an increase to the waste management charge;
- An increase in statutory fees and fines (\$5.5 million) primarily due to fee waivers in 2020-21 as a result of COVID-19;
- A decrease in employee costs (\$7.0 million) primarily due to the Working for Victoria program which ran in 2020-21, employing an additional 309.2 FTE; and
- A decrease in materials and services (\$5.9 million);

### **Partially offset by:**

- A decrease in grants operating (\$11.5 million) primarily due to the Working for Victoria program which was fully funded by the State Government in 2020-21.

Budgeted 'Net cash provided by operating activities' is expected to increase by \$18.3 million over 2020-21 levels. The net cash provided by operating activities does not equal the surplus for the year as the expected revenues and expenses of Council include non-cash items which have been excluded from the Cash Flow Statement. These include items such as depreciation and non-monetary developer contributions.

## **Note 21: Net cash used in investing activities**

Investing activities refers to cash generated or used in the enhancement or creation of infrastructure and other assets. In this category, the term 'investing' is broader than the common understanding to include Councils property, plant and equipment as this is recognised as an investment in Council and Council subsequently being able to fulfill its obligations to the community. Budgeted 'Net cash used in investing activities' is expected to increase over 2020-21 forecast by \$6.6 million. This is largely due to an increase in the capital works expenditure in comparison to the 2020-21 forecast actuals.

These activities also include the acquisition and sale of financial assets and other assets such as vehicles, property, equipment, etc. The decreases represents the reduction in Council cash being used for capital works expenditure.

## Note 22: Net cash provided by / (used in) financing activities

Financing activities refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. Budgeted 'Net cash used in financing activities' is expected to decrease over 2020-21 forecast by \$10.1 million. This is predominately attributable to 2020-21 actuals having new borrowings, whereas there is no intention to borrow in 2021-22.

## Note 23: Total capital works expenditure

	Forecast Actual 2020-21 (\$'000)	Budget 2021-22 (\$'000)	Variance (\$'000)	Variance (%)
Total property	27,391	27,887	496	2%
Total plant and equipment	4,637	3,988	(649)	(14%)
Total infrastructure	23,666	29,868	6,202	26%
<b>Total capital works expenditure</b>	<b>55,695</b>	<b>61,743</b>	<b>6,048</b>	<b>11%</b>

Budgeted 'capital works expenditure' is expected to increase by \$6 million over 2020-21 forecast actuals. Refer to Section 6: Detailed list of Capital Works for further information.



# **Financial Performance Indicators**



## 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives. (See table key on next page.)

Indicator	Measure	Notes	Actual 19/20	Forecast 21/21	Budget 21/22	Projections 22/23	Projections 23/24	Projections 24/25	Trend + / o / -
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	13.6%	1.2%	8.9%	10.2%	10.4%	10.4%	+
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	2	262.7%	274.7%	271.0%	314.3%	321.5%	356.3%	+
Unrestricted cash	Unrestricted cash / current liabilities	3	119.6%	62.6%	37.8%	47.9%	68.8%	93.8%	+
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	16.5%	21.0%	18.9%	21.7%	19.6%	17.5%	+
Loans and borrowings	Interest and principal repayments / rate revenue		6.4%	1.1%	1.6%	2.3%	2.3%	2.2%	+
Indebtedness	Non-current liabilities / own source revenue		14.6%	19.7%	17.2%	19.9%	18.0%	16.1%	o
Asset renewal	Asset renewal expenditure / depreciation	5	70.0%	105.7%	116.9%	105.3%	138.0%	118.1%	o
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	6	72.2%	76.5%	78.8%	79.9%	80.1%	80.0%	o
Rates effort	Rate revenue / property values (CIV)		0.28%	0.28%	0.28%	0.28%	0.28%	0.28%	-
<b>Efficiency</b>									
Expenditure level	Total expenditure / no. of assessments		\$2,305	\$2,550	\$2,379	\$2,359	\$2,374	\$2,402	o
Revenue level	Residential rate revenue / No. of residential assessments		\$1,714	\$1,707	\$1,738	\$1,755	\$1,772	\$1,790	o
Workforce turnover	No. of resignations & terminations / average no. of staff		9.0%	9.9%	9.9%	9.9%	9.9%	9.9%	o

### **Key to Forecast Trend:**

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

### **Notes to indicators**

1. Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. This is expected to remain relatively constant over the next four years.
2. Working Capital – The proportion of current liabilities represented by current assets. Working capital over the next 4 years is forecast to remain steady at an acceptable level.
3. Unrestricted Cash – Represents instant reserves, as it can be used for any purpose.
4. Debt compared to rates - Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long term debt.
5. Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). Normally, a percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.
6. Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services.



# Detailed list of capital works

This section provides a project breakdown of the 2021-22 capital budget by asset expenditure type and funding source. This section also provides the summary projection of the 5-year Capital Works Program.

Wherever possible (under applicable legislation) and deemed appropriate by Council, projects in this Capital Works Program will be partly or fully funded via a DCP.



# Moreland City Council - Detailed Capital Works Expenditure

For Council and State Government requirements

Program for : 2021/22

ProjectID	ActivityType - Project Name	Asset Expenditure Types					Funding Sources				
		TotalExpend \$'000	New \$'000	Expansion \$'000	Upgrade \$'000	Renew \$'000	TotalFund \$'000	Grants \$'000	Reserve \$'000	Borrow \$'000	Council \$'000

## PROPERTY

### BUILDINGS

18847	General-Building - Brunswick City Baths Change room revamp, floor covering renewal	200	0	0	0	200	200	0	0	0	200
18848	General-Building - Brunswick City Baths Installation of stainless steel fittings	100	0	0	50	50	100	0	0	0	100
18849	General-Building - Brunswick City Baths Locker replacement	100	0	0	0	100	100	0	0	0	100
9941	General-Building - Brunswick Municipal Offices	289	0	0	58	231	289	0	0	0	289
18515	General-Building - CERES Capital Works	124	0	0	60	64	124	0	0	0	124
9898	General-Building - CHARLES MUTTON RES - Pavilion	551	0	0	151	400	551	0	48	0	503
10078	General-Building - CHARLES MUTTON RES - Tennis	97	0	0	0	97	97	0	6	0	90
18640	General-Building - City Oval Grandstand / Pavilion Masterplan	1,000	0	0	200	800	1,000	0	0	0	1,000
18838	General-Building - Coburg Leisure Centre - Air handling ducting system	1,000	0	0	0	1,000	1,000	0	0	0	1,000
19076	General-Building - Coburg Olympic Pool - Repairs to Leak in Diving Pool	300	0	0	0	300	300	0	300	0	0
18777	General-Building - Contamination Allowance	500	0	0	0	500	500	0	0	0	500
18509	General-Building - DDA Compliance - Council Facilities	50	0	0	50	0	50	0	0	0	50
10165	General-Building - Doris Blackburn Kindergarten	50	0	0	0	50	50	0	0	0	50
18855	General-Building - Fawkner Leisure Centre Redevelopment	625	0	0	312	313	625	0	0	0	625
9884	General-Building - Fleming Park Masterplan Implementation	6,481	0	0	1,000	5,481	6,481	0	382	0	6,099
10158	General-Building - Harold Stevens Athletics Pavilion	807	400	0	0	407	807	807	0	0	0
9949	General-Building - HOSKEN RESERVE - Merlynston Tennis Club	566	0	0	66	500	566	0	42	0	524
9901	General-Building - HOSKEN RESERVE - Soccer/Football Pavilion	222	0	0	0	222	222	0	15	0	207
10004	General-Building - Jesse Morris Community Hall	65	0	0	13	52	65	0	0	0	65
9903	General-Building - JOHN PASCOE FAWKNER RES - Social Rooms, East	368	0	0	68	300	368	0	18	0	349



# Moreland City Council - Detailed Capital Works Expenditure

For Council and State Government requirements

Program for : 2021/22

ProjectID		ActivityType - Project Name	Asset Expenditure Types					Funding Sources				
			TotalExpend \$'000	New \$'000	Expansion \$'000	Upgrade \$'000	Renew \$'000	TotalFund \$'000	Grants \$'000	Reserve \$'000	Borrow \$'000	Council \$'000
9905	General-Building - JOHN PASCOE FAWKNER RES - Therry - West Pavilion		489	0	0	50	439	489	0	24	0	465
18446	General-Building - Melville Rd (Moreland Rd/Albion St) - Toilet - Shopping Strip		180	180	0	0	0	180	0	0	0	180
18508	General-Building - Minor Building Works Program		50	0	0	0	50	50	0	0	0	50
10077	General-Building - Newlands Senior Citizens Centre		38	0	0	8	30	38	0	0	0	38
19131	General-Building - Oak Park Kindergarten		50	50	0	0	0	50	0	0	0	50
19123	General-Building - PARKER RESERVE - Baseball		20	0	0	0	20	20	0	0	0	20
18315	General-Building - Parker Reserve Public Toilet Upgrade		170	0	0	70	100	170	0	3	0	167
17670	General-Building - Partnership Grants Program		350	0	0	350	0	350	0	0	0	350
19124	General-Building - Ray Kibby Table Tennis Centre		50	0	0	0	50	50	0	0	0	50
19047	General-Building - RAYNER RESERVE - Cricket & soccer		20	0	0	0	20	20	0	0	0	20
19663	General-Building - Saxon St Community Hub		600	240	0	0	360	600	0	600	0	0
19048	General-Building - SHORE RESERVE - Football & Cricket		20	0	0	0	20	20	0	0	0	20
10011	General-Building - WALLACE RESERVE - North		441	0	0	0	441	441	0	18	0	423
10041	General-Building - WALLACE RESERVE - South		278	0	0	0	278	278	0	14	0	264
18817	General-Building - Wheatsheaf Community Hub		11,025	9,025	0	0	2,000	11,025	800	10,225	0	0
10055	General-Building - WYLIE RESERVE - South		62	0	0	0	62	62	0	3	0	59
18513	Office Accommodation - Accommodation Changes to Meet Service Demand		250	0	0	125	125	250	0	0	0	250
Totals for Buildings			27,587	9,895	0	2,630	15,062	27,587	1,607	11,699	0	14,281
BUILDING IMPROVEMENTS												
18500	Buildings - Corporate Carbon Reduction		250	250	0	0	0	250	0	0	0	250
18501	Water Conservation - Implementation of Water Building Efficiency		50	50	0	0	0	50	0	0	0	50
Totals for Building Improvements			300	300	0	0	0	300	0	0	0	300
TOTALS FOR PROPERTY			27,887	10,195	0	2,630	15,062	27,887	1,607	11,699	0	14,581
PLANT & EQUIPMENT												



# Moreland City Council - Detailed Capital Works Expenditure

For Council and State Government requirements

Program for : 2021/22

ProjectID		ActivityType - Project Name	Asset Expenditure Types					Funding Sources			
TotalExpend \$'000		New \$'000	Expansion \$'000	Upgrade \$'000	Renew \$'000	TotalFund \$'000	Grants \$'000	Reserve \$'000	Borrow \$'000	Council \$'000	
PLANT, MACHINERY & EQUIPMENT											
18851		Plant, Mechanical & Electrical Equip. - Brunswick City Baths Boiler replacement	250	0	0	0	250	0	0	250	
18869		Plant, Mechanical & Electrical Equip. - Brunswick City Baths Sand filter replacement	100	0	0	0	100	0	0	100	
18504		Plant, Mechanical & Electrical Equip. - Rolling Pool Plant Reactive Minor Works	63	0	0	0	63	0	0	63	
10435		Vehicle Fleet - Replace Council Fleet	1,325	0	0	0	1,325	200	0	1,125	
Totals for Plant, Machinery & Equipment			1,738	0	0	0	1,738	200	0	1,538	
FIXTURES, FITTINGS & FURNITURE											
18924		Aquatic & Leisure Centres - Gym Equipment Replacement Program	20	0	0	0	20	0	0	20	
18518		General - Furniture & Fittings Replacement Program	90	0	0	0	90	0	0	90	
18516		Libraries & Cultural Buildings - Library Shelving and Furniture	65	25	0	0	40	65	0	65	
Totals for Fixtures, Fittings & Furniture			175	25	0	0	150	175	0	175	
COMPUTERS & TELECOMMUNICATIONS											
18498		General Hardware - Equipment Refresh & Services	1,025	0	0	0	1,025	1,025	0	1,025	
19695		General Hardware - Savvy Seniors – Digital Literacy Program	30	30	0	0	0	30	0	30	
Totals for Computers & Telecommunications			1,055	30	0	0	1,025	1,055	0	1,055	
LIBRARY BOOKS											
10448		Books - Library Books Replacement Program	1,020	220	0	0	800	1,020	0	1,020	
Totals for Library Books			1,020	220	0	0	800	1,020	0	1,020	
TOTALS FOR PLANT & EQUIPMENT			3,987	275	0	0	3,712	3,987	200	3,787	
INFRASTRUCTURE											
ROADS											
19589		(Re)Construction - Budds Street	756	0	0	227	529	756	0	695	
19592		(Re)Construction - Claremont Street	100	0	0	30	70	100	0	100	



# Moreland City Council - Detailed Capital Works Expenditure

For Council and State Government requirements

Program for : 2021/22

ProjectID ActivityType - Project Name		Asset Expenditure Types					Funding Sources				
		TotalExpend \$'000	New \$'000	Expansion \$'000	Upgrade \$'000	Renew \$'000	TotalFund \$'000	Grants \$'000	Reserve \$'000	Borrow \$'000	Council \$'000
19593	(Re)Construction - Creedon Street	189	0	0	57	132	189	189	0	0	0
19595	(Re)Construction - Dale Ave (Gaffney Street To O'Hea Street)	425	0	0	127	297	425	0	0	0	425
19596	(Re)Construction - Dale Ave (Gaffney Street To O'Hea Street)	444	0	0	133	311	444	0	20	0	424
19598	(Re)Construction - De Carle Street	451	0	0	135	316	451	0	73	0	378
19599	(Re)Construction - De Carle Street	445	0	0	134	312	445	0	13	0	432
19607	(Re)Construction - Hillview Avenue	100	0	0	30	70	100	0	0	0	100
19688	(Re)Construction - Keane St	163	0	49	114	0	163	0	0	0	163
19717	(Re)Construction - McPherson Street	50	0	0	15	35	50	0	0	0	50
19617	(Re)Construction - Muchell Grove	614	0	0	184	430	614	0	60	0	554
19622	(Re)Construction - O'Hea Street	103	0	0	31	72	103	0	0	0	103
19623	(Re)Construction - O'Hea Street	116	0	0	35	81	116	0	0	0	116
19701	(Re)Construction - Park Street Laneway Improvements	20	0	0	0	20	20	0	0	0	20
19645	(Re)Construction - Wellington Street	602	0	0	181	421	602	216	0	0	386
19646	(Re)Construction - Wellington Street	600	0	0	180	420	600	216	0	0	384
9766	Feasibility Study/Investigate/Design/Consultant - Forward Plan-Design	400	0	0	0	400	400	0	0	0	400
17848	Program Maintenance - Bluestone Pavement Program	200	0	0	0	200	200	0	0	0	200
2519	Program Maintenance - Crack Sealing Program	75	0	0	0	75	75	0	0	0	75
17852	Program Maintenance - Kerb and Channel Repairs	100	0	0	0	100	100	0	0	0	100
19668	Resurface Program - Resurfacing Various	2,818	0	0	0	2,818	2,818	0	0	0	2,818
18333	Retaining Walls - Retaining Wall Repairs	160	0	0	0	160	160	0	0	0	160
Totals for Roads		8,931	0	49	1,612	7,270	8,931	621	226	0	8,083
BRIDGES											
10542	Bridges/Culverts-General - Bridge Programmed maintenance from Level 2 inspection	80	0	0	0	80	80	0	0	0	80
Totals for Bridges		80	0	0	0	80	80	0	0	0	80
FOOTPATHS AND CYCLEWAYS											
19065	== All Footpaths & Bikepaths Programs == - Upgrade Roundabouts to improve access for pedestrians and cyclists	100	0	0	100	0	100	0	0	0	100





# Moreland City Council - Detailed Capital Works Expenditure

For Council and State Government requirements

Program for : 2021/22

ProjectID ActivityType - Project Name		Asset Expenditure Types					Funding Sources				
		TotalExpend \$'000	New \$'000	Expansion \$'000	Upgrade \$'000	Renew \$'000	TotalFund \$'000	Grants \$'000	Reserve \$'000	Borrow \$'000	Council \$'000
18371	Bicycle Structures - Bike Parking	80	55	0	0	25	80	0	0	0	80
19082	Bikepath-Concrete - Craigeburn Shared Path	80	80	0	0	0	80	0	0	0	80
19043	Bikepath-Concrete - Craigeburn Shared Path	1,000	1,000	0	0	0	1,000	1,000	0	0	0
18662	Bikepath-Concrete - Minor infrastructure works and planning	320	320	0	0	0	320	0	0	0	320
18525	Footpath-Asphalt - ASPHALT FOOTPATH & BIKEPATH RENEWALS	1,000	0	0	0	1,000	1,000	0	0	0	1,000
14757	Footpath-Concrete - CONCRETE FOOTPATH & BIKEPATH RENEWALS	1,000	0	0	0	1,000	1,000	0	0	0	1,000
19121	Footpath-Concrete - Craigeburn Shared Path - Devon Road to Bothwell St	2,000	2,000	0	0	0	2,000	2,000	0	0	0
17421	Footpath-Concrete - Footpath Grinding	100	0	0	0	100	100	0	0	0	100
19117	Footpath-Concrete - Merri Trail Upgrade at Bowden Reserve - Improve access at Bell Street and grade of existing bridge	60	0	0	60	0	60	0	0	0	60
19092	Footpath-Concrete - Upfield Path upgrade at Railway Place and refuge island on Union Street	100	100	0	0	0	100	0	0	0	100
19085	On-Road Bicycle Paths - De Carle Street Protected Bike Lanes	250	250	0	0	0	250	0	0	0	250
19086	On-Road Bicycle Paths - Fawkner Cycling Routes	100	0	0	0	100	100	0	0	0	100
19087	On-Road Bicycle Paths - Lygon St, Brunswick Rd to Capital City Trail	15	0	0	0	15	15	0	0	0	15
19128	On-Road Bicycle Paths - Merri Trail - Sumner Park to Capital City Trail Flood Mitigation -	190	190	0	0	0	190	0	0	0	190
19129	On-Road Bicycle Paths - O'Hea Street Bike Path Extension - Sussex to Irvine Street	650	650	0	0	0	650	0	0	0	650
19088	On-Road Bicycle Paths - Upfield Shared Path Widening and Lighting - Park Street to Brunswick Road	40	40	0	0	0	40	0	0	0	40
Totals for Footpaths and Cycleways		7,085	4,685	0	160	2,240	7,085	3,000	0	0	4,085
DRAINAGE											
3363	Drainage Inlet Structures (kerb inlet pits) - Repair & maintenance of pits and walls	100	0	0	0	100	100	0	0	0	100
3372	Feasibility Study/Investigate/Design/Consultant - Drainage Investigations/Design	50	0	0	0	50	50	0	0	0	50



# Moreland City Council - Detailed Capital Works Expenditure

For Council and State Government requirements

Program for : 2021/22

ProjectID ActivityType - Project Name		Asset Expenditure Types					Funding Sources				
		TotalExpend \$'000	New \$'000	Expansion \$'000	Upgrade \$'000	Renew \$'000	TotalFund \$'000	Grants \$'000	Reserve \$'000	Borrow \$'000	Council \$'000
5551	Feasibility Study/Investigate/Design/Consultant - Survey by CCTV	50	0	0	0	0	50	0	0	0	50
19051	Road Pipes/Culverts & Structures - BARRY ST	680	480	0	0	200	680	0	0	0	680
19056	Road Pipes/Culverts & Structures - DALE AV	696	496	0	0	200	696	0	0	0	696
18341	Road Pipes/Culverts & Structures - Reactive Drainage Program	200	100	0	0	100	200	0	0	0	200
Totals for Drainage		1,776	1,076	0	0	700	1,776	0	0	0	1,776
RECREATION, LEISURE AND COMMUNITY FACILITIES											
18921	Tennis Courts - CHARLES MUTTON RES - Tennis Courts Resurface & Lighting	541	0	0	100	441	541	0	0	0	541
18970	Tennis Courts - Tennis Courts	560	560	0	0	0	560	200	0	0	360
18277	Tennis Courts - Tennis Facilities Program	100	0	0	50	50	100	0	0	0	100
Totals for Recreation, Leisure and Community Facilities		1,201	560	0	150	491	1,201	200	0	0	1,001
WASTE MANAGEMENT											
16491	Garbage Bins-Litter Bins - Replace street litter bin cabinets-Major shop districts - Stage 9	30	0	0	0	30	30	0	0	0	30
18820	Garbage Bins-Litter Bins - Solar Smart Compaction Bins and Smart Bin Sensors	54	54	0	0	0	54	0	0	0	54
19698	Other - Plastic Wise – drinking fountains	135	135	0	0	0	135	0	0	0	135
Totals for Waste Management		219	189	0	0	30	219	0	0	0	219
PARKS, OPENSOURCE & STREETSCAPES											
18534	Drainage & Irrigation Systems - Irrigation & Associated Mechanical Services	60	0	0	0	60	60	0	0	0	60
11070	Drainage & Irrigation Systems - Sportsground Infrastructure Renewal Program	300	0	0	100	200	300	0	50	0	250
19703	General Park Infrastructure/Improvements - Charles Mutton Res	100	0	0	50	50	100	0	0	0	100
19679	General Park Infrastructure/Improvements - Delivering a Park Close to Home	120	120	0	0	0	120	0	120	0	0
19681	General Park Infrastructure/Improvements - Park Close to Home - 260 Sydney Road	305	305	0	0	0	305	0	305	0	0



# Moreland City Council - Detailed Capital Works Expenditure

For Council and State Government requirements

Program for : 2021/22

ProjectID ActivityType - Project Name		Asset Expenditure Types					Funding Sources				
		TotalExpend \$'000	New \$'000	Expansion \$'000	Upgrade \$'000	Renew \$'000	TotalFund \$'000	Grants \$'000	Reserve \$'000	Borrow \$'000	Council \$'000
19682	General Park Infrastructure/Improvements - Park Close to Home - Cardinal Road	1,245	1,245	0	0	0	1,245	888	358	0	0
18976	General Park Infrastructure/Improvements - Park Close to Home - Frith Street	1,302	1,302	0	0	0	1,302	650	652	0	0
19683	General Park Infrastructure/Improvements - Park Close to Home - Service Street	770	770	0	0	0	770	0	770	0	0
18490	General Park Infrastructure/Improvements - Parks (Major & Minor) Works	500	0	0	250	250	500	0	500	0	0
19690	General Park Infrastructure/Improvements - Playground Shade Structures	30	0	30	0	0	30	0	0	0	30
18492	General Park Infrastructure/Improvements - Playground Strategy - Implementation	262	0	0	125	137	262	0	250	0	12
18982	General Park Infrastructure/Improvements - Richards Reserve Development Plan	272	0	0	272	0	272	0	0	0	272
16548	Natural Cons.Areas/Creek Environs - Creek Environs Improvements	200	100	0	100	0	200	0	200	0	0
18499	Raingarden - WSUD implementation	150	150	0	0	0	150	0	0	0	150
18493	Sporting Fields & Ovals - Sportsfield & Ovals Minor Capital Program	99	9	0	45	45	99	0	0	0	99
10392	Streetscaping - Street Landscape Improvements	100	0	0	50	50	100	0	100	0	0
16717	Streetscaping/Landscaping - Brunswick Activity Centre Upgrade Works - Stewart St	70	0	0	50	20	70	0	0	0	70
16756	Streetscaping/Landscaping - Coburg Streetscape Masterplan - Louisa St	20	0	0	10	10	20	20	0	0	0
19726	Streetscaping/Landscaping - Cumberland Road WSUD Improvements	136	0	0	0	136	136	0	0	0	136
18962	Streetscaping/Landscaping - Glenroy Activity Centre Upgrade Works - Wheatsheaf Rd Nth	85	0	0	50	35	85	85	0	0	0
16734	Streetscaping/Landscaping - Melville Rd/Moreland Rd	650	0	0	400	250	650	0	0	0	650
18521	Water Conservation-Sporting Fields & Ovals - Sportsfield Stormwater Reuse	350	350	0	0	0	350	0	0	0	350
Totals for Parks, OpenSpace & Streetscapes		7,127	4,352	30	1,502	1,243	7,127	1,643	3,305	0	2,179



# Moreland City Council - Detailed Capital Works Expenditure

For Council and State Government requirements

Program for : 2021/22

ProjectID ActivityType - Project Name

## Asset Expenditure Types

## Funding Sources

ProjectID	ActivityType - Project Name	TotalExpend \$'000	New \$'000	Expansion \$'000	Upgrade \$'000	Renew \$'000	TotalFund \$'000	Grants \$'000	Reserve \$'000	Borrow \$'000	Council \$'000
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### TRANSPORT MANAGEMENT

10530	Brunswick Integrated Transport Strategy (BITS) - Brunswick Integrated Transport Strategy	250	0	0	200	50	250	0	0	0	250
18800	Integrated Transport Plan (MITS) - MITS - Road closures	300	0	0	0	300	300	0	0	0	300
19676	Pedestrian Safety & Disability Access - Additional Threshold Treatments	293	243	0	0	50	293	293	0	0	0
18526	Pedestrian Safety & Disability Access - DDA Compliance - Shopping Strips and Glenroy Activity Centre	82	0	0	82	0	82	0	0	0	82
10513	Pedestrian Safety & Disability Access - Pedestrian improvement and DDA compliance works	92	46	0	0	46	92	0	0	0	92
18527	Pedestrian Safety & Disability Access - Pedestrian threshold treatments	82	50	0	0	32	82	0	0	0	82
19720	Public Transport-Shelters - Bus stop seats	20	20	0	0	0	20	0	0	0	20
18529	Public Transport-Shelters - Bus stop shelters	121	121	0	0	0	121	0	0	0	121
18809	Traffic Man. Devices/Islands - MITS Road renewal improvement outcomes	135	0	0	50	85	135	0	0	0	135

10487	Traffic Man. Devices/Islands - Traffic Management Devices	470	270	0	0	200	470	0	0	0	470
19675	Traffic Signals - Newlands Road Signalised Intersection	1,000	900	0	0	100	1,000	1,000	0	0	0

### Totals for Transport Management

		2,844	1,650	0	332	863	2,844	1,293	0	0	1,551
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### OTHER INFRASTRUCTURE

19728	Light Standards & Lights - Lighting in Breareley Reserve	40	40	0	0	0	40	0	0	0	40
18930	Light Standards & Lights - Lighting in Public Open Space	132	132	0	0	0	132	132	0	0	0
16511	Municipal Art Collection - Municipal Art Collection	21	21	0	0	0	21	0	0	0	21
16501	Public Art - Public Art Program	17	17	0	0	0	17	0	0	0	17
11087	Sportfield Lighting - Sportsfield Lighting	200	200	0	0	0	200	0	100	0	100
10473	Street Decorations - Christmas Decorations	25	0	0	0	25	25	0	0	0	25
19699	Street Decorations - West Street Intersection and Streetscape	140	0	0	70	70	140	0	0	0	140
18528	Street Lighting - Street Lighting	30	30	0	0	0	30	0	0	0	30

### Totals for Other Infrastructure

		605	440	0	70	95	605	132	100	0	373
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# Moreland City Council - Detailed Capital Works Expenditure

For Council and State Government requirements

Program for : 2021/22

ProjectID	ActivityType - Project Name	Asset Expenditure Types									
		TotalExpend \$'000	New \$'000	Expansion \$'000	Upgrade \$'000	Renew \$'000	TotalFund \$'000	Grants \$'000	Reserve \$'000	Borrow \$'000	Council \$'000
TOTALS FOR INFRASTRUCTURE											
		29,868	12,952	79	3,826	13,011	29,868	6,889	3,631	0	19,348
GRAND TOTALS											
		61,743	23,422	79	6,456	31,786	61,743	8,696	15,330	0	37,717



Project Details	2021/22	2022/23	2023/24	2024/25	2025/26
	Forecast	Forecast	Forecast	Forecast	Forecast
<b>OPEN SPACE ASSETS</b>	<b>7,238,763</b>	<b>7,008,906</b>	<b>2,214,000</b>	<b>1,862,000</b>	<b>3,322,000</b>
<b>PARKS &amp; RESERVES</b>	<b>6,938,763</b>	<b>5,708,906</b>	<b>1,914,000</b>	<b>1,562,000</b>	<b>3,022,000</b>
Irrigation & Associated Mechanical Services-Various Reserves/Ovals	60,000	60,000	60,000	60,000	60,000
Sportsground Infrastructure Renewal Program	300,000	300,000	300,000	300,000	300,000
Charles Mutton Res-86 Lorne St, Fawkner	100,000	218,000	452,000		70,000
Delivering a Park Close to Home-Park Close to Home	120,000				
Park Close to Home - 260 Sydney Road-Brunswick	305,000				
Park Close to Home - Cardinal Road-Glenroy	1,245,400				
Park Close to Home - Frith Street-Brunswick	1,302,363	3,255,906			
Park Close to Home - Service Street-Coburg	770,000				
Parks (Major & Minor) Works-various	500,000	500,000	500,000	500,000	500,000
Playground Shade Structures-Various	30,000	30,000	30,000	30,000	
Playground Strategy - Implementation-Various	262,000	262,000	262,000	262,000	262,000
Richards Reserve Development Plan-Coburg North	272,000	384,000			
City Oval Landscaping-City Oval		400,000			
Lighting in Brearley Reserve-Pascoe Vale South	40,000				
Lighting in Public Open Space-Various Locations	132,000				
Sportsfield Lighting	200,000	200,000	200,000	200,000	200,000
ALLARD PARK Landscape Plan-174A Donald St, Brunswick E				100,000	1,200,000
Sportsfield & Ovals Minor Capital Program-Various	99,000	99,000	110,000	110,000	110,000
CHARLES MUTTON RES - Tennis Courts Resurface & Lighting-86 Lorne St, Fawkn	541,000				
Tennis Courts-West Brunswick Tennis Club	560,000				
Tennis Facilities Program-Coburg Tennis Club					320,000
Tennis Facilities Program-Merylstown Tennis Club	100,000				
<b>PUBLIC OPEN SPACE</b>	<b>200,000</b>	<b>1,200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>
Creek Environs Improvements	200,000	200,000	200,000	200,000	200,000
Moonee Ponds Creek Naturalisation Project-Moonee Ponds Creek		1,000,000			
<b>STREETSCAPES</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
Street Landscape Improvements	100,000	100,000	100,000	100,000	100,000
<b>OPEN SPACE ASSETS</b>	<b>Revenue Funds :</b>	<b>1,964,000</b>	<b>1,553,000</b>	<b>1,064,000</b>	<b>712,000</b>
	<b>Reserves Open Space :</b>	<b>3,405,063</b>	<b>4,805,906</b>	<b>1,150,000</b>	<b>1,150,000</b>
	<b>Reserves DCP Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Reserves Other Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Loan Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>External Funds :</b>	<b>1,869,700</b>	<b>650,000</b>	<b>0</b>	<b>400,000</b>
	<b>Donated-Gifted :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Project Cost :</b>	<b>7,238,763</b>	<b>7,008,906</b>	<b>2,214,000</b>	<b>1,862,000</b>
					<b>3,322,000</b>



Project Details	2021/22 Forecast	2022/23 Forecast	2023/24 Forecast	2024/25 Forecast	2025/26 Forecast
<b>STRUCTURES &amp; BUILDINGS</b>	<b>28,174,530</b>	<b>15,323,871</b>	<b>30,756,220</b>	<b>22,285,611</b>	<b>13,683,000</b>
<b>AQUATIC &amp; LEISURE CENTRES</b>	<b>2,737,990</b>	<b>1,221,659</b>	<b>11,950,000</b>	<b>8,593,000</b>	<b>1,932,000</b>
Brunswick Baths - Modifications for improvements to AV and IT systems-Dawson St,					100,000
Brunswick City Bath Occasional Care space-BRUNSWICK					40,000
Brunswick City Baths Change room revamp, floor covering renewal-BRUNSWICK	200,000				
Brunswick City Baths Installation of stainless steel fittings-BRUNSWICK	100,000				
Brunswick City Baths Locker replacement-BRUNSWICK	100,000				
Brunswick City Baths Plant rehabilitation-BRUNSWICK			400,000		
Brunswick City Baths Repainting and renewal of buildings-BRUNSWICK					450,000
Brunswick City Baths Seating, signage, Soft surfaces-BRUNSWICK			200,000		
Coburg Leisure Centre - Air handling ducting system-Coburg	1,000,000				
Coburg Leisure Centre Dividing wall in hall - rehab-Coburg		100,000			
Coburg Leisure Centre -Lighting, CCTV, Audio visuals-Coburg		100,000			
Coburg Leisure Centre -Pool painting-Coburg		100,000			
Coburg Leisure Centre -Rehab pool blankets-Coburg		50,000			
Coburg Olympic Pool - Repairs to Leak in Diving Pool-Coburg	300,000				
Coburg Outdoor Pool - 8 x 15 Toddlers Pool-Coburg Leisure Centre				18,000	
Fawkner Leisure Centre - Air handling ducting system-Fawkner			1,000,000		
Fawkner Leisure Centre - Rehab contingencies outdoor pool-Fawkner			400,000		
Fawkner Leisure Centre Redevelopment-Fawkner	625,000	700,000	9,200,000	8,500,000	
Fawkner Lesuire Centre - Rehab pool blankets-Fawkner			50,000		
Minor Building FF&E works- Oak Park					250,000
Oak Park Leisure Centre - 3rd outdoor slide-Oak Park					500,000
Oak Park Leisure Centre - Painting, extended maintenance-Oak Park			100,000		
Pascoe Vale Outdoor Pool - Painting & Tile repairs of Pool (3 pools)-Pascoe Vale					120,000
Brunswick City Baths Boiler replacement-BRUNSWICK	250,000				
Brunswick City Baths Sand filter replacement-BRUNSWICK	100,000				
Coburg Olympic Pool - Sand filter replacement-COBURG			400,000		
Plant Room Renewals- Oak Park					350,000
Rolling Pool Plant Reactive Minor Works-Various	62,990	171,659	200,000	75,000	122,000
<b>BUILDINGS-GENERAL</b>	<b>900,000</b>	<b>909,000</b>	<b>918,000</b>	<b>2,627,000</b>	<b>8,485,000</b>
Building Renewal Program-tbc				1,700,000	7,550,000
Contamination Allowance-Various	500,000	500,000	500,000	500,000	500,000
Minor Building Works Program-Various	50,000	50,000	50,000	50,000	50,000
Partnership Grants Program-Various	350,000	359,000	368,000	377,000	385,000
<b>CIVIC CENTRES - DEPOTS</b>	<b>589,050</b>	<b>300,000</b>	<b>1,300,000</b>	<b>1,800,000</b>	<b>300,000</b>
Brunswick Municipal Offices-219-257 Sydney Rd, Brunswick	289,050				
COBURG T/HALL&OFFICE - Town Hall-88-92 Bell Street, Coburg			1,000,000	1,500,000	
DDA Compliance - Council Facilities-Various	50,000	50,000	50,000	50,000	50,000
Accommodation Changes to Meet Service Demand	250,000	250,000	250,000	250,000	250,000
<b>COMMUNITY USE FACILITIES</b>	<b>18,295,070</b>	<b>7,021,000</b>	<b>9,630,500</b>	<b>284,000</b>	<b>168,000</b>
168 McBryde St-Fawkner					30,000
CERES Capital Works-CERES-7 Lee Street, Brunswick East	123,820	127,000	130,500	134,000	138,000
Fawkner Community Hall-CB Smith Reserve, 79 Jukes Road, Fawkner				150,000	
Fleming Park Masterplan Implementation	6,481,000	3,494,000			
Jesse Morris Community Hall-29A Devon Road, Pascoe Vale	65,250				
Saxon St Community Hub-Brunswick	600,000	3,400,000	9,500,000		
Wheatsheaf Community Hub-Glenroy	11,025,000				
<b>EARLY YEARS FACILITIES</b>	<b>100,000</b>	<b>3,430,000</b>	<b>3,345,700</b>	<b>5,350,000</b>	<b>1,678,000</b>
Derby St Kindergarten Children's Centre-122 Derby Street, Pascoe Vale		530,000	1,470,000		





Project Details	2021/22 Forecast	2022/23 Forecast	2023/24 Forecast	2024/25 Forecast	2025/26 Forecast
<b>STRUCTURES &amp; BUILDINGS</b>	<b>28,174,530</b>	<b>15,323,871</b>	<b>30,756,220</b>	<b>22,285,611</b>	<b>13,683,000</b>
<b>EARLY YEARS FACILITIES</b>	<b>100,000</b>	<b>3,430,000</b>	<b>3,345,700</b>	<b>5,350,000</b>	<b>1,678,000</b>
Doris Blackburn Kindergarten-Shore Reserve, Reynard Street, Pascoe Va	50,000	1,450,000			
Dunstan Reserve Childcare-49-55 Everett Str, Brunswick West				50,000	1,678,000
Hadfield Early Years Centre-Volga St, Hadfield			1,450,000	5,300,000	
North-West Brunswick Pre-school-34 Rose Street, Brunswick			245,700		
Oak Park Kindergarten-Oak Park	50,000	1,450,000			
Victoria St/Brunswick West MCHC-482 Victoria Street, Brunswick West			180,000		
<b>FURNITURE &amp; FITTINGS</b>	<b>174,520</b>	<b>176,812</b>	<b>681,170</b>	<b>658,661</b>	<b>790,000</b>
Gym Equipment Replacement Program-Coburg Gym Equip renewal			469,170		
Gym Equipment Replacement Program-Fawkner Gym Equip renewal				441,661	
Gym Equipment Replacement Program-Oak Park Gym Equip Renewal					569,000
Gym Equipment Replacement Program-Various Locations	20,000	21,000	45,000	48,000	50,000
Furniture & Fittings Replacement Program-Various Locations	90,000	90,000	100,000	100,000	100,000
Library Shelving and Furniture -Various Libraries	64,520	65,812	67,000	69,000	71,000
<b>PAVILION &amp; SPORTS CLUBS</b>	<b>4,990,400</b>	<b>1,712,700</b>	<b>2,250,850</b>	<b>2,572,950</b>	
ATC COOK RESERVE -Bowls-133-165 Daley Street,				714,000	
CHARLES MUTTON RES - Pavilion-86 Lorne St, Fawkner	551,000				
CHARLES MUTTON RES - Tennis-86 Lorne St, Fawkner	96,600				
City Oval Grandstand / Pavilion Masterplan	1,000,000				
CLIFTON PARK - Synthetic Soccer-377 Albert Street, Brunswick			650,000		
Coburg Bowls Club-Bridges Reserve, Bell Street, Coburg				562,800	
Harold Stevens Athletics Pavilion-JACKSON RESERVE, Coburg	807,300				
Holbrook Reserve Female Friendly Change Rooms-Brunswick West			1,050,000		
HOSKEN RESERVE - Merlynston Tennis Club-39A Shorts Rd, Coburg Nth	566,000				
HOSKEN RESERVE - Soccer/Football Pavilion-39A Shorts Rd, Coburg Nt	221,500				
James Martin Reserve - (former Pidgeon club)-80-82 Domain St, Hadfield			94,500		
JOHN PASCOE FAWKNER RES - Pavillion East-1 Francis St, Oak Park		53,550			
JOHN PASCOE FAWKNER RES - Social Rooms, East-1 Francis St, Oak Park	367,500				
JOHN PASCOE FAWKNER RES - Therry - West Pavillion-1 Francis St, Oak Park	489,300				
JOHN PASCOE FAWKNER RESERVE East - Change Room-JOHN PASCOE FAW		202,650			
MCBRYDE ST RESERVE (Moomba Park) - Social Rooms-276 McBryde St, Fawkner		20,000	206,850		
MCBRYDE ST RESERVE(Moomba Park) - Pavillion-276 McBryde St, Fawkner			199,500		
NARRE NARRE Stadium-9 Hillcrest Road, Oak Park			50,000	1,221,150	
PARKER RESERVE - Baseball-2 Keady Street, Coburg	20,000	300,000			
Ray Kibby Table Tennis Centre-Council Baths, 50 Murray Road, East Coburg	50,000	613,600			
RAYNER RESERVE - Cricket & soccer-46A Devon Road, Pascoe Vale	20,000	239,400			
SEWELL RES - Timekeeper & Toilet-33 Glenroy Rd, Glenroy				75,000	
SHORE RESERVE - Football & Cricket-Reynard Street, Pascoe Vale	20,000	283,500			
WALLACE RESERVE - North-115 Justin Abe, Glenroy	441,000				
WALLACE RESERVE - South-115 Justin Ave, Glenroy	278,250				
WYLIE RESERVE - South-Wylie Reserve, 256-264 Union St, Brunswick	61,950				
<b>PUBLIC TOILETS</b>	<b>350,000</b>	<b>370,000</b>	<b>680,000</b>	<b>400,000</b>	<b>330,000</b>
Bonwick St Toilets-115 Jukes Road, Fawkner			200,000		
BREARLEY RESERVE-Public Toilets-1-25 Heliopolis St, Pascoe Vale				25,000	
CAMPBELL RESERVE - Male Toilet-11-49 Moreland Rd, Cob				25,000	
DUNSTAN RESERVE - Toilet-22 Peacock St, Brunswick		50,000			
Gavin Park-Public Toilets Renewal-Northumberland Cresnet					50,000
HERBERT PAYNE RESERVE toilets-HERBERT PAYNE RESERVE		100,000			
Jones Park Public Toilet-9-23 Albion Street, BRUNSWICK EAST					50,000



	2021/22	2022/23	2023/24	2024/25	2025/26	
Project Details	Forecast	Forecast	Forecast	Forecast	Forecast	
STRUCTURES & BUILDINGS	28,174,530	15,323,871	30,756,220	22,285,611	13,683,000	
PUBLIC TOILETS	350,000	370,000	680,000	400,000	330,000	
KIRKDALE ST PARK Toilets-KIRKDALE ST PARK		100,000				
LAKE RESERVE North Public Toilets-Lake Reserve, Gaffney Street, Coburg			50,000			
LAKE RESERVE South Toilets-Male/Female/Disabled-Lake Reserve, Champ Street, Melville Rd (Moreland Rd/Albion St) - Toilet - Shopping Strip-Melville Rd (Jacobs Res	180,000		50,000			
Moomba Park - Public Toilet-Moomba Park Reserve			180,000			
Parker Reserve Public Toilet Upgrade-2 Keady Street, Coburg	170,000					
RAYNER RESERVE -New Public Toilet-46A Devon Road, Pascoe Vale			150,000			
SHORE RESERVE-Public Toilets-Reynard Street, Pascoe Vale				75,000		
Snell Gve Public Toilet-Snell Gve, Oak Park					180,000	
Sparta Place Public Toilets-283 Victoria Street, Brunswick					50,000	
TEMPLE PARK-Public Toilet Renewal-24 Gray Street, Brunswick				200,000		
TOILETS LAKE RESERVE - adjoining tool shed-Lake Reserve, Gaffney Street, Cobu			50,000			
WEST STREET Public Toilets-WEST STREET				75,000		
WYLIE RESERVE-Public Toilet Renewal-Wylie Reserve, 256-264 Union St, Brunswic		120,000				
SENIOR CITIZENS CENTRES	37,500	182,700				
Coburg Senior Citizens-21 Harding St, Coburg		182,700				
Newlands Senior Citizens Centre-49-53 Murray Road	37,500					
STRUCTURES & BUILDING	Revenue Funds :	14,868,502	10,480,954	13,537,876	13,585,611	13,576,193
	Reserves Open Space :	1,000,000	0	0	0	0
	Reserves DCP Funds :	573,728	242,917	68,344	0	106,807
	Reserves Other Funds :	10,125,000	3,400,000	14,700,000	6,500,000	0
	Loan Funds :	0	0	0	0	0
	External Funds :	1,607,300	1,200,000	2,450,000	2,200,000	0
	Donated-Gifted :	0	0	0	0	0
	Total Project Cost :	28,174,530	15,323,871	30,756,220	22,285,611	13,683,000
PLANT & EQUIPMENT		3,399,960	4,915,800	5,037,392	3,387,423	3,308,511
COUNCIL FLEET-MOTOR VEHICLES		1,325,000	1,350,000	1,375,000	1,400,000	1,425,000
Replace Council Fleet		1,325,000	1,350,000	1,375,000	1,400,000	1,425,000
INFORMATION TECHNOLOGY		1,054,960	2,525,800	2,601,392	905,423	779,511
Equipment Refresh & Services-Various		1,024,960	995,800	701,392	744,618	779,511
Savvy Seniors – Digital Literacy Program-Various		30,000	30,000			
Security System Renewal-Various				400,000		
Councillor Device and Library PC Refresh				160,805		
CRM Upgrades-Various			1,500,000	1,500,000		
LIBRARY COLLECTION		1,020,000	1,040,000	1,061,000	1,082,000	1,104,000
Library Books Replacement Program		1,020,000	1,040,000	1,061,000	1,082,000	1,104,000
PLANT & EQUIPMENT	Revenue Funds :	3,199,960	4,715,800	4,637,392	3,187,423	3,108,511
	Reserves Open Space :	0	0	0	0	0
	Reserves DCP Funds :	0	0	0	0	0
	Reserves Other Funds :	0	0	0	0	0
	Loan Funds :	0	0	0	0	0
	External Funds :	200,000	200,000	400,000	200,000	200,000
	Donated-Gifted :	0	0	0	0	0
	Total Project Cost :	3,399,960	4,915,800	5,037,392	3,387,423	3,308,511



Project Details		2021/22 Forecast	2022/23 Forecast	2023/24 Forecast	2024/25 Forecast	2025/26 Forecast
<b>ENVIRONMENT &amp; WASTE</b>		<b>1,019,000</b>	<b>1,019,000</b>	<b>634,000</b>	<b>830,000</b>	<b>830,000</b>
<b>CLIMATE CHANGE INITIATIVES</b>		<b>650,000</b>	<b>650,000</b>	<b>400,000</b>	<b>650,000</b>	<b>650,000</b>
Corporate Carbon Reduction Plan		250,000	250,000	250,000	250,000	250,000
Implementation of Water Building Efficiency		50,000	50,000	50,000	50,000	50,000
Sportsfield Stormwater Reuse		350,000	350,000	100,000	350,000	350,000
<b>WASTE MANAGEMENT INITIATIVES</b>		<b>219,000</b>	<b>219,000</b>	<b>84,000</b>	<b>30,000</b>	<b>30,000</b>
Replacement of street litter bin cabinets		30,000	30,000	30,000	30,000	30,000
Solar Smart Compaction Bins and Smart Bin Sensors-Various		54,000	54,000	54,000		
Plastic Wise – drinking fountains-Various		135,000	135,000			
<b>WATER QUALITY INITIATIVES</b>		<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>
WSUD implementation		150,000	150,000	150,000	150,000	150,000
<b>ENVIRONMENT &amp; WASTE</b>	<b>Revenue Funds :</b>	<b>1,019,000</b>	<b>1,019,000</b>	<b>634,000</b>	<b>830,000</b>	<b>830,000</b>
	<b>Reserves Open Space :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Reserves DCP Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Reserves Other Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Loan Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>External Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Donated-Gifted :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Project Cost :</b>	<b>1,019,000</b>	<b>1,019,000</b>	<b>634,000</b>	<b>830,000</b>	<b>830,000</b>
<b>ARTS &amp; CULTURE</b>		<b>38,450</b>	<b>40,350</b>	<b>42,400</b>	<b>44,475</b>	<b>46,700</b>
<b>ARTWORKS</b>		<b>38,450</b>	<b>40,350</b>	<b>42,400</b>	<b>44,475</b>	<b>46,700</b>
Municipal Art Collection		21,200	22,250	23,350	24,525	25,750
Public Art Program		17,250	18,100	19,050	19,950	20,950
<b>ARTS &amp; CULTURE</b>	<b>Revenue Funds :</b>	<b>38,450</b>	<b>40,350</b>	<b>42,400</b>	<b>44,475</b>	<b>46,700</b>
	<b>Reserves Open Space :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Reserves DCP Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Reserves Other Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Loan Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>External Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Donated-Gifted :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Project Cost :</b>	<b>38,450</b>	<b>40,350</b>	<b>42,400</b>	<b>44,475</b>	<b>46,700</b>



Project Details	2021/22 Forecast	2022/23 Forecast	2023/24 Forecast	2024/25 Forecast	2025/26 Forecast
<b>ECONOMIC DEVELOPMENT</b>	<b>1,126,000</b>	<b>2,655,000</b>	<b>4,629,000</b>	<b>3,345,000</b>	<b>3,210,000</b>
<b>BRUNSWICK ACTIVITY CENTRE</b>	<b>70,000</b>	<b>1,065,000</b>	<b>2,119,000</b>	<b>1,415,000</b>	<b>800,000</b>
Brunswick Activity Centre Upgrade Works-Brunswick					500,000
Brunswick Activity Centre Upgrade Works - Albert/Victoria-Brunswick		15,000	85,000	1,400,000	300,000
Brunswick Activity Centre Upgrade Works - Forward Design-Brunswick				15,000	
Brunswick Activity Centre Upgrade Works - Pitt/Lygon-Brunswick			565,000		
Brunswick Activity Centre Upgrade Works - Stewart St-Brunswick	70,000	1,050,000			
Brunswick Activity Centre Upgrade Works - Wilson Ave-Brunswick			1,469,000		
<b>GLENROY ACTIVITY CENTRE</b>	<b>85,000</b>	<b>620,000</b>	<b>1,550,000</b>	<b>650,000</b>	<b>860,000</b>
Glenroy Activity Centre Upgrade Works-Central Glenroy					500,000
Glenroy Activity Centre Upgrade Works - Forward Design-Glenroy				15,000	
Glenroy Activity Centre Upgrade Works - Post Office Place-Glenroy		20,000	70,000	635,000	360,000
Glenroy Activity Centre Upgrade Works - W heatsheaf Rd Nth-Glenroy	85,000	600,000	830,000		
Glenroy Activity Centre Upgrade Works - W heatsheaf Rd Sth-Glenroy			650,000		
<b>SHOPPING STRIPS</b>	<b>951,000</b>	<b>900,000</b>	<b>80,000</b>	<b>220,000</b>	<b>550,000</b>
Shopping Strip Renewal Upgrade Works-Various					500,000
Christmas Decorations	25,000	50,000	50,000	50,000	50,000
West Street Intersection and Streetscape-West Street	140,000				
Cumberland Road WSUD Improvements-Pascoe Vale	136,000				
Melville Rd/Albion Rd-Brunswick West			15,000	85,000	
Melville Rd/Moreland Rd-Brunswick West	650,000	850,000			
Melville Rd/Victoria St-Brunswick West			15,000	85,000	
<b>THE COBURG INITIATIVE(2020)</b>	<b>20,000</b>	<b>70,000</b>	<b>880,000</b>	<b>1,060,000</b>	<b>1,000,000</b>
Coburg Streetscape Masterplan-Coburg			15,000	85,000	1,000,000
Coburg Streetscape Masterplan - Louisa St-Coburg	20,000	70,000	865,000	975,000	
<b>ECONOMIC DEVELOPMENT</b>	<b>Revenue Funds :</b>	<b>1,021,000</b>	<b>1,985,000</b>	<b>2,284,000</b>	<b>2,370,000</b>
	<b>Reserves Open Space :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Reserves DCP Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Reserves Other Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Loan Funds :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>External Funds :</b>	<b>105,000</b>	<b>670,000</b>	<b>2,345,000</b>	<b>975,000</b>
	<b>Donated-Gifted :</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Total Project Cost :</b>	<b>1,126,000</b>	<b>2,655,000</b>	<b>4,629,000</b>	<b>3,345,000</b>



Project Details	2021/22 Forecast	2022/23 Forecast	2023/24 Forecast	2024/25 Forecast	2025/26 Forecast
<b>INFRASTRUCTURE</b>	<b>18,969,949</b>	<b>17,781,682</b>	<b>19,494,945</b>	<b>17,282,618</b>	<b>17,129,563</b>
<b>BRIDGES &amp; CULVERTS</b>	<b>80,000</b>	<b>80,000</b>	<b>2,480,000</b>	<b>80,000</b>	<b>80,000</b>
Bridge Programmed maintenance from Level 2 inspection	80,000	80,000	80,000	80,000	80,000
KENDALL/HARDING FOOTBRIDGE- BR070-KENDALL/HARDING FOOTBRIDGE			2,400,000		
<b>FOOTPATHS &amp; BIKEPATHS</b>	<b>7,085,000</b>	<b>3,352,000</b>	<b>2,301,283</b>	<b>2,318,902</b>	<b>2,457,654</b>
Installation of Pedestrian Operated Signals (Biennial)-various Locations		200,000	40,800	204,000	41,616
Upgrade Roundabouts to improve access for pedestrians and cyclists-various Locations	100,000	102,000	104,040	106,121	108,243
Bike Parking-various Locations	80,000	80,000	80,000	80,000	80,000
Craigieburn Shared Path-Bothwell St to Gaffney St, Pascoe Vale	1,000,000				
Craigieburn Shared Path-Glenroy Road to Barina (link to LXRP works at activity centre)	80,000	700,000			
Minor infrastructure works and planning-Various Locations	320,000		126,443	308,781	207,795
ASPHALT FOOTPATH & BIKEPATH RENEWALS-VARIOUS	1,000,000	1,000,000	500,000	500,000	500,000
Batman Avenue Shared Path - Upfield shared path upgrade-Coburg			180,000		
CitiLink Shared Path - Moreland Road to Reynard St-Access to Moonee Ponds Creek			40,000	200,000	
CONCRETE FOOTPATH & BIKEPATH RENEWALS	1,000,000	1,000,000	500,000	500,000	500,000
Craigieburn Shared Path - Devon Road to Bothwell St-Pascoe Vale	2,000,000				
Craigieburn Shared Path - Linking Western Ring Road Trail to Glenroy activity centre-			50,000		
De Carle St Shimmy route wayfinding to provide an alternative to Sydney Road-Brunswick					10,000
Footpath Grinding-Various Locations	100,000	100,000	100,000	100,000	100,000
Glenroy Road Shared Path - Cardinal Road to West Street activity centre-Glenroy				30,000	700,000
Hopetoun Bridge to Moreland Road Shared Path-Brunswick West			240,000		
Kingfisher Garden Merri Creek Path DDA - Path from Kingfisher Garden to new bridge					30,000
Merri Creek Path Widening - Clara Street (Moreland Road underpass)-Brunswick		60,000	90,000		
Merri Trail Upgrade at Bowden Reserve - Improve access at Bell Street and grade of	60,000	60,000			
Pascoe Street Bike Shared Path - Boundary Road to West Street to link to Westbreen				20,000	30,000
Sages Road Shared Path - Upfield Shared Path-Glenroy/Fawkner			50,000		
Upfield Path upgrade at Railway Place and refuge island on Union Street-Brunswick	100,000				
Albert to Wilkinson Street Path Widening and Refuge Island - Upfield Shared Path Up			50,000	250,000	
De Carle Street Protected Bike Lanes-The Avenue to Moreland Rd, Coburg	250,000				
Fawkner Cycling Routes-Fawkner	100,000				
Lygon St, Brunswick Rd to Capital City Trail-Brunswick East	15,000	50,000			
Merri Trail - Sumner Park to Capital City Trail Flood Mitigation -- Bridge across Merri	190,000				
O'Hea Street Bike Path Extension - Sussex to Irvine Street-Pascoe Vale	650,000				
Upfield Shared Path Widening and Lighting - Park Street to Brunswick Road-Brunswick	40,000		150,000		
West Street Protected Bike Lanes - Boundary Road to Glenroy Road-a				20,000	150,000
<b>ROADS &amp; CARPARKS</b>	<b>8,930,563</b>	<b>12,361,754</b>	<b>12,594,075</b>	<b>12,757,337</b>	<b>12,428,604</b>
Budds Street-Bell to Change of Seal	756,000				
Claremont Street-From Whitton To Jackson, COBURG NORTH	100,000	331,775			
Creedon Street-From Lorne To Dead End, FAWKNER	188,800				
Dale Ave (Gaffney Street To O'Hea Street)-From Bradley Street To O'Hea Street, PA	444,036				
Dale Ave (Gaffney Street To O'Hea Street)-From Gaffney Street To Bradley Street, P	424,964				
De Carle Street-From The Avenue To The Grove, COBURG	445,000				
De Carle Street-From The Grove To Rennie, COBURG	450,780				
Hillview Avenue-From Reynard To Purches, PASCOE VALE SOUTH	100,000	287,188			
Keane St-From Carr to McMahon's, COBURG NORTH	162,500	400,000			
McPherson Street-from Dead End - Reynard, COBURG	50,000			250,000	
Muchell Grove-From Rennie To Crozier, COBURG	614,000				
O'Hea Street-From Anderson To Davern, PASCOE VALE SOUTH	102,750	300,000			
O'Hea Street-From Davern To Northgate, PASCOE VALE SOUTH	116,250	300,000			
Park Street Laneway Improvements-BRUNSWICK WEST	20,000				
Road Reconstruction - Various-Various		7,841,761	9,279,564	8,962,337	8,783,604



	2021/22	2022/23	2023/24	2024/25	2025/26	
Project Details	Forecast	Forecast	Forecast	Forecast	Forecast	
INFRASTRUCTURE	18,969,949	17,781,682	19,494,945	17,282,618	17,129,563	
ROADS & CARPARKS	8,930,563	12,361,754	12,594,075	12,757,337	12,428,604	
Wellington Street-From Bell To Victoria, COBURG	602,074					
Wellington Street-From Victoria To Munro, COBURG	600,000					
ROAD Forward Plan-Design	400,000	360,000	360,000	360,000	360,000	
Bluestone Pavement Program-Various Locations	200,000	200,000	200,000	250,000	250,000	
Crack Sealing Program-Various Locations	75,000	75,000	75,000	75,000	75,000	
Kerb and Channel Repairs-Various Locations	100,000	100,000	100,000	100,000	100,000	
Resurfacing Various-Various	2,818,409	2,006,030	2,419,511	2,600,000	2,700,000	
Retaining Wall Repairs-MORELAND	160,000	160,000	160,000	160,000	160,000	
TRANSPORT MANAGEMENT	2,874,386	1,987,928	2,119,587	2,126,379	2,163,305	
Brunswick Integrated Transport Strategy-various Locations	250,000	250,000	250,000	250,000	250,000	
MITS - Road closures-various Locations	300,000	400,000	400,000	400,000	400,000	
Additional Threshold Treatments-Various	292,986					
DDA Compliance - Shopping Strips and Glenroy Activity Centre-Various	81,600	83,232	84,897	86,595	88,326	
Pedestrian improvement and DDA compliance works-various Locations	92,000	104,040	106,121	108,243	110,408	
Pedestrian threshold treatments-Various	81,600	83,232	84,897	86,595	88,326	
Bus stop seats-Various	20,000	20,000	20,000	20,000	20,000	
Bus stop shelters	121,200	122,424	123,672	124,946	126,245	
Street Lighting-Various locations	30,000	30,000	30,000	30,000	30,000	
MITS Road renewal improvement outcomes-Various Locations	135,000	425,000	500,000	500,000	500,000	
Traffic Management Devices-Various Locations identified by studies	470,000	470,000	520,000	520,000	550,000	
Newlands Road Signalised Intersection-Newlands Road, Coburg	1,000,000					
ROAD INFRASTRUCTURE	Revenue Funds :	13,829,754	17,038,249	16,486,155	16,673,828	16,520,773
	Reserves Open Space :	0	0	0	0	0
	Reserves DCP Funds :	226,079	134,643	0	0	0
	Reserves Other Funds :	0	0	0	0	0
	Loan Funds :	0	0	0	0	0
	External Funds :	4,914,116	608,790	3,008,790	608,790	608,790
	Donated-Gifted :	0	0	0	0	0
	Total Project Cost :	18,969,949	17,781,682	19,494,945	17,282,618	17,129,563



	2021/22	2022/23	2023/24	2024/25	2025/26	
Project Details	Forecast	Forecast	Forecast	Forecast	Forecast	
STORMWATER DRAINAGE	1,776,000	1,970,150	1,700,000	1,725,000	1,775,000	
DRAINAGE PIPES & CULVERTS	1,776,000	1,970,150	1,700,000	1,725,000	1,775,000	
Repair & maintenance of pits and walls-Municipal Wide	100,000	100,000	100,000	125,000	125,000	
Drainage Investigations/Design-Various location identified by drainage study	50,000	50,000	50,000	50,000	50,000	
Survey by CCTV-Various	50,000	50,000	50,000	50,000	50,000	
718 Pascoe Vale Road (7 & 12 Clyde Court)- Oak Park		264,000				
BARRY ST-FALLON - COLLIER, BRUNSWICK EAST ( Engeny Hot Spot No 25)	680,000					
BLAIR ST-COBURG		245,000				
CARLISLE ST-COBURG		260,000				
CLOVELLY AV-GLENROY			206,000			
DALE AV-DALE AV, PASCOE VALE	696,000					
Foden Street-Fitzgibbon Avenue, Brunswick West		270,000				
Gowanbrae Drive & Birk Court- Gowanbrae. Engeny Hot Spot No 6				99,000		
Moama Crescent and Jhonson Street- Pascoe Vale South. Engeny Hot Spot No 21					370,000	
Reactive Drainage Program-Various	200,000	200,000	200,000	200,000	200,000	
ROW-184B/186 MUNRO LANE-MUNRO - BELL : COBURG		137,350				
ROW-192 MUNRO LANE-MUNRO - BELL : COBURG		143,800				
Sheffield St to Chambers St to Harding St- Coburg. Engeny Hot Spot No 18					980,000	
Sim Crescent & Victoria Street- Oak Park. Engeny Hot Spot No 8				381,000		
South Street- Hadfield (Everitt Street to West Street) Engeny Hot Spot No 12			1,094,000			
West Street, Glenroy (Everard Street to Hilton Street)- Engeny Hot Spot No 41				820,000		
White St- Fitzroy North (Engeny Hot Spot No 37)		250,000				
STORMWATER DRAINAGE	Revenue Funds :	1,776,000	1,873,750	1,700,000	1,725,000	1,775,000
	Reserves Open Space :	0	0	0	0	0
	Reserves DCP Funds :	0	96,400	0	0	0
	Reserves Other Funds :	0	0	0	0	0
	Loan Funds :	0	0	0	0	0
	External Funds :	0	0	0	0	0
	Donated-Gifted :	0	0	0	0	0
	Total Project Cost :	1,776,000	1,970,150	1,700,000	1,725,000	1,775,000



Project Details	2021/22 Forecast	2022/23 Forecast	2023/24 Forecast	2024/25 Forecast	2025/26 Forecast
<b><u>FUNDING MODEL :</u></b>					
Revenue Funds :	37,716,666	38,706,103	40,385,823	39,128,337	40,839,177
Reserves Open Space :	4,405,063	4,805,906	1,150,000	1,150,000	1,150,000
Reserves DCP Funds :	799,807	473,960	68,344	0	106,807
Reserves Other Funds :	10,125,000	3,400,000	14,700,000	6,500,000	0
Loan Funds :	0	0	0	0	0
External Funds :	8,696,116	3,328,790	8,203,790	3,983,790	1,208,790
Donated-Gifted :	0	0	0	0	0
<b>Total Project Cost :</b>	<b>61,742,652</b>	<b>50,714,759</b>	<b>64,507,957</b>	<b>50,762,127</b>	<b>43,304,774</b>
<b><u>INVESTMENT MODEL :</u></b>					
New :	23,422,399	11,053,830	10,039,315	5,280,445	6,468,764
Expansion :	78,750	120,000	30,000	30,000	0
Upgrade :	6,455,606	10,211,948	15,838,964	12,314,828	9,154,407
Renewal :	31,060,897	28,603,981	36,674,678	32,411,854	26,909,603
Maint_other :	725,000	725,000	1,925,000	725,000	772,000
<b>Grand Total Project Cost :</b>	<b>61,742,652</b>	<b>50,714,759</b>	<b>64,507,957</b>	<b>50,762,127</b>	<b>43,304,774</b>
Donated-Gifted Assets :	0	0	0	0	0





# Appendices

## Appendix A

# Operating Projects 2021-22

Project Name	\$5,053,841
<b>Operating projects</b>	
AEF Funding Agreement	200,000
Coburg Square Redevelopment	330,000
COVID-19 relief & rebuild - Operation Newstart (Public Submission)	10,000
Food Organics, Green Organics Opt In	530,000
Kerbside Waste Reform (incl FOGO) policy	480,800
LXRA Coreworks Coordination	131,000
Moreland Affordable Housing Ltd	215,641
Zero Waste (and plastic wise) Community and Council (Festivals, events, facilities)	198,900
<b>Total</b>	<b>2,096,341</b>
<b>Strategic Projects</b>	
Arts Investment Grant	50,000
Ballerdt Mooroop Community Hub	100,000
Beethoven Music Festival (Public Feedback Submission)	7,500
Customer Service Frontline	165,000
Disability access plan	50,000
Disability audits	30,000
Expand the opening hours of outdoor pools	30,000
Food bank in the north	85,000
Graffiti, Rubbish, Cleaning & Dumped Rubbish Blitz (Public Feedback Submission)	30,000
Hockey pitch feasibility study	40,000
Inclusive employment	96,000
Integrated Behaviour Change - Zero Carbon Moreland, Waste, Climate Emergency, MITS)	156,000
Integrated water strategy - towards a water sensitive city	90,000
Men at Work Program: Building Safer Relationships (Public Feedback Submission)	10,000
More support for homeless	10,000
Moreland Planning Scheme Quality Development	259,000
Nature plan implementation actions	80,000
Outdoor help & transport	80,000
Social Cohesion Plan	50,000
Solar thermal low-income grants	400,000
Tourism policy	40,000
Transport Strategy	28,000
Urban forest strategy - tree planting regime	470,000

## Appendix A

### Operating Projects 2021-22 (Continued)

Youth Assertive Outreach Program	50,000
Youth Strategy Implementation	186,000
ZCM Emergency Action Plan	365,000
<b>Total</b>	<b>2,957,500</b>

## Appendix B

# Fees and Charges Schedule 2021 –22

The Local Government Act 1989 , Section 113, gives Council the ability to apply fees and charges for services provided to the community that are not for public benefit and are not covered by revenue raised from property rates.

Council has the ability to set some fees, while others are set by the State Government. Where Council sets the fees, a number of considerations are taken into account:

- a) the cost to provide the services;
- b) is a subsidy required to enable the community to access the service; and
- c) is the service provided in a competitive market and compliance with the competitive neutrality principle is required.

The fees and charges are reviewed as part of the planning and budgeting framework each year to ensure Council can continue to provide an acceptable level of service to the community without unduly increasing cost pressure on the community.

# Fees and Charges Schedule

This schedule presents fees and charges of a statutory and non- statutory nature which will be charged in respect to various goods.

Description	Unit of Measure	2021-22 Financial Year Proposed Charge \$ (Incl GST)	2020-21 Financial Year Current Charge \$ (Incl GST)	Charge Difference %	Charge Difference \$
<b>Corporate Governance</b>					
<b>Governance &amp; Legal</b>					
<b>Miscellaneous Receipts - Freedom Of Information</b>					
FOI Application	Per App	30.05	29.60	1.5%	0.45
Search Time Charge (1.5 Units Charged Per Hour Or Part Thereof)	Per Hr	22.60	22.25	1.6%	0.35
Inspection Charge (1.5 Fee Units Charged Per Quarter Hour)	Per Quarter Hr	5.65	5.55	1.8%	0.10
Black & White Photocopying	A4 Page	0.20	0.20	0.0%	0.00
Black & White Photocopying	A3 Page	0.40	0.40	0.0%	0.00
Colour Photocopying	A4 Page	1.15	1.10	4.5%	0.05
Colour Photocopying	A3 Page	2.15	2.10	2.4%	0.05
CD / DVD	Per Item	5.45	5.30	2.8%	0.15
Document Created Per S19 Of The FOI Act	Per Document	The Reasonable Cost Incurred By The Agency In Providing The Written Document. (Hourly Wage + On-Costs Of The Staff Member Creating The Document)	The Reasonable Cost Incurred By The Agency In Providing The Written Document. (Hourly Wage + On-Costs Of The Staff Member Creating The Document)		
<b>Responding To Subpoenas/ Summonses Issued At Courts (Admin/ Disbursement Fee)</b>					
Responding To Subpoenas/ Summonses Issued At Courts (Admin/ Disbursement Fee)	Each	57.40	55.75	3.0%	1.65
<b>Section 173 Agreements</b>					
Section 173 Agreements - Preparation, Negotiation and Execution Administrative Fee - Disbursements Additional	Per Agreement	562.75	546.35	3.0%	16.40
<b>Civic Facilities</b>					
<b>Facilities For Hire</b>					
<b>Coburg Civic Centre</b>					
<b>Coburg Town Hall Monday To Sunday</b>					
Coburg Town Hall (Minimum 3 Hours)	Per Hour	173.00	173.00	0.0%	0.00
Coburg Town Hall	Per Day	1,635.00	1,635.00	0.0%	0.00
Coburg Town Hall and Commercial Kitchen Rate (Minimum 3 Hours)	Per Hour	184.00	184.00	0.0%	0.00
Coburg Town Hall and Commercial Kitchen Daily Rate	Per Day	1,732.00	1,732.00	0.0%	0.00
<b>Coburg Concert Halls Monday To Sunday</b>					
Commercial / Private Use	Per Hour	161.00	161.00	0.0%	0.00
Community Groups	Per Hour	58.00	58.00	0.0%	0.00
Coburg Concert Halls and Commercial Kitchen	Per Hour	172.00	172.00	0.0%	0.00
Coburg Concert Hall (West Only) - Community Rate	Per Hour	20.00	20.00	0.0%	0.00
Coburg Concert Hall (East and Middle) - Community Rate	Per Hour	38.50	38.50	0.0%	0.00
Coburg Town Hall, Commercial Kitchen and Concert Halls Hourly Rate (Minimum 3 Hours)	Per Hour	246.00	246.00	0.0%	0.00

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Coburg Town Hall, Commercial Kitchen and Concert Halls Daily Rate	Per Day	2,328.00	2,328.00	0.0%	0.00
<b>Coburg Town Hall Foyer Exhibition Space</b>					
Moreland Community Groups, Moreland Schools, Not For Profits	Per Week	N/A	Free Use		
Commercial Use	Per Week	N/A	60.00	-100.0%	-60.00
<b>Moreland School Hire of Coburg Or Brunswick Town Hall</b>					
Moreland School Hire of Coburg Or Brunswick Town Hall	Per Event	N/A	219.00	-100.0%	-219.00
<b>Brunswick Civic Centre</b>					
<b>Brunswick Town Hall Monday to Sunday</b>					
Brunswick Town Hall and Atrium	Per Hour	198.00	198.00	0.0%	0.00
Brunswick Town Hall and Atrium	Per Day	1,866.00	1,866.00	0.0%	0.00
Brunswick Town Hall, Atrium and Commercial Kitchen	Per Hour	208.00	208.00	0.0%	0.00
Brunswick Town Hall, Atrium and Commercial Kitchen Daily Hire	Per Day	1,970.00	1,970.00	0.0%	0.00
<b>Meeting Rooms For Hire</b>					
<b>Brunswick Meeting Room E</b>					
Commercial / Private	Per Hour	37.50	37.50	0.0%	0.00
Community Groups	Per Hour	15.00	15.00	0.0%	0.00
<b>Fees and Charges Associated With Facility Hire</b>					
<b>Bonds</b>					
For Hire Of Coburg / Brunswick Town Hall	Per Event	614.95	597.05	3.0%	17.90
For Any Hire Deemed A High Risk	Per Event	1,229.95	1,194.15	3.0%	35.80
<b>Public Liability Insurance</b>					
Public Liability Insurance To Approved Applicants	Per Event	30.75	29.85	3.0%	0.90
<b>Miscellaneous Receipts</b>					
Key Administration (Regular Users, Non Refundable)	Per Key	29.80	29.80	0.0%	0.00
Labour / Staff Fee	Per Hour	60.00	60.00	0.0%	0.00
<b>Equipment Hire</b>					
Lectern	Per Day	50.00	50.00	0.0%	0.00
Projector & Screen	Per Day	100.00	100.00	0.0%	0.00
Screen	Per Day	50.00	50.00	0.0%	0.00
Microphone - Corded	Per Day	20.00	20.00	0.0%	0.00
Microphone - Radio	Per Day	80.00	80.00	0.0%	0.00
Portable PA System	Per Day	100.00	100.00	0.0%	0.00
Tablecloths	Each	11.00	11.00	0.0%	0.00
Trestle Skirting	Each	11.00	11.00	0.0%	0.00
Stage Treads	Per Day	150.00			
Lighting Package #1	Per Day	150.00			
Lighting Package #2	Per Day	200.00			
Lighting Package #1	Per Day	250.00			
Crowd Controller Fee M-F 0600-1729	Per Hour	44.95			
Crowd Controller Fee M-F 1730-0559	Per Hour	49.85			
Crowd Controller Fee Saturday	Per Hour	55.70			
Crowd Controller Fee Sunday	Per Hour	77.00			
Crowd Controller Fee Public Holiday	Per Hour	94.40			
Gaffa Tape	each	28.00			
Electrical Tape	each	5.00			
<b>Finance &amp; Procurement</b>					
<b>Finance and Rates Services</b>					
<b>Miscellaneous Receipts</b>					
Credit Card Surcharge	Per Payment	0.51 %	0.51 %		
Dishonoured Cheque Administration Fee	Per Chq	17.40	16.90	3.0%	0.50
<b>Land Information Certificate - Statutory</b>					
Land Information Certificate - Statutory	Per Prop	27.35	26.95	1.5%	0.40
<b>Miscellaneous Receipts</b>					
Aged Rates Balance Reconciliation - Free Of Charge For The First Two Years. - Free for Pensioners	Per Request	\$30 Per Year For Reconciliations Older Than Two Years	\$30 Per Year For Reconciliations Older Than Two Years		
Building Area Requests	Per Request	10.60	10.30	2.9%	0.30

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Copy Of Rate Notice - Free for Pensioners - Free for Current and Previous year	Per Notice	Prior to 2 Years \$15 Per Notice.	Prior to 2 Years \$15 Per Notice.		
Amended Rates Notice	Per Notice	31.85	30.90	3.1%	0.95
Debt Collection Account Management	Per Request	\$60 Per Property Or Schedule Of Fees from Council's Collection Agency	\$60 Per Property Or Schedule Of Fees from Council's Collection Agency		
Urgent Land Information Certificates	Per Prop	57.40	55.75	3.0%	1.65
<b>Property &amp; Place</b>					
<b>Property</b>					
<b>Moreland Community Enterprise Centre</b>					
Level 1 Secure Office Space- Existing	Per m2 PA	285.43	246.10	16.0%	39.33
<b>Economic Development</b>					
<b>Business Events and Training</b>					
Event Attendance	Per Event	N/A	Varies Depending On The Event		
<b>Aged &amp; Community Support</b>					
<b>Home Support</b>					
<b>Personal Care</b>					
Personal Care - Low Income	Per Hour	4.80	4.80	0.0%	0.00
Personal Care - Medium Income	Per Hour	9.65	9.65	0.0%	0.00
Personal Care - High Income	Per Hour	49.45	49.45	0.0%	0.00
Late Cancellation Fee - PC - Less Than 24 Hours Notice	Per Hour	2.60	2.60	0.0%	0.00
<b>Community Care</b>					
Community Care - Low Income - Individual	Per Hour	6.05			6.05
Community Care - Medium Income - Individual	Per Hour	15.70			15.70
Community Care - High Income - Individual	Per Hour	49.30			49.30
Late Cancellation Fee - Community Care - Less Than 24 Hours Notice	Per Service	2.60			2.60
<b>Domestic Assistance</b>					
Domestic Assistance - Low Income - Individual	Per Hour	6.05	6.05	0.0%	0.00
Domestic Assistance - Low Income - Couple	Per Hour	6.40	6.40	0.0%	0.00
Domestic Assistance - Medium Income	Per Hour	16.15	16.15	0.0%	0.00
Domestic Assistance - High Income	Per Hour	49.45	49.45	0.0%	0.00
Late Cancellation Fee - HC (Less Than 24 Hours Notice)	Per Service	5.15	5.15	0.0%	0.00
Kilometres	Per Kilometre	0.30	0.30	0.0%	0.00
<b>Respite Care</b>					
Respite Care - Low Income	Per Hour	3.25	3.25	0.0%	0.00
Respite Care - Medium Income	Per Hour	4.85	4.85	0.0%	0.00
Respite Care - High Income	Per Hour	49.45	49.45	0.0%	0.00
Late Cancellation Fee - RC - Less Than 24 Hours Notice	Per Hour	5.15	5.15	0.0%	0.00
<b>Home Maintenance</b>					
Home Maintenance - Low Income	Per Hour	11.95	11.95	0.0%	0.00
Home Maintenance - Medium Income	Per Hour	19.55	19.55	0.0%	0.00
Home Maintenance - High Income	Per Hour	51.00	51.00	0.0%	0.00
Home Maintenance - Full Cost	Per Hour	89.10	89.10	0.0%	0.00
Home Maintenance - Gutter Clean (Flat Rate)	Per Clean	36.05	36.05	0.0%	0.00
Home Maintenance - Materials	Per Cost Recovery	Full Cost Recovery	Full Cost Recovery		
Home Maintenance - Minimum Charge	Per Service	5.95	5.95	0.0%	0.00
Home Maintenance - Rubbish Removal Fee (Flat Fee)	Per Service	59.95	59.95	0.0%	0.00
<b>Home Modifications</b>					
Home Modifications - Low Income	Per Hour	11.95	11.95	0.0%	0.00
Home Modifications - Medium Income	Per Hour	19.55	19.55	0.0%	0.00
Home Modifications - High Income	Per Hour	51.00	51.00	0.0%	0.00
Home Modifications - Materials	Per Cost Recovery	Full Cost Recovery	Full Cost Recovery		

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Social Support					
Community Transport					
Community Transport - HATS - Outside Moreland	Per Trip	5.60	5.60	0.0%	0.00
Community Transport - Moreland	Per Trip	2.85	2.85	0.0%	0.00
Delivered Meals					
Delivered Meals - Low & Medium Income	Per Meal	9.40	9.40	0.0%	0.00
Delivered Meals - High Income	Per Meal	12.45	12.45	0.0%	0.00
Delivered Meals - Full Cost Recovery (HCP Client Funded)	Per Meal	21.30	20.70	2.9%	0.60
Full Cost Recovery Fee	Per Meal	21.30	20.70	2.9%	0.60
Social Support Group					
Social Support Group - Low/Medium Income	Per Session	6.20	6.20	0.0%	0.00
Social Support Group - High	Per Session	14.65	14.65	0.0%	0.00
Social Support Group - Full Cost	Per Session	95.30	95.30	0.0%	0.00
Social Support Individual					
Social Support Individual	Per Session	5.95	5.95	0.0%	0.00
Cultural Development					
Library Services					
Copying Local History Photographs					
Copy Of Local History Photograph To CD	Per Item	10.60	10.30	2.9%	0.30
Library Miscellaneous Receipts					
Audio-Visual Materials (Standard Repair)	Per Item	6.00	6.00	0.0%	0.00
Library - USB Memory Sticks	Per Item	10.00	10.00	0.0%	0.00
Replacement Of Lost Or Damaged Items	Per Item	\$6.50 + Cost Of The Item	\$6.50 + Cost Of The Item		
Library Photocopying					
Black & White Computer & Internet Printout	A4 Page	0.00	0.20	-100.0%	-0.20
Black & White Photocopying and Printout	A4 Page	0.20	0.20	0.0%	0.00
Black & White Photocopying and Printout	A3 Page	0.40	0.40	0.0%	0.00
Colour Photocopying and Printout	A4 Page	1.00	1.00	0.0%	0.00
Colour Photocopying and Printout	A3 Page	2.00	2.00	0.0%	0.00
Computer Paper	A4 Sheet	0.20	0.20	0.0%	0.00
Library Reservations					
Inter Library Loan	Per Item	3.20	3.10	3.2%	0.10
Lost Membership Card	Per Card	3.20	3.10	3.2%	0.10
New Request Reservations	Per Item	3.00	3.00	0.0%	0.00
Library Sales					
1 Book For \$1.00 and 5 Books For \$3.00 (Regardless Of Paperback/Hardback/ AV)	Per Item	1.00	1.00	0.0%	0.00
Library Bags	Per Item	2.50	2.00	25.0%	0.50
Headphones	Per Item	3.00	3.00	0.0%	0.00
Counihan Gallery Usage					
Gallery Exhibition	Per Exhibition	Free Use	Free Use	-100.0%	-1,050.00
Special Events					
Low Risk Event Permit	Per Event Day	200.00	200.00	0.0%	0.00
Medium Risk Event Permit	Per Event Day	450.00	450.00	0.0%	0.00
High Risk Event Permit	Per Event Day	1,045.00	N/A	100.0%	1,045.00
Inflatable Permit	Per Event Day	100.00	100.00	0.0%	0.00
Wedding Permit	Per Event Day	450.00	N/A	100.0%	450.00
Low Risk Event Bond	Per Event	500.00	N/A	100.0%	500.00
Medium Risk Event Bond	Per Event	1,000.00	N/A	100.0%	1,000.00
High Risk Event Bond	Per Event	2,000.00	N/A		2,000.00
Public Liability Insurance Cover Fee For Events	Per Event	30.00	30.00	0.0%	0.00
Coburg Velodrome Permits	Per Event Day	N/A	1.50%		
Bump In and Out Fee - 25% of Event Permit Fee	Per Day	25.0%	N/A		
Ticketed Event Permit Fee - 1.5% of gross box office	Per Event	1.50%	1.50%	0.0%	0.00
Sydney Road Street Party					
Sydney Rd Traders (3m X 3m space outside business - no marquee)	Per Event	Free Use	Free Use		
Community Groups (3m X 3m space - no marquee)	Per Event	Free Use	Free Use		
Food (3m X 3m space - no marquee)	Per Event	418.00	418.00	0.0%	0.00



Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Food (3m X 3m space - with marquee)	Per Event	473.00	473.00	0.0%	0.00
Food (3m X 6m space - no marquee)	Per Event	621.50	621.50	0.0%	0.00
Food (3m X 6m space - with marquee)	Per Event	676.50	676.50	0.0%	0.00
Artisan/Crafts (3m X 3m space - no marquee)	Per Event	165.00	165.00	0.0%	0.00
Merchandise (3m X 3m space - no marquee)	Per Event	341.00	341.00	0.0%	0.00
Merchandise (3m X 3m space - with marquee)	Per Event	396.00	396.00	0.0%	0.00
Merchandise (3m X 6m space - no marquee)	Per Event	517.00	517.00	0.0%	0.00
Merchandise (3m X 6m space - with marquee)	Per Event	572.00	572.00	0.0%	0.00
<b>Coburg Night Market</b>					
Food (3m X 3m space - no marquee - 15 amp)	2 days	891.00	891.00	0.0%	0.00
Food (3m X 3m space - no marquee - 15 amp)	4 days	1,584.00	1,584.00	0.0%	0.00
Food Truck (3m X 6m space - no marquee - 15 amp)	2 days	1,485.00	1,485.00	0.0%	0.00
Food Truck (3m X 6m space - no marquee - 15 amp)	4 days	2,574.00	2,574.00	0.0%	0.00
Food Cart / Drinks	2 days	550.00	550.00	0.0%	0.00
Food Cart / Drinks	4 days	968.00	968.00	0.0%	0.00
Artisan/Crafts (3m X 3m space - no marquee)	2 days	275.00	275.00	0.0%	0.00
Artisan/Crafts (3m X 3m space - no marquee)	4 days	484.00	484.00	0.0%	0.00
Merchandise (3m X 3m space - no marquee)	2 days	385.00	385.00	0.0%	0.00
Merchandise (3m X 3m space - no marquee)	4 days	660.00	660.00	0.0%	0.00
<b>Other Event</b>					
Food (3m X 3m space - with power)	Per Stall	200.00	198.00	1.0%	2.00
Food (3m X 3m space - no power)	Per Stall	115.00	110.00	4.5%	5.00
Artisan/Crafts (3m X 3m space - no marquee)	1 day	55.00	55.00	0.0%	0.00
Community (3m X 3m space - no marquee)	1 day	Free Use	Free Use		
<b>Additional Equipment</b>					
Marquee (3m X 3m)	1 day	165.00	165.00	0.0%	0.00
Marquee (3m X 6m)	1 day	330.00	330.00	0.0%	0.00
Power 10 amp (Sydney Road Street Party)	1 day	44.00	44.00	0.0%	0.00
Power 15 amp (Sydney Road Street Party)	1 day	55.00	55.00	0.0%	0.00
Power 10 amp (Coburg Night Market)	1 day	27.50	27.50	0.0%	0.00
Power 15 amp (Coburg Night Market)	1 day	37.50	37.50	0.0%	0.00
Chairs	Per item	3.85	3.85	0.0%	0.00
Trestle tables	Per item	16.50	16.50	0.0%	0.00
Lighting (LED Light)	1 day	33.00	33.00	0.0%	0.00
<b>Community Wellbeing</b>					
<b>Recreation Services</b>					
<b>Sports Facilities - Casual Use</b>					
Full Day Use Of The Ground For Competition Games	Per Day	171.35	166.35	3.0%	5.00
Full Day Use Of The Pavilion	Per Day	85.65	83.15	3.0%	2.50
Netball Court hire - Casual per Court - Commercial	Per Hour	36.95	35.85	3.1%	1.10
Netball Court Hire - Casual per Court	Per Hour	24.55	23.85	2.9%	0.70
Sports Fields - Pre-Season Pavilion Use	Per Session	21.35	20.75	2.9%	0.60
Sports Fields - Pre-Season Sports Ground Use	Per Session	65.65	63.75	3.0%	1.90
Full Day Use Of Turf Grounds For Competition	Per Day	257.15	249.65	3.0%	7.50
<b>Community Bus Hire</b>					
Community Bus Hire	up to 4 Hours	42.75	41.50	3.0%	1.25
Community Bus Hire	4 to 8 Hours	69.40	67.40	3.0%	2.00
Community Bus Hire	8+ Hours	101.20	98.25	3.0%	2.95
<b>Finals Use Additional Fees</b>					
Additional Turf Cricket Wicket Preparation (On Request)	Per Use	349.45	339.25	3.0%	10.20
<b>Finals Use For Sporting Associations - Australian Rules Football, Soccer, Hockey, Lacrosse, Cricket, Baseball</b>					
Finals Turf Cricket Wicket Preparation	Per use	349.45	339.25	3.0%	10.20
Sports Ground Reservation Fee	Per Reservation	85.65	83.15	3.0%	2.50
Sports Ground Reservation Fee (Pavilion Use Included)	Per Reservation	141.25	137.15	3.0%	4.10
Sports Ground Reservation Fee (Synthetic and Pavilion)	Per Reservation	128.40	124.65	3.0%	3.75
Sports Ground Reservation Fee (Synthetic)	Per Reservation	51.00	49.50	3.0%	1.50
Sports Ground Reservation Fee (Turf Wicket and Pavilion)	Per Reservation	171.35	166.35	3.0%	5.00
Sports Ground Reservation Fee (Turf Wicket)	Per Reservation	128.40	124.65	3.0%	3.75
Finals (Sports Ground Charge)	Per Reservation	149.60	145.25	3.0%	4.35
Finals (Pavilion Charge)	Per Reservation	80.75	78.40	3.0%	2.35

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Personal Training					
Personal Training - 3 Or More Sessions Per Week	3 Months	489.25	475.00	3.0%	14.25
Personal Training - Maximum 2 Sessions Per Week	3 Months	279.50	271.35	3.0%	8.15
No Usage Of Lights. Full Size Pitch					
Brunswick Hockey Pitch + Lights- Non MCC - Sports Clubs	Per Hour	103.00	100.00	3.0%	3.00
Brunswick Hockey Pitch - Private and Commercial	Per Hour	109.40	106.20	3.0%	3.20
Brunswick Hockey Pitch + Lights - MCC - Sports Clubs and Schools	Per Hour	73.65	71.50	3.0%	2.15
Brunswick Hockey Pitch + Lights - Private and Commercial	Per Hour	132.40	128.55	3.0%	3.85
Brunswick Hockey Pitch MCC - Sports Clubs and Schools	Per Hour	65.65	63.75	3.0%	1.90
Brunswick Hockey Pitch Non MCC - Sports Clubs	Per Hour	87.45	84.90	3.0%	2.55
Pavilion Fees					
A Grade	6 Month	1,712.15	1,662.30	3.0%	49.85
B Grade	6 Month	1,401.75	1,360.90	3.0%	40.85
C Grade	6 Month	350.35	340.15	3.0%	10.20
Seasonal/Annual Use For Australian Rules Football, Soccer, Hockey, Lacrosse, Netball					
Netball Court Hire - Double Court	Seasonal	1,211.40	1,176.10	3.0%	35.30
Netball Court Hire - Double Court	Annual	2,422.75	2,352.20	3.0%	70.55
Sporting Facilities - Miscellaneous					
Commercial Sports Ground Hire (Includes Pavilion Use)	Per Day	514.05	499.10	3.0%	14.95
Key - Additional / Loss Replacement	Per Item	46.70	45.35	3.0%	1.35
Padlock	Each	101.30	98.35	3.0%	2.95
Pavilion and Change Room Access For Private and Commercial Users Of CB Smith Sport and Education Facility	1	869.40	844.10	3.0%	25.30
Security Bond	Per Application	579.65	562.75	3.0%	16.90
Sports Ground Preparation For Non Fixtured Games/Competition (On Request)	Per Use	258.55	251.00	3.0%	7.55
Sportsfields					
A Grade	6 Months	3,073.40	2,983.90	3.0%	89.50
B Grade	6 Month	2,140.80	2,078.45	3.0%	62.35
C Grade	6 Month	1,401.75	1,360.90	3.0%	40.85
Premier	6 Month	5,760.05	5,592.30	3.0%	167.75
SYNTHETIC SPORT GROUNDS HIRE Key Bond					
General - Private and Commercial	Per Key	135.65	131.70	3.0%	3.95
MCC - Sports Clubs and Schools	Per Key	135.65	131.70	3.0%	3.95
Non MCC - Sports Clubs and Schools	Per Key	135.65	131.70	3.0%	3.95
SYNTHETIC SPORT GROUNDS HIRE No Usage Of Lights, 1/2 Size Pitch					
General - Private and Commercial	Per Hour	73.65	71.50	3.0%	2.15
MCC - Sports Clubs and Schools	Per Hour	44.25	42.95	3.0%	1.30
Non MCC - Sports Clubs and Schools	Per Hour	58.85	57.15	3.0%	1.70
SYNTHETIC SPORT GROUNDS HIRE No Usage Of Lights, Full Size Pitch					
General - Private and Commercial	Per Hour	110.45	107.25	3.0%	3.20
MCC - Sports Clubs and Schools	Per Hour	51.00	49.50	3.0%	1.50
Non MCC - Sports Clubs and Schools	Per Hour	88.25	85.70	3.0%	2.55
SYNTHETIC SPORT GROUNDS HIRE Pavilion Usage					
General - Private and Commercial	Per Hour	41.80	40.60	3.0%	1.20
MCC - Sports Clubs and Schools	Per Hour	21.60	20.95	3.1%	0.65
Non MCC - Sports Clubs and Schools	Per Hour	30.10	29.20	3.1%	0.90
SYNTHETIC SPORT GROUNDS HIRE Security Bond					
General - Private and Commercial	Per Season	678.50	658.75	3.0%	19.75
MCC - Sports Clubs and Schools	Per Season	135.65	131.70	3.0%	3.95
Non MCC - Sports Clubs and Schools	Per Season	271.50	263.60	3.0%	7.90
SYNTHETIC SPORT GROUNDS HIRE Usage Of Lights, 1/2 Size Pitch					
General - Private and Commercial	Per Hour	89.25	86.65	3.0%	2.60
MCC - Sports Clubs and Schools	Per Hour	49.70	48.25	3.0%	1.45
Non MCC - Sports Clubs and Schools	Per Hour	69.45	67.45	3.0%	2.00

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
SYNTHETIC SPORT GROUNDS HIRE Usage Of Lights, Full Size Pitch					
General - Private and Commercial	Per Hour	133.65	129.75	3.0%	3.90
MCC - Sports Clubs and Schools	Per Hour	51.00	49.50	3.0%	1.50
Non MCC - Sports Clubs and Schools	Per Hour	104.00	100.95	3.0%	3.05
Turf Wickets					
A Grade	6 Month	2,545.40	2,471.25	3.0%	74.15
B Grade	6 Month	342.50	332.50	3.0%	10.00
Premier	6 Month	5,817.75	5,648.30	3.0%	169.45
CB Smith Premier Facility					
CB Smith Premier Facility - Sportsfield Seasonal	1	5,296.85	5,142.55	3.0%	154.30
CB Smith Premier Facility - Community Sportsfield Annual	1	3,937.35	3,822.65	3.0%	114.70
CB Smith Premier Facility - Pavilion and changeroom access seasonal	1	1,574.50	1,528.65	3.0%	45.85
CB Smith Premier Facility - Community Pavilion annual	1	644.40	625.65	3.0%	18.75
CB Smith Premier Facility - John Fawkner College - Pavilion and Changeroom Access - Casual Use	1	78.80	76.50	3.0%	2.30
CB Smith Premier Facility - John Fawkner College - Premier Sportsfield - Casual Use	1	157.55	152.95	3.0%	4.60
CB Smith Premier Facility - John Fawkner College Community Sportsfield - Casual Use	1	157.55	152.95	3.0%	4.60
CB Smith Premier Facility - John Fawkner College Sportsfield Floodlights - Premier/Community Pitch - Casual Use	1	60.40	58.65	3.0%	1.75
CB Smith Premier Facility - Pavilion Function Room including kitchen and bar access - Casual Use	1	533.00	517.50	3.0%	15.50
CB Smith Premier Facility - Moreland Base Clubs - Pavilion and changeroom access - Casual use	1	78.80	76.50	3.0%	2.30
CB Smith Premier Facility - Moreland Base Clubs - Premier Sportsfield - Casual Use	1	157.55	152.95	3.0%	4.60
CB Smith Premier Facility - Moreland Base Clubs Community Sportsfield - Casual Use	1	157.55	152.95	3.0%	4.60
CB Smith Premier Facility - Moreland Base Clubs Education Facilities - Casual Use	1	53.30	51.75	3.0%	1.55
CB Smith Premier Facility - Moreland Based Clubs Sportsfield Floodlights - Premier/Community Pitch	1	60.40	58.65	3.0%	1.75
CB Smith Premier Facility - Non Moreland Base Clubs - Pavilion and changeroom access - casual use	1	533.00	517.50	3.0%	15.50
CB Smith Premier Facility - Non Moreland Base Clubs - Premier Sportsfield - Casual Use	1	533.00	517.50	3.0%	15.50
CB Smith Premier Facility - Non Moreland Base Clubs Community Sportsfield - Casual Use	1	533.00	517.50	3.0%	15.50
CB Smith Premier Facility - Non Moreland Based Clubs Sportsfield Floodlights - Premier/Community Pitch - Casual Use	1	80.45	78.10	3.0%	2.35
CB Smith Premier Facility - Non Moreland Base Clubs Education Facilities - Casual Use	1	106.60	103.50	3.0%	3.10
CB Smith Premier Facility - Community Groups - Pavilion and changeroom access - Casual use	1	533.00	517.50	3.0%	15.50
CB Smith Premier Facility - Community groups Education Facilities - Casual Use	1	106.60	103.50	3.0%	3.10
CB Smith Premier Facility - Commercial Premier.Community Sportsfield including floodlights - Casual Use	1	1,066.05	1,035.00	3.0%	31.05
CB Smith Premier Facility - Commercial Pavilion and Changeroom - Casual Use	1	799.55	776.25	3.0%	23.30
CB Smith Premier Facility - Commercial Education Facilities	1	533.00	517.50	3.0%	15.50
City Oval Pavilion					
City Oval - Multipurpose Room including kitchen and bar access - commercial	1	869.40	N/A	100.0%	869.40
City Oval - Multipurpose Room including kitchen and bar access - casual use	1	533.00	N/A	100.0%	533.00
City Oval – Multipurpose Room including kitchen and bar access - Moreland Base clubs	1	78.80	N/A	100.0%	78.80

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Aquatic Facilities					
Aquatics & Leisure					
Casual Fees					
Casual Recreational Swim					
Adult Swim - ALL	Entry	6.90	6.70	3.0%	0.20
Concession Swim - ALL	Entry	5.20	5.00	4.0%	0.20
Child Swim - ALL	Entry	4.50	4.40	2.3%	0.10
Family Swim - ALL	Entry	18.40	17.80	3.4%	0.60
Supervisory Adult - ALL	Entry	3.50	3.40	2.9%	0.10
Men's/Women's Only Swimming - Booking Fee	Each	78.00	75.40	3.4%	2.60
Men's/Women's Only Swimming - Adult	Each	7.80	7.50	4.0%	0.30
Men's/Women's Only Swimming - Child	Each	5.10	4.90	4.1%	0.20
Men's/Women's Only Swimming - Concession	Each	5.80	5.60	3.6%	0.20
Men's/Women's Only Swimming - Family	Each	20.50	19.80	3.5%	0.70
Men's/Women's Only Swimming - Spectator	Each	3.80	3.70	2.7%	0.10
Men's/Women's Only Swimming - Swim, Spa, Sauna	Each	13.60	13.10	3.8%	0.50
Men's/Women's Only Swimming - Concession Swim, Spa, Sauna	Each	10.30	9.90	4.0%	0.40
Women's Only Swimming - After Entry	Each	1.20	1.20	0.0%	0.00
Women's Only Swimming - Family After Entry	Each	3.40	3.30	3.0%	0.10
Casual Spa Steam (Sauna If Avail)					
Swim Steam Spa - ALL	Entry	13.40	12.90	3.9%	0.50
Swim Steam Spa - Concession - ALL	Entry	9.90	9.60	3.1%	0.30
SSS After Entry - ALL	Entry	6.80	6.60	3.0%	0.20
SSS After Entry - Concession - ALL	Entry	5.20	5.00	4.0%	0.20
Casual Aquatic Programs					
Swim Lesson Class Adult - 30 Mins - ALL	Each	18.00	17.40	3.4%	0.60
Swim Lesson Class Adult Conc - 30 Mins-ALL	Each	13.50	13.00	3.8%	0.50
Swim Lesson Special Needs - 30 Mins-ALL	Each	20.20	19.50	3.6%	0.70
Swim Lesson Private - 30 Mins - ALL	Each	44.80	43.30	3.5%	1.50
Swim Lesson Private Concession - 30 mins-ALL	Each	33.70	32.50	3.7%	1.20
Swim Lesson Squad 2 Lessons - ALL	Each	27.00	26.05	3.6%	0.95
Swim Lesson Squad 2 Lessons Concession - ALL	Each	20.20	19.50	3.6%	0.70
Birthday Parties -Catered - ALL	Each	27.80	26.80	3.7%	1.00
Birthday Parties- Non Catered - ALL	Each	18.20	17.60	3.4%	0.60
Aqua play Class - FLC	Each	10.65	10.30	3.4%	0.35
School Aquatic Education Programs					
Student Entry - ALL	Entry	3.50	3.40	2.9%	0.10
Instructor Hire - 30 Minutes - ALL	30 Minutes	36.60	35.20	4.0%	1.40
Instructor Hire - 45 Minutes - ALL	45 Minutes	55.00	53.10	3.6%	1.90
Instructor Hire - 60 Minutes - ALL	1 Hour	73.30	70.70	3.7%	2.60
Casual Group Fitness					
Aerobics/Aqua - ALL	Entry	16.50	15.90	3.8%	0.60
Aerobics/Aqua Concession - ALL	Entry	12.30	11.90	3.4%	0.40
Aerobics/Aqua Special Concession - ALL	Entry	7.40	7.10	4.2%	0.30
Aerobics/Aqua - Youth Concession - ALL	Entry	9.80	9.50	3.2%	0.30
Aerobics/Aqua - Seniors Concession - ALL	Entry	10.80	10.40	3.8%	0.40
Squad - ALL	Entry	16.40	15.80	3.8%	0.60
Squad Concession - ALL	Entry	12.30	11.90	3.4%	0.40
School Fitness Programs					
Student Entry - ALL	Entry	4.45	4.30	3.5%	0.15
Instructor Hire - ALL	1 Hour	74.70	72.10	3.6%	2.60
Programs					
Attendant Support - Administration Fee	Each	18.30	17.70	3.4%	0.60
Attendant Support - Program Participation Fee	1 hour	36.90	35.60	3.7%	1.30
Fit 4 Fun	Each	13.80	13.30	3.8%	0.50
Fit 4 Fun Concessions	Each	10.40	10.00	4.0%	0.40
Bus Bookings					
Administration Fee	Program	67.80	65.40	3.7%	2.40
Booking Fee	Session	13.50	13.00	3.8%	0.50

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Casual Health Club					
Gym - ALL	Entry	16.60	16.00	3.8%	0.60
Casual Gym Concession - ALL	Entry	12.40	12.00	3.3%	0.40
Youth Gym	Entry	9.90	9.60	3.1%	0.30
Small Group Training - Members	Entry	20.40	19.70	3.6%	0.70
Small Group Training - Non Members	Entry	27.20	26.20	3.8%	1.00
Personal Training 1/2hr - ALL	1/2 Hour	60.00	57.90	3.6%	2.10
Personal Training 1hr (1 client) - ALL	1 Hour	82.80	79.90	3.6%	2.90
Personal Training 1 hr (2 clients) - ALL	1 Hour	103.50	99.90	3.6%	3.60
Personal Training Non Members 1/2hr-ALL	1/2 Hour	66.00	63.70	3.6%	2.30
Personal Training Non Members 1hr (1 client) - ALL	1 Hour	91.10	87.90	3.6%	3.20
Personal Training Non Members 1 hr (2 clients) - ALL	1 Hour	113.90	109.90	3.6%	4.00
Casual Health Consultation - ALL	Each	57.70	55.70	3.6%	2.00
Casual Program Induction - ALL	Each	57.70	55.70	3.6%	2.00
Casual Creche - In Centre Care					
Creche - 1 Child - ALL	1 Hour	5.75	5.50	4.5%	0.25
Casual Creche - In Centre Care - Concession					
Creche - 1 Child Conc.- ALL	1 Hour	4.30	4.10	4.9%	0.20
Casual Occasional Out-Of-Centre Care					
Occasional Care 1 Child-CLC / FLC	1 Hour	10.00	9.60	4.2%	0.40
Casual Occasional Out-Of-Centre Care - Concession					
Occasional Care - 1 Child Conc. - ALL	1 Hour	7.50	7.30	2.7%	0.20
Other					
Casual Locker - ALL	Each	3.60	3.50	2.9%	0.10
Replacement Card Fee - ALL	Each	4.75	4.60	3.3%	0.15
Suspension Fee - Per Week - ALL	Week	7.30	7.10	2.8%	0.20
Replacement RFID Wrist band	Each	12.15	11.80	3.0%	0.35
Area Hire					
Room Hire - ALL	Each	42.00	40.70	3.2%	1.30
Room Hire - Aerobics Room Full (once-only) - ALL	Each	84.00	81.50	3.1%	2.50
Room Hire - Aerobics Room Full (ongoing) - ALL	Each	42.00	40.70	3.2%	1.30
Lane Hire					
Lane Hire - Indoor 25m - ALL	Per Hour	44.80	43.30	3.5%	1.50
Lane Hire - Outdoor 20m - ALL	Per Hour	31.35	30.30	3.5%	1.05
Lane Hire - Outdoor 33m - ALL	Per Hour	35.85	34.70	3.3%	1.15
Lane Hire - Outdoor 50m - BCB / OPAC	Per Hour	53.75	52.00	3.4%	1.75
Lane Hire - Outdoor 50m - FLC	Per Hour	51.50	49.80	3.4%	1.70
Lane Hire - Outdoor 50m - COSP	Per Hour	49.30	47.60	3.6%	1.70
Lane Hire - Permanent - Indoor 25m - ALL	Per Hour	33.60	32.50	3.4%	1.10
Lane Hire - Permanent - Outdoor 50m - ALL	Per Hour	40.30	39.00	3.3%	1.30
Pool Hire					
Pool Hire - Indoor 25m - ALL	Per Hour	242.00	233.60	3.6%	8.40
Pool Hire - Outdoor 20m - ALL	Per Hour	141.05	136.30	3.5%	4.75
Pool Hire - Outdoor 33m - PVOP	Per Hour	225.60	218.00	3.5%	7.60
Pool Hire - Outdoor 50m - BCB / OPAC	Per Hour	386.75	373.70	3.5%	13.05
Pool Hire - Outdoor 50m - FLC	Per Hour	326.20	315.20	3.5%	11.00
Pool Hire - Outdoor 50m - COSP	Per Hour	265.90	256.90	3.5%	9.00
Pool Hire - Slide OPAC	Per Hour	193.95	187.40	3.5%	6.55
School Carnival - Outdoor 50m Pool - BCB/ OPAC	5 Hours	1,719.20	1,661.10	3.5%	58.10
School Carnival - Outdoor 50m Pool - FLC	5 Hours	1,450.85	1,401.80	3.5%	49.05
School Carnival - Outdoor 50m Pool - COSP	5 Hours	1,181.95	1,142.00	3.5%	39.95
School Carnival - Outdoor 33m Pool -PVOP	5 Hours	859.55	830.50	3.5%	29.05
School Carnival - Outdoor 50m Pool - BCB / OPAC	Per Hour	343.80	332.20	3.5%	11.60
School Carnival - Outdoor 50m Pool - FLC	Per Hour	290.00	280.20	3.5%	9.80
School Carnival - Outdoor 50m Pool - COSP	Per Hour	236.40	228.40	3.5%	8.00
School Carnival - Outdoor 33m Pool - PVOP	Per Hour	200.60	193.80	3.5%	6.80
Memberships					
Swim Lessons - Direct Debit - ALL	Fortnightly	32.90	31.80	3.5%	1.10
Swim Lessons - Direct Debit Concession - ALL	Fortnightly	24.60	23.80	3.4%	0.80
Swim Lessons - Direct Debit Special Needs - ALL	Fortnightly	37.05	35.80	3.5%	1.25
Swim Lessons - Direct Debit Private - ALL	Fortnightly	82.20	79.40	3.5%	2.80

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
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Swim Lessons - Direct Debit Private Concession - ALL	Fortnightly	61.70	59.60	3.5%	2.10
Swim Lesson - Direct Debit Squad x 2 lessons - ALL	Fortnightly	49.25	47.60	3.5%	1.65
Swim Lesson - Direct Debit Squad Concession x 2 lessons - ALL	Fortnightly	37.05	35.80	3.5%	1.25
<b>Active Moreland Aquatics and Leisure - Universal Membership</b>					
Start Up - ALL	Each	77.50	77.50	0.0%	0.00
No Contract Start Up fee - ALL	Each	174.40	174.40	0.0%	0.00
Start Up Fee Concession - Universal	Each	58.10	58.10	0.0%	0.00
No Contract Start up fee Concession - ALL	Each	130.70	130.70	0.0%	0.00
Contract Monthly Debit - A&L Full - ALL	Monthly	110.20	110.20	0.0%	0.00
A&L 6 Month - ALL	6 Months	661.50	661.50	0.0%	0.00
A&L 12 Month - ALL	12 Months	1,323.00	1,323.00	0.0%	0.00
Contract Monthly Debit - A&L Concession-ALL	Monthly	82.70	82.70	0.0%	0.00
A&L 6 Month - Concession - ALL	6 Months	496.10	496.10	0.0%	0.00
A&L 12 Month - Concession - ALL	12 Months	992.20	992.20	0.0%	0.00
<b>Active Centre Based - Aquatics and Leisure Membership</b>					
Start Up Fee - ALL	Each	77.50	77.50	0.0%	0.00
No Contract Start Up fee - ALL	Each	174.40	174.40	0.0%	0.00
Start Up Fee Concession - ALL	Each	58.10	58.10	0.0%	0.00
No Contract Start up fee Concession - ALL	Each	130.80	130.80	0.0%	0.00
Monthly Debit - A&L Full - BCB	Monthly	100.20	100.20	0.0%	0.00
Monthly Debit - A&L Full - CLC	Monthly	95.20	95.20	0.0%	0.00
Monthly Debit - A&L Full - OPLC		92.70	92.70	0.0%	0.00
Monthly Debit - A&L Full - FLC	Monthly	90.20	90.20	0.0%	0.00
A&L 3 Month - BCB	3 Months	345.80	345.80	0.0%	0.00
A&L 3 Month - CLC	3 Months	328.50	328.50	0.0%	0.00
A&L 3 Month - OPLC	3 Months	319.90	319.90	0.0%	0.00
A&L 3 Month - FLC	3 Months	311.20	311.20	0.0%	0.00
A&L 6 Month - BCB	6 Months	601.30	601.30	0.0%	0.00
A&L 6 Month - CLC	6 Months	571.30	571.30	0.0%	0.00
A&L 6 Month - OPLC	6 Months	556.30	556.30	0.0%	0.00
A&L 6 Month - FLC	6 Months	541.20	541.20	0.0%	0.00
A&L 12 Month - BCB	12 Months	1,202.70	1,202.70	0.0%	0.00
A&L 12 Month - CLC	12 Months	1,142.60	1,142.60	0.0%	0.00
A&L 12 Month - OPLC	12 Months	1,112.50	1,112.50	0.0%	0.00
A&L 12 Month - FLC	12 Months	1,082.50	1,082.50	0.0%	0.00
Monthly Debit - A&L Concession - BCB	Monthly	75.20	75.20	0.0%	0.00
Monthly Debit - A&L Concession - CLC	Monthly	71.40	71.40	0.0%	0.00
Monthly Debit - A&L Concession - OPLC	Monthly	69.60	69.60	0.0%	0.00
Monthly Debit - A&L Concession - FLC	Monthly	67.60	67.60	0.0%	0.00
A&L 3 Month - Concession - BCB	3 Months	259.30	259.30	0.0%	0.00
A&L 3 Month - Concession - CLC	3 Months	246.40	246.40	0.0%	0.00
A&L 3 Month - Concession - OPLC	3 Months	239.90	239.90	0.0%	0.00
A&L 3 Month - Concession - FLC	3 Months	233.40	233.40	0.0%	0.00
A&L 6 Month - Concession - BCB	6 Months	451.10	451.10	0.0%	0.00
A&L 6 Month - Concession - CLC	6 Months	428.50	428.50	0.0%	0.00
A&L 6 Month - Concession - OPLC	6 Months	417.20	417.20	0.0%	0.00
A&L 6 Month - Concession - FLC	6 Months	405.90	405.90	0.0%	0.00
A&L 12 Month - Concession - BCB	12 Months	902.10	902.10	0.0%	0.00
A&L 12 Month - Concession - CLC	12 Months	856.90	856.90	0.0%	0.00
A&L 12 Month - Concession - OPLC	12 Months	834.40	834.40	0.0%	0.00
A&L 12 Month - Concession - FLC	12 Months	811.90	811.90	0.0%	0.00
A&L 1 Month (Non Standard) - BCB	1 Month	120.30	120.30	0.0%	0.00
A&L 1 Month (Non Standard) - CLC	1 Month	114.30	114.30	0.0%	0.00
A&L 1 Month (Non Standard) - OPLC	1 Month	111.30	111.30	0.0%	0.00
A&L 1 Month (Non Standard) - FLC	1 Month	108.30	108.30	0.0%	0.00
Invoiced A&L Memberships 3 Mth - BCB	3 Months	449.50	449.50	0.0%	0.00
Invoiced A&L Memberships 3 Mth - CLC	3 Months	427.00	427.00	0.0%	0.00
Invoiced A&L Memberships 3 Mth - OPLC	3 Months	415.80	415.80	0.0%	0.00
Invoiced A&L Memberships 3 Mth - FLC	3 Months	404.60	404.60	0.0%	0.00
Invoiced A&L Memberships 6 Mth - BCB	6 Months	781.80	781.80	0.0%	0.00



Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
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Invoiced A&L Memberships 6 Mth - CLC	6 Months	742.70	742.70	0.0%	0.00
Invoiced A&L Memberships 6 Mth - OPLC	6 Months	723.20	723.20	0.0%	0.00
Invoiced A&L Memberships 6 Mth - FLC	6 Months	694.30	694.30	0.0%	0.00
Invoiced A&L Memberships 12 Mth - BCB	12 Months	1,563.60	1,563.60	0.0%	0.00
Invoiced A&L Memberships 12 Mth - CLC	12 Months	1,485.40	1,485.40	0.0%	0.00
Invoiced A&L Memberships 12 Mth - OPLC	12 Months	1,446.30	1,446.30	0.0%	0.00
Invoiced A&L Memberships 12 Mth - FLC	12 Months	1,407.20	1,407.20	0.0%	0.00
<b>Active Seniors Membership</b>					
Start Up Fee - Seniors - ALL	Each	50.40	50.40	0.0%	0.00
No Contract Start Up fee - ALL	Each	113.40	113.40	0.0%	0.00
Monthly Debit - Seniors - BCB	Monthly	65.20	65.20	0.0%	0.00
Monthly Debit - Seniors - CLC	Monthly	61.90	61.90	0.0%	0.00
Monthly Debit - Seniors - OPLC	Monthly	60.20	60.20	0.0%	0.00
Monthly Debit - Seniors - FLC	Monthly	58.60	58.60	0.0%	0.00
Seniors 3 Months - BCB	3 Months	224.80	224.80	0.0%	0.00
Seniors 3 Months - CLC	3 Months	213.50	213.50	0.0%	0.00
Seniors 3 Months - OPLC	3 Months	207.90	207.90	0.0%	0.00
Seniors 3 Months - FLC	3 Months	202.30	202.30	0.0%	0.00
Seniors 6 Months - BCB	6 Months	390.90	390.90	0.0%	0.00
Seniors 6 Months - CLC	6 Months	371.60	371.60	0.0%	0.00
Seniors 6 Months - OPLC	6 Months	361.60	361.60	0.0%	0.00
Seniors 6 Months - FLC	6 Months	351.80	351.80	0.0%	0.00
Seniors 12 Months - BCB	12 Months	781.80	781.80	0.0%	0.00
Seniors 12 Months - CLC	12 Months	742.70	742.70	0.0%	0.00
Seniors 12 Months - OPLC	12 Months	723.20	723.20	0.0%	0.00
Seniors 12 Months - FLC	12 Months	703.60	703.60	0.0%	0.00
<b>Active Youth Membership</b>					
Start Up Fee - Youth - ALL	Each	46.50	46.50	0.0%	0.00
No Contract Start Up fee - ALL	Each	104.60	104.60	0.0%	0.00
Debit - Youth - BCB	Monthly	60.10	60.10	0.0%	0.00
Debit - Youth - CLC	Monthly	57.10	57.10	0.0%	0.00
Debit - Youth - OPLC	Monthly	55.60	55.60	0.0%	0.00
Debit - Youth - FLC	Monthly	54.10	54.10	0.0%	0.00
Youth 3 Months - BCB	3 Months	207.50	207.50	0.0%	0.00
Youth 3 Months - CLC	3 Months	197.10	197.10	0.0%	0.00
Youth 3 Months - OPLC	3 Months	191.90	191.90	0.0%	0.00
Youth 3 Months - FLC	3 Months	186.30	186.30	0.0%	0.00
Youth 6 Months - BCB	6 Months	360.80	360.80	0.0%	0.00
Youth 6 Months - CLC	6 Months	342.80	342.80	0.0%	0.00
Youth 6 Months - OPLC	6 Months	333.70	333.70	0.0%	0.00
Youth 6 Months - FLC	6 Months	324.70	324.70	0.0%	0.00
Youth 12 Months - BCB	12 Months	721.70	721.70	0.0%	0.00
Youth 12 Months - CLC	12 Months	685.50	685.50	0.0%	0.00
Youth 12 Months - OPLC	12 Months	667.50	667.50	0.0%	0.00
Youth 12 Months - FLC	12 Months	649.40	649.40	0.0%	0.00
<b>Active Moreland Aquatic Membership - Universal Membership</b>					
Start Up - ALL	Each	48.40	48.40	0.0%	0.00
No Contract Start Up fee - ALL	Each	109.00	109.00	0.0%	0.00
Start Up Fee Concession - Universal	Each	36.30	36.30	0.0%	0.00
No Contract Start up fee Concession - ALL	Each	81.70	81.70	0.0%	0.00
Monthly Debit - Aquatic Full - ALL	Monthly	68.90	68.90	0.0%	0.00
Aquatic 6 Month - ALL	6 Months	413.40	413.40	0.0%	0.00
Aquatic 12 Month - ALL	12 Months	826.90	826.90	0.0%	0.00
Contract Monthly Debit - Aquatic Concession - ALL	Monthly	51.70	51.70	0.0%	0.00
Aquatic 6 Month - Concession - ALL	6 Months	310.10	310.10	0.0%	0.00
Aquatic 12 Month - Concession - ALL	12 Months	620.20	620.20	0.0%	0.00
<b>Active Centre Based - Aquatic Membership</b>					
Start Up Fee - ALL	Each	48.40	48.40	0.0%	0.00
No Contract Start Up Fee - ALL	Each	109.00	109.00	0.0%	0.00
Start Up Fee Concession - ALL	Each	36.30	36.30	0.0%	0.00

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No Contract Start Up Fee Concession - ALL	Each	81.70	81.70	0.0%	0.00
Monthly Debit - Aquatics Full - BCB	Monthly	62.60	62.60	0.0%	0.00
Monthly Debit - Aquatics Full - CLC	Monthly	59.50	59.50	0.0%	0.00
Monthly Debit - Aquatics Full - OPLC	Monthly	47.00	47.00	0.0%	0.00
Monthly Debit - Aquatics Full - FLC	Monthly	56.40	56.40	0.0%	0.00
Aquatics 3 Month - BCB	3 Months	216.10	216.10	0.0%	0.00
Aquatics 3 Month - CLC	3 Months	205.30	205.30	0.0%	0.00
Aquatics 3 Month - OPLC	3 Months	162.10	162.10	0.0%	0.00
Aquatics 3 Month - FLC	3 Months	194.50	194.50	0.0%	0.00
Aquatics 6 Month - BCB	6 Months	375.90	375.90	0.0%	0.00
Aquatics 6 Month - CLC	6 Months	357.10	357.10	0.0%	0.00
Aquatics 6 Month - OPLC	6 Months	281.80	281.80	0.0%	0.00
Aquatics 6 Month - FLC	6 Months	338.30	338.30	0.0%	0.00
Aquatics 12 Month - BCB	12 Months	751.70	751.70	0.0%	0.00
Aquatics 12 Month - CLC	12 Months	714.10	714.10	0.0%	0.00
Aquatics 12 Month - CLC	12 Months	563.70	563.70	0.0%	0.00
Aquatics 12 Month - FLC	12 Months	676.53	676.53	0.0%	0.00
Monthly Debit - Aquatic Concession - BCB	Monthly	47.00	47.00	0.0%	0.00
Monthly Debit - Aquatic Concession - CLC	Monthly	44.70	44.70	0.0%	0.00
Monthly Debit - Aquatic Concession - OPLC	Monthly	35.20	35.20	0.0%	0.00
Monthly Debit - Aquatic Concession - FLC	Monthly	42.30	42.30	0.0%	0.00
Aquatics 3 Month Concession - BCB	3 Months	162.10	162.10	0.0%	0.00
Aquatics 3 Month Concession - CLC	3 Months	154.00	154.00	0.0%	0.00
Aquatics 3 Month Concession - OPLC	3 Months	121.50	121.50	0.0%	0.00
Aquatics 3 Month Concession - FLC	3 Months	145.90	145.90	0.0%	0.00
Aquatics 6 Month Concession - BCB	6 Months	281.90	281.90	0.0%	0.00
Aquatics 6 Month Concession - CLC	6 Months	267.80	267.80	0.0%	0.00
Aquatics 6 Month Concession - OPLC	6 Months	211.40	211.40	0.0%	0.00
Aquatics 6 Month Concession - FLC	6 Months	253.70	253.70	0.0%	0.00
Aquatics 12 Month Concession - BCB	12 Months	563.80	563.80	0.0%	0.00
Aquatics 12 Month Concession - CLC	12 Months	535.60	535.60	0.0%	0.00
Aquatics 12 Month Concession - OPLC	12 Months	422.80	422.80	0.0%	0.00
Aquatics 12 Month Concession - FLC	12 Months	507.40	507.40	0.0%	0.00
Aquatics Invoiced Memberships 3 Mth - BCB	3 Months	281.00	281.00	0.0%	0.00
Aquatics Invoiced Memberships 3 Mth -CLC	3 Months	266.90	266.90	0.0%	0.00
Aquatics Invoiced Memberships 3 Mth -FLC	3 Months	252.90	252.90	0.0%	0.00
Aquatics Invoiced Memberships 6 Mth -BCB	6 Months	488.60	488.60	0.0%	0.00
Aquatics Invoiced Memberships 6 Mth -CLC	6 Months	464.20	464.20	0.0%	0.00
Aquatics Invoiced Memberships 6 Mth -FLC	6 Months	439.70	439.70	0.0%	0.00
Aquatics Invoiced Memberships 12 Mth -BCB	12 Months	977.20	977.20	0.0%	0.00
Aquatics Invoiced Memberships 12 Mth -CLC	12 Months	928.30	928.30	0.0%	0.00
Aquatics Invoiced Memberships 12 Mth -FLC	12 Months	879.50	879.50	0.0%	0.00
<b>Seniors Aquatic Membership</b>					
Start Up Fee - Seniors Aquatic - ALL	Each	31.50	31.50	0.0%	0.00
No Contract Start Up Fee - Seniors Aquatic-ALL	Each	70.90	70.90	0.0%	0.00
Debit - Seniors Aquatic - BCB	Monthly	40.70	40.70	0.0%	0.00
Debit - Seniors Aquatic - CLC	Monthly	38.70	38.70	0.0%	0.00
Debit - Seniors Aquatic - OPLC	Monthly	28.20	28.20	0.0%	0.00
Debit -Seniors Aquatic - FLC	Monthly	36.60	36.60	0.0%	0.00
Seniors Aquatic 3 Months - BCB	3 Months	140.50	140.50	0.0%	0.00
Seniors Aquatic 3 Months - CLC	3 Months	133.50	133.50	0.0%	0.00
Seniors Aquatic 3 Months - OPLC	3 Months	97.20	97.20	0.0%	0.00
Seniors Aquatic 3 Months - FLC	3 Months	126.40	126.40	0.0%	0.00
Seniors Aquatic 6 Months - BCB	6 Months	244.30	244.30	0.0%	0.00
Seniors Aquatic 6 Months - CLC	6 Months	232.10	232.10	0.0%	0.00
Seniors Aquatic 6 Months - OPLC	6 Months	169.10	169.10	0.0%	0.00
Seniors Aquatic 6 Months - FLC	6 Months	219.90	219.90	0.0%	0.00
Seniors Aquatic 12 Months - BCB	12 Months	488.60	488.60	0.0%	0.00
Seniors Aquatic 12 Months - CLC	12 Months	464.20	464.20	0.0%	0.00
Seniors Aquatic 12 Months - OPLC	12 Months	338.20	338.20	0.0%	0.00
Seniors Aquatic 12 Months - FLC	12 Months	439.70	439.70	0.0%	0.00



Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Active Centre Based - Concession Support Memberships					
H&W Start Up - ALL	Each	34.90	34.90	0.0%	0.00
No Contract H&W Start Up - ALL	Each	78.50	78.50	0.0%	0.00
H&W Contract Monthly Debit - Special Concession - BCB	Monthly	45.10	45.10	0.0%	0.00
H&W Contract Monthly Debit - Special Concession - CLC	Monthly	42.90	42.90	0.0%	0.00
H&W Contract Monthly Debit - Special Concession - OPLC	Monthly	41.70	41.70	0.0%	0.00
H&W Contract Monthly Debit - Special Concession - FLC	Monthly	40.60	40.60	0.0%	0.00
H&W 3 Month Special Concession - BCB	3 Months	155.60	155.60	0.0%	0.00
H&W 3 Month Special Concession - CLC	3 Months	147.80	147.80	0.0%	0.00
H&W 3 Month Special Concession - OPLC	3 Months	143.90	143.90	0.0%	0.00
H&W 3 Month Special Concession - FLC	3 Months	140.00	140.00	0.0%	0.00
H&W 6 Month Special Concession - BCB	6 Months	270.60	270.60	0.0%	0.00
H&W 6 Month Special Concession - CLC	6 Months	257.10	257.10	0.0%	0.00
H&W 6 Month Special Concession - OPLC	6 Months	250.20	250.20	0.0%	0.00
H&W 6 Month Special Concession - FLC	6 Months	243.50	243.50	0.0%	0.00
H&W 12 Month Special Concession - BCB	12 Months	541.20	541.20	0.0%	0.00
H&W 12 Month Special Concession - CLC	12 Months	514.20	514.20	0.0%	0.00
H&W 12 Month Special Concession - OPLC	12 Months	500.60	500.60	0.0%	0.00
H&W 12 Month Special Concession - FLC	12 Months	487.10	487.10	0.0%	0.00
Aquatic Centre Based - Concession Support Memberships					
Aquatic Start Up - ALL	Each	21.80	21.80	0.0%	0.00
No Contract H&W Start Up - ALL	Each	49.00	49.00	0.0%	0.00
Monthly Debit - Aquatic Special Concession - BCB	Monthly	28.20	28.20	0.0%	0.00
Monthly Debit - Aquatic Special Concession - CLC	Monthly	26.80	26.80	0.0%	0.00
Monthly Debit - Aquatic Special Concession - FLC	Monthly	25.40	25.40	0.0%	0.00
Aquatic 3 Month Special Concession - BCB	3 Months	97.20	97.20	0.0%	0.00
Aquatic 3 Month Special Concession - CLC	3 Months	92.40	92.40	0.0%	0.00
Aquatic 3 Month Special Concession - FLC	3 Months	87.60	87.60	0.0%	0.00
Aquatic 6 Month Special Concession - BCB	6 Months	169.10	169.10	0.0%	0.00
Aquatic 6 Month Special Concession - CLC	6 Months	160.70	160.70	0.0%	0.00
Aquatic 6 Month Special Concession - FLC	6 Months	152.20	152.20	0.0%	0.00
Aquatic 12 Month Special Concession-BCB	12 Months	338.30	338.30	0.0%	0.00
Aquatic 12 Month Special Concession-CLC	12 Months	321.40	321.40	0.0%	0.00
Aquatic 12 Month Special Concession-FLC	12 Months	304.40	304.40	0.0%	0.00
Multi-Visit Passes					
Recreational Swim					
10 Visit Adult Swim - ALL	10 Visits	59.00	57.00	3.5%	2.00
10 Visit Concession - ALL	10 Visits	44.00	42.50	3.5%	1.50
10 Visit Child Swim - ALL	10 Visits	38.70	37.40	3.5%	1.30
10 visit Family Swim-ALL	10 Visits	156.70	151.30	3.6%	5.40
20 Visit Adult Swim - ALL	20 Visits	111.00	107.20	3.5%	3.80
20 Visit Concession - ALL	20 Visits	82.90	80.00	3.6%	2.90
20 Visit Child Swim - ALL	20 Visits	72.90	70.40	3.6%	2.50
20 Visit Family Swim - ALL	20 Visits	295.10	284.80	3.6%	10.30
Swim Spa Steam					
10 Visit SSS - ALL	10 Visits	113.50	109.60	3.6%	3.90
10 Visit SSS Concession - ALL	10 Visits	84.50	81.60	3.6%	2.90
Health Club					
10 Visit Gym - ALL	10 Visits	141.10	136.00	3.8%	5.10
10 Visit Gym Concession - ALL	10 Visits	105.80	102.00	3.7%	3.80
10 Visit Gym Youth Concession - ALL	10 Visits	84.45	81.60	3.5%	2.85
20 Visit Gym - ALL	20 Visits	264.95	256.00	3.5%	8.95
20 Visit Gym Concession - ALL	20 Visits	198.70	192.00	3.5%	6.70
Tri Club					
10 Visit Tri Club	10 Visits	101.20	97.80	3.5%	3.40
20 Visit Tri Club	20 Visits	203.30	196.30	3.6%	7.00
Aquatic Fitness Classes					
10 Visit Aqua Aerobics - ALL	10 Visits	139.90	135.20	3.5%	4.70
10 Visit Aqua Aerobics Concession - ALL	10 Visits	104.70	101.20	3.5%	3.50
10 Visit Aqua Aerobics - Seniors Concession - ALL	10 Visits	91.50	88.40	3.5%	3.10

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
10 Visit Aqua Aerobics - Youth Concession - ALL	10 Visits	83.40	80.80	3.2%	2.60
10 visit Aqua Aerobics - Special Concession - ALL	10 Visits	62.50	60.40	3.5%	2.10
20 Visit Aqua Aerobics - ALL	20 Visits	263.40	254.40	3.5%	9.00
20 Visit Aqua Aerobics Concession - ALL	20 Visits	197.30	190.40	3.6%	6.90
20 Visit Aqua Aerobics - Seniors Concession - ALL	20 Visits	172.40	166.40	3.6%	6.00
20 Visit Aqua Aerobics - Youth Concession - ALL	20 Visits	157.50	152.00	3.6%	5.50
20 visit Aqua Aerobics - Special Concession - ALL	20 Visits	117.70	113.60	3.6%	4.10
<b>Dry Fitness Classes</b>					
10 Visit Aerobics - ALL	10 Visits	139.90	135.20	3.5%	4.70
10 Visit Aerobics Concession - ALL	10 Visits	104.70	101.20	3.5%	3.50
10 Visit Aerobics - Seniors Concession - ALL	10 Visits	91.50	88.40	3.5%	3.10
10 Visit Aerobics - Youth Concession - ALL	10 Visits	83.40	80.80	3.2%	2.60
10 visit Aerobics - Special Concession - ALL	10 Visits	62.50	60.40	3.5%	2.10
20 Visit Aerobics - ALL	20 Visits	263.40	254.40	3.5%	9.00
20 Visit Aerobics Concession - ALL	20 Visits	197.30	190.40	3.6%	6.90
20 Visit Aerobics - Seniors Concession - ALL	20 Visits	172.40	166.40	3.6%	6.00
20 Visit Aerobics - Youth Concession - ALL	20 Visits	157.50	152.00	3.6%	5.50
20 visit Aerobics - Special Concession - ALL	20 Visits	117.70	113.60	3.6%	4.10
<b>Occasional Out-Of-Centre Care</b>					
10 Visit - 1 Child - ALL	1 Hour	90.00	86.40	4.2%	3.60
<b>Occasional Out-Of-Centre Care- Concession</b>					
10 Visit Occasional Care - 1 Child Conc -ALL	1 Hour	75.50	65.70	14.9%	9.80
<b>Creche - In Centre Care</b>					
10 Visit Creche - 1 Child - ALL	1 Hour	51.75	40.50	27.8%	11.25
<b>Creche In-Centre Care - Concession</b>					
10 Visit Creche 1 Child - Conc - ALL	1 Hour	38.80	30.60	26.8%	8.20
<b>Seasonal / Outdoor Pools</b>					
<b>Seasonal Pool Casual Swim (PVOP and COSP)</b>					
Adult Swim - PVOP, COSP	Entry	6.30	6.10	3.3%	0.20
Concession Swim - ALL	Entry	4.70	4.50	4.4%	0.20
Child Swim - ALL	Entry	4.10	3.90	5.1%	0.20
Family Swim - ALL	Entry	16.80	16.20	3.7%	0.60
Supervisory Adult - ALL	Entry	3.20	3.10	3.2%	0.10
<b>Seasonal Pool Other</b>					
Waterslide - 1 Ride - OPAC	1 Ride	3.30	3.20	3.1%	0.10
Waterslide - 3 Rides - OPAC	3 Rides	6.60	6.40	3.1%	0.20
Waterslide - Day Pass - OPAC	Day Pass	11.20	10.80	3.7%	0.40
<b>Seasonal Pool Room Hire</b>					
Room Hire - OPAC - OPAC	Each	42.00	40.70	3.2%	1.30
<b>Seasonal Pool Season Pass</b>					
Adult Swim - OPAC	7 Months	340.80	328.90	3.6%	11.90
Adult Swim - COSP	4 Months	155.70	150.30	3.6%	5.40
Adult Swim - PVOP	4 Months	155.70	150.30	3.6%	5.40
Concession Swim - OPAC	7 Months	255.50	246.60	3.6%	8.90
Concession Swim - COSP	4 Months	116.90	112.80	3.6%	4.10
Concession Swim - PVOP	4 Months	116.90	112.80	3.6%	4.10
Child Swim - OPAC	7 Months	221.60	213.80	3.6%	7.80
Child Swim - COSP	4 Months	101.20	97.70	3.6%	3.50
Child Swim - PVOP	4 Months	101.20	97.70	3.6%	3.50
Family Swim - OPAC	7 Months	899.70	868.20	3.6%	31.50
Family Swim - COSP	4 Months	411.20	396.80	3.6%	14.40
Family Swim - PVOP	4 Months	411.20	396.80	3.6%	14.40
<b>Seasonal Pool Multi-Visit Passes</b>					
10 Visit Adult Swim - ALL	10 Visits	53.40	51.60	3.5%	1.80
10 Visit Concession Swim - ALL	10 Visits	39.65	38.30	3.5%	1.35
10 Visit Child Swim - ALL	10 Visits	34.40	33.20	3.6%	1.20
10 Visit Family Swim - ALL	10 Visits	142.65	137.70	3.6%	4.95
20 Visit Adult Swim - ALL	20 Visits	101.10	97.60	3.6%	3.50
20 Visit Concession Swim - ALL	20 Visits	74.55	72.00	3.5%	2.55
20 Visit Child Swim - ALL	20 Visits	64.60	62.40	3.5%	2.20

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
20 Visit Family Swim - ALL	20 Visits	268.55	259.20	3.6%	9.35
<b>Community Venues</b>					
<b>Library Meeting Rooms Excluding Fawknor Meeting Room</b>					
Commercial / Private - Weekday Rate	Per Hour	23.20	22.50	3.1%	0.70
Community - Weekday Rate	Per Hour	11.60	11.25	3.1%	0.35
Not For Profit - Weekday Rate	Per Hour	5.80	5.65	2.7%	0.15
Commercial / Private - Weekends and Public Holidays	Per Hour	46.35	45.00	3.0%	1.35
Community - Weekend and Public Holiday Rate	Per Hour	23.20	22.50	3.1%	0.70
Not For Profit - Weekend and Public Holiday Rate	Per Hour	11.60	11.25	3.1%	0.35
<b>Other Facilities For Hire</b>					
<b>All Community Halls and Senior Citizen Centre</b>					
Commercial / Private - Weekday Rate	Per Hour	46.35	45.00	3.0%	1.35
Community - Weekday Rate	Per Hour	23.20	22.50	3.1%	0.70
Not For Profit - Weekday Rate	Per Hour	11.60	11.25	3.1%	0.35
Commercial / Private - Weekend and Public Holiday Rate	Per Hour	92.70	90.00	3.0%	2.70
Community - Weekend and Public Holiday Rate	Per Hour	46.35	45.00	3.0%	1.35
Not For Profit - Weekend and Public Holiday Rate	Per Hour	23.20	22.50	3.1%	0.70
<b>Fawknor Community Sports Hall (Inc Kitchen)</b>					
Commercial / Private - Weekday Rate	Per Hour	87.55	85.00	3.0%	2.55
Community - Weekday Rate	Per Hour	43.75	42.50	2.9%	1.25
Not For Profit - Weekday Rate	Per Hour	21.90	21.25	3.1%	0.65
Commercial / Private - Weekend and Public Holiday Rate	Per Hour	175.10	170.00	3.0%	5.10
Community - Weekend and Public Holiday Rate	Per Hour	87.55	85.00	3.0%	2.55
Not For Profit - Weekend and Public Holiday Rate	Per Hour	43.75	42.50	2.9%	1.25
<b>Fees and Charges Associated With Facility Hire</b>					
<b>Bonds</b>					
For Hire Of Community Halls and Senior Citizen Centres	Per Event	309.00	300.00	3.0%	9.00
For Any Hire Deemed A High Risk	Per Event	1,236.00	1,200.00	3.0%	36.00
<b>Public Liability Insurance</b>					
Public Liability Insurance To Approved Applicants	Per Event	30.75	29.85	3.0%	0.90
<b>Miscellaneous Receipts</b>					
Key Administration (Regular Users, Non Refundable)	Per Key	30.70	29.80	3.0%	0.90
<b>Early Years &amp; Youth</b>					
<b>Youth Services</b>					
<b>The Multi - Purpose Space / Elounge / Meeting Rooms</b>					
Commercial Or Private Use - Weekdays	Per Hour	46.00	45.00	2.2%	1.00
Commercial Or Private Use - Weekends	Per Hour	93.00	90.00	3.3%	3.00
Community Groups	Per Hour	13.00	12.50	4.0%	0.50
Kitchen Space	3 Month Membership	TBA	TBA		
Rehearsal	3 Month Membership	70.00	67.50	3.7%	2.50
<b>Youth Programs</b>					
FReeZA Entry Fees	Per Hour	Varies Depending On The Event	Varies Depending On The Event		
Hot Desk Usage	Per Day	15.00	14.50	3.4%	0.50
Youth Rehearsal	Per Hour	6.00	6.00	0.0%	0.00
<b>Children's Services</b>					
<b>Family Day Care</b>					
Admin Levy Hourly Rate	Per Hour	2.00	2.00	0.0%	0.00
<b>Kindergarten Registration Fee</b>					
Enrolment Fee For 4 Year Old Kindergarten	Per Enrolment	24.00	23.00	4.3%	1.00
<b>School Holiday Program</b>					
School Holiday Program	Per Day	85.00	85.00	0.0%	0.00
<b>Maternal &amp; Child Health</b>					
<b>Vaccines</b>					
dTpa Or Diphtheria, Tetanus and Pertussis Or Adacel/Boostrix	Per Unit	47.00	46.00	2.2%	1.00
Hepatitis B (Adult)	Per Unit	25.00	24.00	4.2%	1.00
Influenza	Per Unit	26.00	25.00	4.0%	1.00

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Meningococcal B (Bexsero)	Per Unit	134.00	130.00	3.1%	4.00
Meningococcal ACWY	Per Unit	74.00	72.00	2.8%	2.00
Chickenpox	Per Unit	74.00	72.00	2.8%	2.00
<b>Roads, Fleet &amp; Waste</b>					
<b>Roads</b>					
<b>Asset Protection</b>					
Asset Protection Permit Fee Building Works From \$5,000 to \$20,000	Each	180.00	174.85	2.9%	5.15
Asset Protection Permit Fee Building Works Over \$20,000 Other Than Those Types Listed	Each	360.00	349.70	2.9%	10.30
Asset Protection Permit Fee Demolition	Each	180.00	174.85	2.9%	5.15
Asset Protection Permit Fee Multi Story Developments > 2 Storey <=5 Storey	Each	2,392.00	2,322.05	3.0%	69.95
Asset Protection Permit Fee Multi Story Developments > 5 Storey	Each	3,601.00	3,496.75	3.0%	104.25
Asset Protection Permit Fee Reblocking Or Underpinning	Each	180.00	174.85	2.9%	5.15
Asset Protection Permit Fee Single Dwelling	Each	360.00	349.70	2.9%	10.30
Asset Protection Permit Fee Unit Development - Up To 4 Units	Each	900.00	874.15	3.0%	25.85
Asset Protection Permit Fee Unit Development >4 Units <= 8 Units	Each	1,080.00	1,049.00	3.0%	31.00
Asset Protection Permit Fee Unit Development >8 Units	Each	2,391.00	2,322.05	3.0%	68.95
Construction Management Plan for 1-5 dwellings	Per Permit	1,030.00	1,000.00	3.0%	30.00
Construction Management Plan for 6-10 dwellings	Per Permit	2,575.00	2,500.00	3.0%	75.00
Construction Management Plan for 11+ dwellings	Per Permit	5,150.00	5,000.00	3.0%	150.00
Additional Asset Protection Site Inspection Fee	Per Inspection	116.00	112.60	3.0%	3.40
<b>Reinstatement Charges Asphalt Path</b>					
Asphalt Path	Over 50m2	137.00	132.75	3.2%	4.25
Asphalt Path	1 To 5 m2	211.00	204.90	3.0%	6.10
Asphalt Path	5.01 - 20 m2	155.00	150.80	2.8%	4.20
Asphalt Path	20.01 - 50 m2	146.00	142.05	2.8%	3.95
Asphalt Path - Minimum Charge	Up To 1m2	211.00	204.85	3.0%	6.15
Asphalt Path 100 mm Thick	Over 50 m2	176.00	170.45	3.3%	5.55
Asphalt Path 100 mm Thick	1 To 5 m2	253.00	245.35	3.1%	7.65
Asphalt Path 100 mm Thick	5.01 - 20 m2	196.00	190.15	3.1%	5.85
Asphalt Path 100 mm Thick	20.01 - 50 m2	187.00	181.45	3.1%	5.55
Asphalt Path 100 mm Thick - Minimum Charge	Up To 1m2	253.00	245.35	3.1%	7.65
<b>Reinstatement Charges Asphalt Road</b>					
Asphalt Road	Over 5m2	195.00	189.05	3.1%	5.95
Asphalt Road	2 - 5 m2	205.00	198.85	3.1%	6.15
Asphalt Road - Minimum Charge	Up To 2m2	232.00	225.10	3.1%	6.90
<b>Reinstatement Charges Brick Pavers</b>					
Brick Pavers	Over 50m2	142.00	137.70	3.1%	4.30
Brick Pavers	1 To 5 m2	191.00	185.75	2.8%	5.25
Brick Pavers	5.01 - 20 m2	158.00	153.00	3.3%	5.00
Brick Pavers	20.01 - 50 m2	150.00	145.35	3.2%	4.65
Brick Pavers - Minimum Charge	Up To 1m2	191.00	185.75	2.8%	5.25
<b>Reinstatement Charges Concrete Footpath</b>					
100mm PVC	Per Metre	58.00	56.30	3.0%	1.70
Colour Addition to Concrete	M3	186.00	180.30	3.2%	5.70
Concrete Footpath	Over 50m2	142.00	137.70	3.1%	4.30
Concrete Footpath	1 To 5 m2	191.00	185.75	2.8%	5.25
Concrete Footpath	5.01 - 20 m2	158.00	153.00	3.3%	5.00
Concrete Footpath	20.01 - 50 m2	150.00	145.35	3.2%	4.65
Concrete Footpath - 125 mm Thick F72 Reinforced Minimum Charge	Up To 1m2	227.00	220.75	2.8%	6.25
Concrete Footpath - Minimum Charge	Up To 1m2	191.00	185.75	2.8%	5.25
Concrete Footpath 100 mm Thick	Over 50 m2	176.00	171.05	2.9%	4.95
Concrete Footpath 100 mm Thick	5.01 - 20 m2	191.00	185.75	2.8%	5.25
Concrete Footpath 100 mm Thick	1 To 5 m2	227.00	220.75	2.8%	6.25
Concrete Footpath 100 mm Thick	20.01 - 50 m2	186.00	180.30	3.2%	5.70
Kerb Adapter	Each	174.00	168.80	3.1%	5.20

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Reinstatement Charges Crossings					
125mm Vehicle Crossing	Per Square Metre	208.00	202.15	2.9%	5.85
175mm Crossing 1 Layer Reinforcement	Per Square Metre	232.00	225.10	3.1%	6.90
175mm Crossing 2 Layers Reinforcement	Per Square Metre	245.00	238.25	2.8%	6.75
Bluestone Crossing/Road	Per Square Metre	292.00	283.00	3.2%	9.00
Crossings - Minimum Charge <1m2	Per Square Metre	208.00	202.15	2.9%	5.85
Extra Vehicle Crossing Inspection Fee	Per inspection	116.00	112.60	3.0%	3.40
Weekend Inspection Fee	Per inspection	406.00	393.90	3.1%	12.10
Reinstatement Charges Deep Lift Asphalt					
Deep Lift Asphalt 150mm	Over 5m2	288.00	279.20	3.2%	8.80
Deep Lift Asphalt 150mm	2 - 5m2	305.00	296.15	3.0%	8.85
Deep Lift Asphalt 150mm - Minimum Charge	Up To 2m2	447.00	434.35	2.9%	12.65
Reinstatement Charges Kerb & Channel					
Bluestone Channel	Per Metre	253.00	245.35	3.1%	7.65
Bluestone K&C	Per Metre	253.00	245.35	3.1%	7.65
Bluestone Kerb	Per Metre	150.00	145.90	2.8%	4.10
Concrete Channel	Per Metre	209.00	202.70	3.1%	6.30
Concrete K&C	Per Metre	209.00	202.70	3.1%	6.30
Concrete Kerb	Per Metre	144.00	139.85	3.0%	4.15
Kerb & Channel - Minimum Charge < 1m	Per metre	209.00	202.70	3.1%	6.30
Nature Strip	m^2	17.00	16.50	3.0%	0.50
Reinstatement Charges Trench Along Road/Footpath					
Trench Along Road/Footpath	Subject To Quote	Subject To Quote	Subject To Quote		
Road Opening Permit					
Arterial Roads - Minor Works - Conducted On Carriageway Or Footpath	Per Permit	242.00	236.95	2.1%	5.05
Arterial Roads - Minor Works - Conducted On Nature Strip	Per Permit	144.00	140.70	2.3%	3.30
Arterial Roads - Works Other Than Minor Works - Conducted On Carriageway Or Footpath	Per Permit	654.00	641.05	2.0%	12.95
Arterial Roads - Works Other Than Minor Works - Conducted On Nature Strip	Per Permit	456.00	447.30	1.9%	8.70
Municipal Roads - Minor Works - Conducted On Carriageway Or Footpath	Per Permit	140.00	137.70	1.7%	2.30
Municipal Roads - Minor Works - Conducted On Nature Strips	Per Permit	91.00	88.85	2.4%	2.15
Municipal Roads - Works Other Than Minor Works - Conducted On Carriageway Or Footpath	Per Permit	As Per The Road Management Act	As Per The Road Management Act		
Municipal Roads - Works Other Than Minor Works - Conducted On Nature Strips	Per Permit	As Per The Road Management Act	As Per The Road Management Act		
Street Occupation Rental Of Public Space For Hoarding	Per Square Metre	5.00	4.80	4.2%	0.20
Street Occupation Application Fee Reg 604 Issued	Per Permit	84.00	81.95	2.5%	2.05
Street Occupation Application Fee Reg 604 Not Issued	Per Permit	304.00	295.05	3.0%	8.95
Vehicle Crossing Permit ( Includes Initial Assessment Fee)	Per Crossing Permit	340.00	333.15	2.1%	6.85
Traffic Management (Usually Required If Lane Closed)					
Traffic Management (Usually Required If Lane Closed)	Per Hour	166.00	161.56	2.7%	4.44
Bonds					
Bond Fee – Works Completed Satisfactorily	Item	860.00	835.00	3.0%	25.00
Works Fee – Works Incomplete And/Or Unsatisfactory	Item	390.00	378.40	3.1%	11.60
Waste					
Garbage & Recycling					
60 Litres Of Capacity (Shared 120L Bin) (T8)	Per Unit	92.64	74.37	24.6%	18.27
80 Litres Of Capacity (T4)	Per Unit	247.03	198.31	24.6%	48.72
80 Litres Of Capacity (Shared 240L Bin) (T16)	Per Unit	185.27	148.73	24.6%	36.54
120 Litres Of Capacity (Shared 240L Bin) (T2)	Per Unit	416.87	334.65	24.6%	82.22
120 Litres Of Capacity (T3)	Per Unit	555.82	446.19	24.6%	109.63

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
160 Litres Of Capacity (2 x 80L Bins) (T10)	Per Unit	802.85	644.50	24.6%	158.35
160 Litres Of Capacity ( Concession Approved ) (T11)	Per Unit	401.43	322.25	24.6%	79.18
200 Litres Of Capacity (T13)	Per Unit	988.13	793.23	24.6%	194.90
200 Litres Of Capacity ( Concession Approved )(T14)	Per Unit	494.06	396.62	24.6%	97.44
240 Litres Of Capacity- Commercial Plus (Level B) (Garbage, Recycling & Green Waste)	Per Lift	19.06	15.30	24.6%	3.76
240 Litres Of Capacity (T1)	Per Unit	1,173.40	941.96	24.6%	231.44
240 Litres Of Capacity ( Residential Properties - Concession Approved) (T18)	Per Unit	586.70	470.98	24.6%	115.72
240 Litres Of Capacity ( Residential Properties ) (2 x 120L Bins) (T17)	Per Unit	1,173.40	941.96	24.6%	231.44
Bin Changeover In Excess Of One Per Annum	Per Changeover	67.45	65.50	3.0%	1.95
<b>Open Space &amp; Environment</b>					
<b>Open Space</b>					
<b>Open Space Excavate &amp; Install Pavement Cut Out</b>					
Excavate & Install Pavement Cut Out	Per Square Metre	194.35	188.70	3.0%	5.65
<b>Open Space Miscellaneous Receipts</b>					
Rental Of Council Open Space Land	m2/week	6.20	6.20	0.0%	0.00
Park Key Loan – Non Return/Loss	Per Occasion	500.00	500.00	0.0%	0.00
Supply Of Bins For Public Events	Per Bin	POA	POA		
Tree Works Permit (General Local Law)	Tree Pruning	40.80	40.80	0.0%	0.00
Tree Works Permit (General Local Law)	Tree Removal	81.60	81.60	0.0%	0.00
<b>Open Space Replacement Trees</b>					
Replacement Tree - On Request	Per Unit	366.40	355.75	3.0%	10.65
Replacement Trees - Advanced Planting 40cm Container	Per Tree	835.75	811.40	3.0%	24.35
<b>Open Space Stump Grinding</b>					
Stump Grinding, Greater Than 300mm Less Than 750mm	Per Stump	163.20	158.45	3.0%	4.75
Stump Grinding, Greater Than 750mm	Per Stump	299.35	290.65	3.0%	8.70
Stump Grinding, Less Than 300mm	Per Stump	35.95	34.90	3.0%	1.05
Chipper Charges	Per Hour	188.05	182.55	3.0%	5.50
<b>Open Space Tower Charges</b>					
Tower Charges	Per Hour	289.95	281.50	3.0%	8.45
<b>Tree Amenity Value</b>					
Moreland Tree Amenity Value Formulae = Basic Value (\$) x Species (S) x Aesthetics (A) x Locality (L) x Condition (C)	Per Tree	POA	POA		
<b>City Change</b>					
<b>Transport</b>					
<b>Car Share Parking Space</b>					
Car Share - Parking Space	Per Parking Bay	132.25	132.25	0.0%	0.00
<b>Directional Signage</b>					
Directional Signage	Per Sign	402.40	390.70	3.0%	11.70
<b>Temporary Road Closure</b>					
Building Works Related, Crane Permit, Filming, House Removal - Single, B-Double Truck Route	Per Application	337.65	327.80	3.0%	9.85
Building Works Related, Crane Permit, Filming, House Removal - Single, B-Double Truck Route - Less Than 4 Working Days Notice	Per Application	590.85	573.65	3.0%	17.20
<b>Media Permits</b>					
Use Of Public Space For Filming Or Still Photography Within Moreland	Per Day	POA	POA		
<b>Traffic Counts</b>					
Traffic Counts - Requests From Outside Organisations	Per Count	281.05	272.85	3.0%	8.20
<b>Work Zone</b>					
Work Zone - Signage Including Up To 2 Bays	Per Application	779.95	757.25	3.0%	22.70
Work Zone - Weekly (No Parking Fees) - Greater Than 2 Spaces	Space/Week	\$659 + \$36/Bay/Week	\$640 + \$35/Bay/Week	3.0%	



Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Council Off-Street Car Parks					
Rental Of Council Off-Street Car Parks - Weekly (No Parking Fees) - Minimum One Week	Space/Week	\$165 + \$36/Bay/Week	\$160 + \$35/Bay/Week	3.0%	
Rental Of Council Off-Street Car Parks (No Parking Fees) - Less Than A Week	Space/Day	\$165 + \$7/Bay/Day	\$160 + \$7/Bay/Day	3.0%	
In-ground sensor replacement	Per application	Cost to replace + \$200			
Development Advice					
Drainage Connection					
Drainage Connection	Per Connection	344.30	337.55	2.0%	6.75
Director City Infrastructure					
Amenity & Compliance					
Animal Management					
Annual Registration Of Domestic Animal Business	Per Business	319.30	310.00	3.0%	9.30
Domestic Animal Business Transfer Fee	Per Business	30.90	30.00	3.0%	0.90
Government Registration Levy Domestic Animal Business (Statutory)	Per Business	20.30	20.00	1.5%	0.30
Government Registration Levy Cats (Statutory)	Per Cat	4.15	4.10	1.2%	0.05
Government Registration Levy Dogs (Statutory)	Per Dog	4.15	4.10	1.2%	0.05
CAT	Per Cat	89.75	88.00	2.0%	1.75
CAT Concession	Per Cat	44.90	44.00	2.0%	0.90
CAT Desexed Fee	Per Cat	29.85	29.25	2.1%	0.60
CAT Desexed Fee Concession	Per Cat	14.90	14.60	2.1%	0.30
CAT Foster Care	Per Cat	8.00	N/A	100.0%	8.00
DOG	Per Dog	157.10	154.00	2.0%	3.10
DOG Concession	Per Dog	78.50	76.95	2.0%	1.55
DOG Declared Dangerous / Menacing Or Restricted Breed & Commercial Guard Dog (No Discounts Apply)	Per Dog	343.35	336.60	2.0%	6.75
DOG Reduced Fee	Per Dog	52.35	51.30	2.0%	1.05
DOG Reduced Fee Concession	Per Dog	26.20	25.70	1.9%	0.50
DOG Foster Care	Per Dog	8.00	N/A	100.0%	8.00
Excess Animal Permit	Per Animal	63.25	61.40	3.0%	1.85
Release Fee - Dog With ID (First Day)	Per Animal	40.15	39.00	2.9%	1.15
Release Fee - Dog With ID (Additional Day)	Per Animal	13.40	13.00	3.1%	0.40
Release Fee - Dog No ID (First Day)	Per Animal	65.90	64.00	3.0%	1.90
Release Fee - Dog No ID (Additional Day)	Per Animal	13.40	14.00	-4.3%	-0.60
Release Fee - Seized Dog (First Day)	Per Animal	74.40	72.25	3.0%	2.15
Release Fee - Seized Dog (Additional Day)	Per Animal	37.15	36.05	3.1%	1.10
Release Fee - Cat With ID (First Day)	Per Animal	13.40	13.00	3.1%	0.40
Release fee - Cat No ID (First day)	Per Animal	40.00	N/A	100.0%	40.00
Release Fee - Cats With ID (Additional Day)	Per Animal	6.90	6.70	3.0%	0.20
Release fee – Cat No ID (additional day)	Per Animal	6.90	N/A	100.0%	6.90
Release Fee - Livestock (First Day)	Per Animal	319.30	310.00	3.0%	9.30
Release Fee - Livestock (Additional Day)	Per Animal	31.95	31.00	3.1%	0.95
Release Fee - All Other Animals (Incl. Birds, Poultry) (First Day)	Per Animal	51.50	50.00	3.0%	1.50

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Release Fee - All Other Animals (Incl. Birds, Poultry) (Additional Day)	Per Animal	12.35	12.00	2.9%	0.35
Transfer Fee - Animal Registration	Per Animal	6.20	6.00	3.3%	0.20
Replacement Tag	Per Tag	6.80	6.60	3.0%	0.20
Foster/Rescue Care Registration Permit	Per Animal	51.50	50.00	3.0%	1.50
Dog Walking Permit - Commercial	Per Animal	54.65	53.05	3.0%	1.60
DOG Service (Guide, Customs, Police)	Per Dog	No Charge	No Charge		
<b>Local Laws</b>					
Administration Fee - Impounded Goods	Per Item	119.00	115.55	3.0%	3.45
Administrative Fee - Fire Hazard Removal	Per Invoice	382.55	371.40	3.0%	11.15
Administrative Fee - Engage Contractors	Per Invoice	127.50	123.80	3.0%	3.70
Permit Cancellation Fee	Per Permit	15.45	15.00	3.0%	0.45
Real Estate Sign Permit	Per Franchise	695.55	675.30	3.0%	20.25
Roadside Vending Permit	Per Permit	0.00		#DIV/0!	0.00
Skip Permit - Annual Permit 1-10 Bins	Per Permit	753.50	731.55	3.0%	21.95
Skip permit - Annual Permit 11-20 Bins	Per Permit	999.10	970.00	3.0%	29.10
Skip Permit - Annual Permit 21+ Bins	Per Permit	1,156.40	1,122.70	3.0%	33.70
Street occupation - Commercial	Per Permit	141.40	137.30	3.0%	4.10
Street Occupation - Community Group	Per Permit	Free Use	Free Use		
Impounded Vehicle Release Fee	Per Item	450.90	437.75	3.0%	13.15
Impounded Vehicle Daily Fee Includes Heavy Haulage Vehicles	Per Item	15.45	15.00	3.0%	0.45
Impounded Vehicle (Heavy Haulage) Release Fee	Per Item	636.55	618.00	3.0%	18.55
Impounded Goods Release Fee	Per Item	114.75	111.40	3.0%	3.35
Impounded Shopping Trolley Release Fee	Per Item	63.75	61.90	3.0%	1.85
Impounded Skip Release Fee	Per Item	1,082.10	1,050.60	3.0%	31.50
Impounded Skip Daily Charge	Per Item	41.20	40.00	3.0%	1.20
Impounded Charity/Collection/Clothing Bin Release Fee	Per Item	226.60	220.00	3.0%	6.60
<b>Footway Trading Permits</b>					
Table	Per Item	54.65	53.05	3.0%	1.60
Chair	Per Item	21.85	21.20	3.1%	0.65
A Board Permit	Per Item	123.60	120.00	3.0%	3.60
Non-Refundable Application Inspection Fee	Per Application	58.35	56.65	3.0%	1.70
Awning	Per Permit	N/A	217.50	-100.0%	-217.50
Other Miscellaneous Items	Per Item	54.65	53.05	3.0%	1.60
Umbrella	Per Item	54.65	53.05	3.0%	1.60
Heater	Per Item	54.65	53.05	3.0%	1.60
Planter Box / Tubs	Per Item	54.65	53.05	3.0%	1.60
Bench Seat	Per Item	116.00	112.60	3.0%	3.40
Outdoor Dining - Screen (Fixed Or Temp)	Per Permit	223.50	217.00	3.0%	6.50
Footpath Activity - Goods On Display	Per Permit	231.80	225.05	3.0%	6.75
Footpath Activity - Fruit / Veg Or Plant / Flower	Per Permit	309.00	300.00	3.0%	9.00
General Permits	Per Permit	347.80	337.65	3.0%	10.15
Mobile Food Van - Single Use Permit	Per Permit	257.50	250.00	3.0%	7.50
Mobile Food Van - Annual Permit	Annually	2,575.00	2,500.00	3.0%	75.00
Street Trading And Special Events Permit	Per Permit	371.50	360.70	3.0%	10.80
<b>Parking &amp; Road Safety</b>					
Business Parking Permit	Per Permit	139.10	135.05	3.0%	4.05
Business Parking Permit - Concession	Per Permit	69.55	N/A	100.0%	69.55
'Business Parking Additional Permit	Per Permit	208.70	202.60	3.0%	6.10
Business Parking Additional Permit - Concession	Per Permit	104.35	N/A	100.0%	104.35
Business Replacement Parking Permit Fee	Per Permit	28.95	28.10	3.0%	0.85
Paid Parking (Ticket Machine)	Per Hour	3.00	2.90	3.4%	0.10
Paid Parking (Ticket Machine)	Per Day	10.40	10.20	2.0%	0.20
Resident Parking Permit	Per Permit	43.70	42.45	2.9%	1.25
Resident Parking Permit - Concession	Per Permit	21.85	21.20	3.1%	0.65
Resident Parking Permit - Additional No Concession	Per Permit	123.60	120.00	3.0%	3.60



Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Resident Parking Permit - Additional Concession	Per Permit	62.05	60.25	3.0%	1.80
Visitors Parking Permit	Booklet Of 10	25.70	24.95	3.0%	0.75
Visitors Parking Permit - Concession	Booklet Of 10	12.80	12.45	2.8%	0.35
Visitors Parking Weekly Permit	Per Permit	13.15	12.75	3.1%	0.40
Visitors Parking Weekly Permit - Concession	Per Permit	6.60	6.40	3.1%	0.20
Resident A Parking Permit	Per Permit	139.10	N/A	100.0%	139.10
Resident A Parking Permit - Concession	Per Permit	69.55	N/A	100.0%	69.55
Resident A Parking Permit Additional	Per Permit	208.70	N/A	100.0%	208.70
Resident A Parking Permit Additional - Concession	Per Permit	104.35	N/A	100.0%	104.35
Temporary Parking Permit/Daily Parking Permit	Per Permit	10.60	10.30	2.9%	0.30
Service Permit	Per Week	21.20	20.60	2.9%	0.60
User Pays Permit - First Month Within 12 Month Period	Per Month	106.10	103.00	3.0%	3.10
User Pays Permit - Subsequent Months Within 12 Month Period	Per Month	318.25	309.00	3.0%	9.25
Parking Permit For Health Care Workers Who Conduct Home Visits To Clients	Per Permit	42.45	41.20		1.25
Pro-Rata Fees Apply To Business Parking Permits		Pro Rata	Pro Rata		
Magistrates Court Lodgement Fee (Statutory) - Single Infringement	Per Lodgement	85.65	84.40	1.5%	1.25
Magistrates Court Lodgement Fee (Statutory) - Multiple Infringements	Per Lodgement	129.30	127.40	1.5%	1.90
Enforcement Order Costs (Statutory)	Per Order	78.35	77.20	1.5%	1.15
Penalty Reminder Notice (Statutory)	Per Notice	26.20	25.80	1.6%	0.40
Department of Transport Extract Of Ownership (Statutory)	Per Item	9.85	9.70	1.5%	0.15
<b>Capital Works Planning &amp; Delivery</b>					
<b>Engineering Services</b>					
<b>Fees for Assessing and Approving Onsite Stormwater Detention</b>					
<b>Drainage Plans For Developments</b>					
10 + Lot Development	Per Application	860.55	819.55	5.0%	41.00
2 & 3 Lot Developments	Per Application	229.50	218.55	5.0%	10.95
4 to 9 Lot Development	Per Application	573.65	546.35	5.0%	27.30
Apartment Buildings	Per Application	573.65	546.35	5.0%	27.30
Medium To Large Commercial Developments	Per Application	458.95	437.10	5.0%	21.85
Single Dwellings	Per Application	168.80	163.90	3.0%	4.90
Small Commercial Developments	Per Application	225.10	218.55	3.0%	6.55
<b>Legal Point of Discharge</b>					
Drainage Report Under Reg 133(2) Of Building Regulations	Per Application	146.80	144.70	1.5%	2.10
<b>New Assets Design Checking &amp; Construction Supervision - Assets Donated By Developers (% Of Construction Cost)</b>					
Subdivision - Plan Checking	Per Design	Based on 0.75% of construction costs	Based on 0.75% of construction costs		
Subdivision - Construction Supervision	Per Design	Based on 2.5% of construction costs	Based on 2.5% of construction costs		
<b>Miscellaneous Receipts</b>					
Vehicle Crossing Survey	Per Design	394.05	382.55	3.0%	11.50
<b>Photocopying</b>					
Plan Printing	Per Plan	8.10	7.85	3.2%	0.25
<b>Flood levels</b>					
Flood level application	Per Application	50.00	N/A		
<b>City Development</b>					

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Planning Fees & Services					
Amend An Application For A Planning Permit After The Public Notice Period S57A (Revised Application Or Plans After Advertising Is Issued) (Reg 8A(1))					
>\$10,000 (Roughly Calculated At 40% Of Class)	Per Permit	619.20	607.05	2.0%	12.15
0 - \$10,000 (Roughly Calculated At 40% Of Class)	Per Permit	459.15	450.15	2.0%	9.00
Amend An Application To Amend A Planning Permit After The Public Notice Period S57A (Revised Application Or Plans After Advertising Is Issued) Reg 8A(2))					
>\$10,000 (Roughly Calculated At 40% Of Class)	Per Permit	TBA	TBA		
0 - \$10,000 (Roughly Calculated At 40% Of Class)	Per Permit	No Fee	No Fee		
Applications To Amend A Planning Permit (Section 72 & S62(3))					
Application To Amend A Permit (Except A Permit For A Single Dwelling) To Change What The Permit Allows Or; To Change Any Or All Of The Conditions Or; To Amend A Permit In Any Other Way Not Provided For In Regulation 8B (Class 2)	Per Permit	1,337.70	1,318.10	1.5%	19.60
Application To Amend A Permit To USE Land (Change Of Use – Includes Waiver Of Parking, Liquor Licensing, Changes To Hours Of Operation ) (Class 1)	Per Permit	1,337.70	1,318.10	1.5%	19.60
Certificate Of Compliance (Planning)					
Certificate Of Compliance (Planning)	Per Permit	330.70	325.80	1.5%	4.90
Development Of Land (Buildings and Works To Two Or More Dwellings, Commercial Or Industrial Developments)					
Create, Vary Or Remove A Restriction Or A Right Of Way	Per Permit	1,337.70	1,318.10	1.5%	19.60
Create, Vary Or Remove An Easement	Per Permit	1,337.70	1,318.10	1.5%	19.60
Estimated Cost \$100,001 – \$1 000,000(Class 11)	Per Permit	1,570.60	1,547.60	1.5%	23.00
Estimated Cost: \$0-\$100,000 (Class 10)	Per Permit	1,164.80	1,147.80	1.5%	17.00
Estimated Cost: \$1,000,000 - \$5,000,000(Class 12)	Per Permit	3,464.40	3,413.70	1.5%	50.70
Estimated Cost: \$15,000,001 – \$50,000,000(Class 14)	Per Permit	26,039.50	25,658.30	1.5%	381.20
Estimated Cost: \$5,000,001 – \$15,000,000 (Class 13)	Per Permit	8,830.10	8,700.90	1.5%	129.20
Estimated Cost: >\$50,000,000 + (Class 15)	Per Permit	58,526.80	57,670.10	1.5%	856.70
Remove A Restriction (Existing Use Or Development)	Per Permit	1,337.70	1,318.10	1.5%	19.60
Vary Or Remove A Condition In Nature Of Easement In A Crown Grant (Other Than A Right Of Way)	Per Permit	1,337.70	1,318.10	1.5%	19.60
Extension Of Time To A Planning Permit					
1 Dwelling (Including Dwelling Extensions)	Per Application	278.20	270.10	3.0%	8.10
2-9 Dwellings	Per Application	655.20	624.00	5.0%	31.20
10-19 Dwellings	Per Application	1,081.50	1,030.00	5.0%	51.50
20+ Dwellings	Per Application	1,097.25	1,045.00	5.0%	52.25
Commercial/Industrial Use and/Or Development	Per Application	408.50	396.60	3.0%	11.90
Subdivision	Per Application	417.30	405.15	3.0%	12.15

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Extension Of Time To A Planning Permit - SECOND AND SUBSEQUENT REQUEST					
Second and Subsequent Extension Of Time Request (Charged In Addition To Base Fee)	Per Application	Normal EOT Request Cost Plus \$100	Normal EOT Request Cost Plus \$100		
1 Dwelling (Including Dwelling Extensions)	Per Application	381.20	370.10	3.0%	11.10
10+ Dwellings	Per Application	1,186.50	1,130.00	5.0%	56.50
2-9 Dwellings	Per Application	760.20	724.00	5.0%	36.20
Commercial/Industrial Use and/Or Development	Per Application	511.50	496.60	3.0%	14.90
Mixed Use	Per Application	1,163.90	1,130.00	3.0%	33.90
Subdivision	Per Application	520.30	505.15	3.0%	15.15
Fees For Planning Permit Applications (Prescribed/Statutory)					
Subdivision 1-2 Lots, An Existing Building, Consolidation Or Boundary Re-Alignment	Per Permit	1,337.70	1,318.10	1.5%	19.60
Subdivide Land Into 3 - 100 Lots	Per Permit	1,337.70	1,318.10	1.5%	19.60
Subdivide Land Into 101 - 200 Lots	Per Permit	2,675.30	2,636.20	1.5%	39.10
Subdivision 201-300 Lots	Per Permit	4,013.00	3,954.30	1.5%	58.70
Subdivide Land Into 301 - 400 Lots	Per Permit	5,350.70	5,272.40	1.5%	78.30
Use Only (Class 1)	Per Permit	1,337.70	1,318.10	1.5%	19.60
Fees For Planning Permit Applications (Prescribed/Statutory) - Regulation 6					
Amendments To Subdivision Plans Under Section 10 (2) Of subdivision Act	Per Permit	112.70	111.10	1.4%	1.60
Certification For Subdivision	Per Permit	177.40	174.80	1.5%	2.60
Fees For Planning Permit Applications (Prescribed/Statutory) - Regulation 7					
Certification For Consolidation and Other	Per Permit	112.70	111.10	1.4%	1.60
Fees For Planning Permit Applications (Prescribed/Statutory) - Regulation 8					
Re-Certification	Per Card	142.80	140.70	1.5%	2.10
General Enquiries					
Written Responses To Commercial Enquiries	Per Enquiry	208.05	202.00	3.0%	6.05
Written Responses To Residential Enquiries	Per Enquiry	173.05	168.00	3.0%	5.05
One Dwelling (Buildings and Works To One Dwelling Only)					
Estimated Cost: \$0-\$10,000 (Class 2)	Per Permit	202.90	199.90	1.5%	3.00
Estimated Cost: \$10,000-\$100,000 (Class 3)	Per Permit	638.80	629.40	1.5%	9.40
Estimated Cost: \$100,001 - \$500,000 (Class 4)	Per Permit	1,307.60	1,288.50	1.5%	19.10
Estimated Cost: \$500,001 - \$1,000,000 (Class 5)	Per Permit	1,412.80	1,392.10	1.5%	20.70
Estimated Cost: \$1,000,001 - \$2,000,000 (cost of works over \$2m, Class 12-15 fees apply) (Class 6)	Per Permit	1,518.00	1,495.80	1.5%	22.20
Onsite Notice (Sign)					
Onsite Notice (Sign)	Per Sign	56.65	55.00	3.0%	1.65

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Other Development (Application To Amend A Permit)					
If the estimated cost of any additional development to be permitted by the amendment is less than \$10,000 (Class 7 VicSmart)	Per Permit	202.90	199.90	1.5%	3.00
If The Estimated Cost Of Any Additional Development To Be Permitted By The Amendment Is \$0-100,000 (Class 11)	Per Permit	1,164.80	1,147.80	1.5%	17.00
If The Estimated Cost Of Any Additional Development To Be Permitted By The Amendment Is \$100,001 – \$1,000,000 (Class 12)	Per Permit	1,570.60	1,547.60	1.5%	23.00
If The Estimated Cost Of Any Additional Development To Be Permitted By The Amendment Is \$1,000,000 or more (Class 13)	Per Permit	3,464.40	3,413.70	1.5%	50.70
Photocopying Of Permits/Plans/Other Documents					
A1, A2, A0 Plans (Per Page)	Each	10.65	10.35	2.9%	0.30
A3 Plans/Page	Each	3.15	3.05	3.3%	0.10
A4 Plans/Page (Per Page)	Each	1.70	1.65	3.0%	0.05
Endorsed Plans A1, A2 & A0 (Per Page) (Includes Archive Retrieval Costs)	Each	16.35	15.85	3.2%	0.50
Endorsed Plans A4 & A3 (Includes Archive Retrieval Costs)	Per Set	45.90	44.55	3.0%	1.35
Planning Permits (Includes Archive Retrieval Costs) NB: No Fee Is Applicable To Permits Issued From 2011 Available For Emailed Electronically.	Each	65.05	63.15	3.0%	1.90
Planning Application Register Service					
Planning Application Determination Register -Per Month	Per Application	69.35	67.35	3.0%	2.00
Planning Permit Applications Register - Per Month	Per Application	69.35	67.35	3.0%	2.00
Plans To The Satisfaction Of The Responsible Authority					
Matters To The Satisfaction Of The Responsible Authority	Per Permit	330.70	325.80	1.5%	4.90
Public Notification (Advertising Fees)					
Giving Of 20 Or Less Written Notices 1-20 Letters	Per Notification	232.15	225.40	3.0%	6.75
Giving Of 21 - 30 Written Notices	Per Notification	332.90	323.20	3.0%	9.70
Giving Of 31 - 40 Written Notices	Per Notification	430.45	417.90	3.0%	12.55
Giving Of 41 - 50 Written Notices	Per Notification	528.00	512.60	3.0%	15.40
Giving Of 51 - 60 Written Notices	Per Notification	600.80	583.30	3.0%	17.50
Giving Of 61 - 70 Written Notices	Per Notification	708.45	687.80	3.0%	20.65
Giving Of 71 - 80 Written Notices	Per Notification	797.35	774.15	3.0%	23.20
Giving Of 81 - 90 Written Notices	Per Notification	886.20	860.40	3.0%	25.80
Giving Of 91 - 99 Written Notices	Per Notification	973.80	945.45	3.0%	28.35
Giving Of 100 - 199 Written Notices	Per Notification	979.60	951.05	3.0%	28.55
Giving Of 200 Written Notices Or More	Per Notification	1,957.00	1,900.00	3.0%	57.00
For On Site Notices	Second and Subsequent Sign	56.65	55.00	3.0%	1.65
Advertising Sign, Erection And Removal	Per Notification	206.00	200.00	3.0%	6.00
Refund Of Fees - Planning					
Refund Following A Withdrawal Of Application After Public Notice	Per Application	No Refund	No Refund		
Refund Following A Withdrawal Of The Application When Assessment Has Commenced But Prior To Public Notice	Per Application	Refund 25% Of Application Fee	Refund 25% Of Application Fee		
Refund Following A Withdrawal Of The Application When No Assessment Has Commenced	Per Application	Refund All Fees Exceeding a \$175 Administration Charge	Refund All Fees Exceeding a \$175 Administration Charge		
Refund Of Other Planning Related Application Fees (Note: No Refund Is Applicable For The Public Notice Costs)	Per Application	Refund 25% Of Application Fee	Refund 25% Of Application Fee		
Refund Of Planning Permit Application Fee Or An Application To Amend A Planning Permit Fee	Per Application	Refund All Fees Exceeding a \$175 Administration Charge	Refund All Fees Exceeding a \$175 Administration Charge		

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Request To Amend Plans Or Other Documents Pursuant To Secondary Consent Powers Of A Planning Permit					
Class 11 - Other Development (Less Than \$100,000)	Per Application	1,164.80	1,147.80	1.5%	17.00
Class 12 - Other Development (\$100,001 To \$1,000,000)	Per Application	1,570.60	1,547.60	1.5%	23.00
Class 13 - Other Development (\$1,000,001 Or More)	Per Application	3,464.40	3,413.70	1.5%	50.70
Class 3 - 1 Dwelling (Less Than \$10,000) and Development Associated With An Existing Single Dwelling On A Lot	Per Application	202.90	199.90	1.5%	3.00
Class 4 - One Dwelling (\$10,001 To \$100,000)	Per Application	638.80	629.40	1.5%	9.40
Class 5 - One Dwelling (\$100,001 To \$500,000)	Per Application	1,307.60	1,288.50	1.5%	19.10
Class 6 - One Dwelling (\$500,001 To \$2,000,000)	Per Application	1,412.80	1,392.10	1.5%	20.70
Class 7 - VicSmart (Less Than \$10,000)	Per Application	202.90	199.90	1.5%	3.00
Class 8 - VicSmart (Over \$10,000)	Per Application	435.90	429.50	1.5%	6.40
Class 9 - VicSmart (Subdivision)	Per Application	202.90	199.90	1.5%	3.00
Subdivide Land Into 2 Lots	Per Application	1,337.70	1,318.10	1.5%	19.60
Subdivide Land Into 3 - 100 Lots	Per Application	1,337.70	1,318.10	1.5%	19.60
Subdivide Land Into 101 - 200 Lots	Per Application	2,675.30	2,636.20	1.5%	39.10
Subdivide Land Into 201 - 300 Lots	Per Application	4,013.00	3,954.30	1.5%	58.70
Subdivide Land Into 301 - 400 Lots	Per Application	5,350.70	5,272.40	1.5%	78.30
If The Estimated Cost Of Any Additional Development To Be Permitted By The Amendment Is Less Than \$20,000 (Class 11)	Per Application	638.80	629.40	1.5%	9.40
Application To Amend Any Other VicSmart Permit (Other Than A Class 7, 8 Or 9) (Class 10)	Per Application	202.90	199.90	1.5%	3.00
Section 173 Agreements					
Application to Amend Or End A S173 Agreement	Per Application	668.80	659.00	1.5%	9.80
Single Dwellings (Application To Amend A Permit For Buildings and Works To A Single Dwelling Or Ancillary)					
If The Estimated Cost Of Any Additional Development To Be Permitted By The Amendment Is \$0-10,000 (Class 3)	Per Permit	202.90	199.90	1.5%	3.00
If The Estimated Cost Of Any Additional Development To Be Permitted By The Amendment Is \$10,000 - 100,000 (Class 4)	Per Permit	638.80	629.40	1.5%	9.40
If The Estimated Cost Of Any Additional Development To Be Permitted By The Amendment Is \$100,001 - \$500,000 (Class 5)	Per Permit	1,307.60	1,288.50	1.5%	19.10
If The Estimated Cost Of Any Additional Development To Be Permitted By The Amendment Is \$500,001 - \$2,000,000 (Class 6)	Per Permit	1,412.80	1,392.10	1.5%	20.70

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
SUBDIVISION (Application To Amend A Permit)					
Subdivide An Existing Building, Land Into 2 Lots, Realign Common Boundary and Consolidations (Class 17,18 & 19)	Per Permit	1,337.70	1,318.10	1.5%	19.60
Subdivide Land Into 3 - 100 Lots (Class 20)	Per Permit	1,337.70	1,318.10	1.5%	19.60
Subdivide Land Into 101 - 200 Lots (Class 20)	Per Permit	2,675.30	2,636.20	1.5%	39.10
Subdivide Land Into 201 - 300 Lots (Class 20)	Per Permit	4,013.00	3,954.30	1.5%	58.70
Subdivide Land Into 301 - 400 Lots (Class 20)	Per Permit	5,350.70	5,272.40	1.5%	78.30
Subdivision Bond Administration Fee					
Subdivision Bond Administration Fee	Per Application	978.50	950.00	3.0%	28.50
Submission Of Plans (To Satisfy A Permit Condition)					
Resubmission Of Plans (To Satisfy Permit Conditions) First Set Free, Second and Subsequent Sets	2nd & Subsequent Lodgement	163.25	158.50	3.0%	4.75
VicSmart Amendment To Permit					
If The Estimated Cost Of Any Additional Development To Be Permitted By The Amendment Is \$10,000 Or More (Class 8)	Per Permit	435.90	429.50	1.5%	6.40
VicSmart Amend Subdivision Or Consolidate Land Application (Class 9)	Per Permit	202.90	199.90	1.5%	3.00
Application To Amend Any Other VicSmart Permit (Other Than A Class 7, 8 Or 9) (Class 10)	Per Permit	202.90	199.90	1.5%	3.00
VicSmart Application					
Estimated Cost: \$0-\$10,000 (Class 7)	Per Permit	202.90	199.90	1.5%	3.00
Estimated Cost: More Than \$10,000 (Class 8)	Per Permit	435.90	429.50	1.5%	6.40
Subdivide Or Consolidate Land (Class 9)	Per Permit	202.90	199.90	1.5%	3.00
Lodgement Fees					
Pre-Application Advice 3-7 Dwellings	Per Application	265.25	257.50	3.0%	7.75
Pre-Application Advice 7 to less than 20 Dwellings	Per Application	530.45	515.00	3.0%	15.45
Pre-Application Advice 20+ Dwellings	Per Application	772.50	750.00	3.0%	22.50
Report & Consent					
Report & Consent for Buildings in Areas Subject to Flooding - VBA Regulation (2018) Clause 153	Per Application	294.70	377.55	-21.9%	-82.85
Building Services					
Building Application Fees - Domestic New Or Alts & Adds					
Demolition of A residential Dwelling and Outbuildings - Not on boundary	Each	382.55	371.40	3.0%	11.15
Demolition of A residential Dwelling and Outbuildings - on boundary	Each	725.00	N/A		
Dwelling Alterations & Additions \$40,001 - \$200,000 Cost Of Works	Each	1,345.35	1,306.15	3.0%	39.20
Dwelling Alterations & Additions \$200,001 - \$350,000 Cost Of Works	Each	1,640.55	1,592.75	3.0%	47.80
Dwelling Alterations & Additions \$350,001 - \$500,000 Cost Of Works	Each	2,047.35	1,987.70	3.0%	59.65
Dwelling Alterations & Additions >\$500,001 Cost Of Works	Each	POA	POA		
New Dwelling <=\$350,000 Cost Of Works	Each	1,592.75	1,546.35	3.0%	46.40
New Dwelling \$350,001 - \$500,000 Cost Of Works	Each	2,050.50	1,990.80	3.0%	59.70
New Dwelling >\$500,001 Cost Of Works	Each	2,575.00	2,500.00	3.0%	75.00

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Building Application Fees - Other					
Carport/Garage/Shade Structure/Water Tank/Verandah/Gazebo/Mast poles/Antennae	Each	740.25	718.70	3.0%	21.55
Demolition Other Than Dwelling	Each	833.90	809.60	3.0%	24.30
Fences/Retaining Walls	Each	753.65	731.70	3.0%	21.95
Reblock/Restump	Each	1,074.95	1,043.65	3.0%	31.30
Signage	Each	740.40	718.85	3.0%	21.55
Swimming Pools/Spas <= \$100,000 Cost Of Works	Each	739.60	718.05	3.0%	21.55
Swimming Pools/Spas > \$100,000 Cost Of Works	Each	1,030.00	1,000.00	3.0%	30.00
Underpin	Each	1,075.65	1,044.30	3.0%	31.35
Building Application Fees - Change Of Use					
Change Of Use - Other	Each	POA	POA		
Change Of Use Class 1A To 1B <=\$50,000 Cost Of Works	Each	1,912.80	1,857.10	3.0%	55.70
Change Of Use Class 1A To 1B >\$50,000 Cost Of Works	Each	POA	POA		
Building Application Fees - Multi Dwelling					
Dual Occupancy <=\$350,000 Cost Of Works	Each	1,640.55	1,592.75	3.0%	47.80
Dual Occupancy \$350,001 - \$500,000 Cost Of Works	Each	2,046.70	1,987.10	3.0%	59.60
Dual Occupancy >\$500,000 Cost Of Works	Each	POA	POA		
Multit-Unit Development > 2 Dwellings	Each	POA	POA		
Building Fees Professional Assessments					
RBS Termination	Each	1,875.70	1,821.05	3.0%	54.65
Reg 608 Partial Compliance Determination	Each	446.30	433.30	3.0%	13.00
Building Permit Advice (Written Advice)	Each Application	89.25	86.65	3.0%	2.60
Fire Safety - Essential Safety Measure Determinations	1	990.45	961.60	3.0%	28.85
Inspections Not Included In Building Permit Fees	Each	184.95	179.55	3.0%	5.40
Reg 503 - Subdivision Statement	Each Application	573.85	557.15	3.0%	16.70
Sub-Division Report For Commercial Buildings	Per Report	1,935.95	1,879.55	3.0%	56.40
Sub-Division Report For Multiple Dwellings (Exceeding Two)	Per Report	1,935.95	1,879.55	3.0%	56.40
Sub-Division Report For Two Dwellings	Per Report	967.95	939.75	3.0%	28.20
Assessment Following Part 8 Action On Council Issued Permits	Per Hour	213.60	207.40	3.0%	6.20
Fee For Alterations To Building Determinations - Regulation 608	Each	1,238.05	1,202.00	3.0%	36.05
Fee For Alternative Solution Determinations By MBS	Each	1,485.65	1,442.40	3.0%	43.25
Fee For Change Of Use To Building Determinations - Regulation 1011	Each	990.45	961.60	3.0%	28.85
Fee For Combine Allotment Statement - Regulation 502	Each	990.45	961.60	3.0%	28.85
Fee For MFB Reports Under Regulation 309 & 1003	Each	1,238.05	1,202.00	3.0%	36.05
Fee For Occupancy Permit For An Existing Building	Each	990.45	961.60	3.0%	28.85
Mods/Alternative Assessments - Domestic	Each	544.50	528.65	3.0%	15.85
Mods/Alternative Assessments - Other	Each	544.50	528.65	3.0%	15.85
Permit Variation - Minor- Change Of Name etc.	Each	249.90	242.60	3.0%	7.30
Permit Variation - Other (Not Minor)	Each	437.05	424.30	3.0%	12.75
Temporary Occupancy Permit - Place Of Public Entertainment	Each	POA	POA		
Temporary Occupancy Permit - Temporary Structure	Each	POA	POA		
Statutory Notices and Orders					
Request to Retain Illegal Building Works - Class 1 & 2	1	631.05	601.00	5.0%	30.05
Request to Retain Illegal Building Works - Class 3 & 9	1	1,009.70	961.60	5.0%	48.10
Request to Retain Illegal Building Works - Class 10	1	378.65	360.60	5.0%	18.05
Additional Inspection	Each	133.35	127.00	5.0%	6.35
Extension Of Time					
Applications For Extension To Commence Work	Per Permit	336.65	326.85	3.0%	9.80
Fees for Non-Regulatory Services					
Application for copy of building permit documents / Plans - Class 1 or 10 (single dwelling, non-refundable)	See Description	120.00	84.85	41.4%	35.15
Application for copy of building permit documents / Plans - Class 1 or 10 (units/multiple dwellings, non-refundable)	See Description	340.00	N/A		
Application for copy of building permit documents / Plans - Classes 2 to 9 (commercial, non-refundable)	See Description	340.00	161.20	110.9%	178.80
Copying Of Plans A0 - A2 (Per Sheet)	Per Sheet	10.80	10.50	2.9%	0.30
Copying Of Plans A3 (Per Sheet)	Per Sheet	3.10	3.00	3.3%	0.10
Copying Of Plans A4 (Per Sheet)	Per Sheet	1.65	1.60	3.1%	0.05



Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Lodgement Fees					
Value Of Building Work > \$5000	Each	123.70	121.85	1.5%	1.85
Non-Residential Building Fees - Class 5 - 9					
Additional Inspections	Each	158.75	154.15	3.0%	4.60
Final Inspection Of A Lapsed Permit	Each	501.10	486.50	3.0%	14.60
Mandatory Inspections	Each	207.90	201.85	3.0%	6.05
Alterations and Additional To Building <=\$1M Cost Of Works	Each	682.15	662.30	3.0%	19.85
Alterations and Additional To Building >\$1M Cost Of Works	Each	POA	POA		
New Building <=\$1M Cost Of Works	Each	682.15	662.30	3.0%	19.85
New Building >\$1M Cost Of Works	Each	POA	POA		
Property Enquiries					
Reg 51 - Request For Information	Each	47.90	47.20	1.5%	0.70
Refund Of Fees - Building					
Building Permit Application With Assessment Undertaken	Each	Refund levy - Refund 25% Of All Other Fees	Refund levy - Refund 25% Of All Other Fees		
Building Permit Application With No Assessment Undertaken	Each	Refund Levy - Refund All Other Fees Minus \$180 Administration Fee	Refund Levy - Refund All Other Fees Minus \$180 Administration Fee		
Council Report and Consent Application With Assessment Undertaken Without Decision	Each Regulation	Refund 25% Of Application Fee	Refund 25% Of Application Fee		
Council Report and Consent Application With No Assessment Undertaken	Each Regulation	Refund All Fees Exceeding a \$180 Administration Charge	Refund All Fees Exceeding a \$180 Administration Charge		
Residential Building Fees - Class 2 & 3					
Alterations & Additions To Building <=\$1M Cost Of Works	Each	663.05	643.75	3.0%	19.30
Alterations & Additions To Building >\$1M Cost Of Works	Each	POA	POA		
New Building <=\$1M Cost Of Works	Each	682.15	662.30	3.0%	19.85
New Building >\$1M Cost Of Works	Each	POA	POA		
Schedule Of Fees For Application To Council Acting As A Reporting Authority Pursuant To Reg 2.2 Of The Building Regulations					
Provision Of Property Ownership Details For The Purpose Of The Building Regulations - Report and Consent Notification By Applicant	Per Application	67.55	65.60	3.0%	1.95
Public Notice Of Application For The Consent & Report Of Council	Each Application	134.90	130.95	3.0%	3.95
Comments in lieu of Report and Consent - Part 4 Application (Retrospective Application For R&C)	See Description	503.10	488.45	3.0%	14.65
Building Above Or Below Certain Public Facilities - Per Additional Clause	See Description	294.70	290.40	1.5%	4.30
Building Above Or Below Certain Public Facilities - Per Single Clause	See Description	294.70	290.40	1.5%	4.30
Construction On Land Liable To Flooding Liable To Uncontrolled Overland Flow - Per Additional Clause	See Description	294.70	290.40	1.5%	4.30
Construction On Land Liable To Flooding Liable To Uncontrolled Overland Flow - Per Single Clause	See Description	294.70	290.40	1.5%	4.30
Construction Over An Easement Vested In Council	See Description	371.00	360.20	3.0%	10.80
Projecting Of The Building Beyond The Street Alignment - Per Additional Clause	See Description	294.70	290.40	1.5%	4.30
Projecting Of The Building Beyond The Street Alignment - Per Single Clause	See Description	294.70	290.40	1.5%	4.30
Public Protection Reg 116	Per Application	299.10	294.70	1.5%	4.40



Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Section 29 A - Decision If Planning Permit Required For Demolition	Per Permit	86.40	85.20	1.4%	1.20
Report and Consent (Part 5)	See Description	294.70	290.40	1.5%	4.30
Siting Of Buildings Other Than In Accordance With Prescriptive Requirements Of Part 4 Of The Building Regulations - Per Single Clause	See Description	294.70	290.40	1.5%	4.30
Swimming Pool/Spa Registration (combined)	Per Registration	80.30	79.00	1.6%	1.30
Swimming Pool/Spa search fee	Per Registration	47.90	47.20	-100.0%	-47.20
Swimming Pool/Spa Registration	Per Registration	32.30	31.80	1.6%	0.50
Swimming Pool/Spa Barrier Certification - Compliant	Per certificate	20.70	20.40	1.5%	0.30
Swimming Pool/Spa Barrier Certification - Non-Compliant	Per certificate	390.80	385.00	1.5%	5.80
Swimming Pool/Spa Inspection Service	per inspection	362.50	320.00	13.3%	42.50
<b>Environmental Health</b>					
<b>Food Act Premises Community Groups &amp; Charities</b>					
This Fee Is To Be Applied To Food Stalls/Mobile Food Vans Run By Charities & Community Groups	Per Application	0.25 x Class Premises Fee As Listed	0.25 x Class Premises Fee As Listed		
<b>Food Act Premises Food Premises Registration Transfer</b>					
Community Groups & Charities (All Classes)		50% Of Registration Fee	50% Of Registration Fee		
<b>Food Act Premises Food Stalls/Mobile Food Vans Registration Transfer</b>					
Community Groups & Charities (All Classes)	Per Application	50% Of Registration Fee	50% Of Registration Fee		
Transfer Application Fee For All Food Premises		346.70	339.90	2.0%	6.80
<b>Food Act Premises New Registration Fees (Class 1 Or 2)</b>					
Fee To Establish New Premises	Per Application	1,379.15	1,339.00	3.0%	40.15
<b>Food Act Premises New Registration Fees (Class 3)</b>					
Fee To Establish New Premises	Per Application	1,220.05	1,184.50	3.0%	35.55
<b>Registered Premises Refund Of Registration Fees (Less Administration Fee)</b>					
April To June	Per Application	No Refund Applicable	No Refund Applicable		
January To March	Per Application	No Refund Applicable	25% Of Registration Fee		
July To September	Per Application	No Refund Applicable	75% Of Registration Fee		
October To December	Per Application	No Refund Applicable	50% Of Registration Fee		
Administration Fee For Food Act and Public Health and Wellbeing Act Premises	Per Application	48.90	47.95	2.0%	0.95
<b>Food Act Premises Registration and Renewal</b>					
Premises With Excess Of 5 Employees - Base Fee For Additional Staff Above 5 FTE	Per Application	18.70	18.35	1.9%	0.35
Renewal Class 1	Per Application	679.00	659.20	3.0%	19.80
Renewal Class 2	Per Application	705.50	684.95	3.0%	20.55
Renewal Class 3	Per Application	525.15	509.85	3.0%	15.30

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Short-Term Food Act Registration					
Food Act Registration (Up To 1 Month) For Temporary Premises Only	Per Application	53.05	51.50	3.0%	1.55
Streatrader Registration Associated With Registered Fixed Premises					
Fee For Streatrader Component Attached To Registered Fixed Premises	Per Application	201.55	195.70	3.0%	5.85
Miscellaneous					
Secondary Inspection Fee (For Non-Compliance Follow Up)	Per Application	223.70	219.30	2.0%	4.40
Late Renewal Penalty Fee	Per Penalty	218.50	214.20	2.0%	4.30
Plan Assessment Fee	Per Application	425.35	417.00	2.0%	8.35
Septic Tank Permit	Per Application	494.40	484.70	2.0%	9.70
Solicitor Enquiry (Response Within 10 Days)	Per Application	457.80	448.80	2.0%	9.00
Change of Premises Risk Classification (Business Activities)	Per Application	206.00	200.00	3.0%	6.00
Public Health and Wellbeing Act Prescribed Accommodation Initial Registration					
Prescribed Accommodation - Initial Registration Fee	Per Application	1,022.70	1,002.65	2.0%	20.05
Public Health and Wellbeing Act Premises Initial Registration					
Tattooists, Beauty Parlours and Skin Penetration	Per Application	785.50	770.10	2.0%	15.40
Aquatic Facilities - Category One (Registration)	Per Application	300.00			
Public Health and Wellbeing Act Premises Renewal of Registration Fees					
Tattooists, Beauty Parlours and Skin Penetration	Per Application	208.10	204.00	2.0%	4.10
Aquatic Facilities - Category One (Renewal)	Per Application	255.00			
Public Health and Wellbeing Act Premises Refund Of Registration Fees To Be Calculated and Charged On A Quarterly Prorata Basis For New Premises Less Administration Fee					
July To September	Per Application	No Refund Applicable	75.00%		
October To December	Per Application	No Refund Applicable	50.00%		
January To March	Per Application	No Refund Applicable	25.00%		
April To June	Per Application	No Refund Applicable	0.00%		
Public Health and Wellbeing Act Prescribed Accommodation Renewal of Registration Fees					
Prescribed Accommodation	Per Application	330.85	324.35	2.0%	6.50
Public Health and Wellbeing Act Premises Residential Tenancies Act					
Caravan Park - New Registration	Per Application	Fee Charged Every Two Years	Fee Charged Every Two Years		
Caravan Park - Renewal Of Registration	Per Application	Refer Schedule 2 Of Regulations	Refer Schedule 2 Of Regulations		
Caravan Park - Transfer Of Registration	Per Application	80.05	77.70	3.0%	2.35

Description	Unit of Measure	2021-22 Financial Year	2020-21 Financial Year	Charge Difference %	Charge Difference \$
		Proposed Charge \$ (Incl GST)	Current Charge \$ (Incl GST)		
Public Health and Wellbeing Act One Off Hairdresser Registration					
Hairdresser	Per Application	907.05	880.65	3.0%	26.40
Public Health and Wellbeing Act Premises Transfer Of Registration					
Transfer Application Fee For All Public Health and Wellbeing Premises	Per Application	346.70	336.60	3.0%	10.10
City Strategy & Design					
Strategic Planning					
General Enquiries					
Written Responses To Mixed-Use/Commercial/Industrial Enquiries	Each	185.15	179.75	3.0%	5.40
Written Responses To Residential Enquiries	Each	137.30	133.30	3.0%	4.00
Photocopying Of Plans/Policies/Studies/Other Documents					
A0, A1 & A2 Plans / Page	Per Page	10.45	10.15	3.0%	0.30
A3 Plans / Page (Per Page)	Per Page	2.95	2.85	3.5%	0.10
A4 Plans / Page (Per Page)	Per Page	1.55	1.50	3.3%	0.05
Endorsed Plans A2, A1 & A0 (Per Page)	Per Page	15.55	15.10	3.0%	0.45
Endorsed Plans A4 & A3 (Per Page)	Per Set	45.35	44.05	3.0%	1.30
Planning Scheme Amendments					
Combined Amendment (Stage 1 + 50% Of Planning Permit Appln fee, Or, Planning Permit Appln Fee + 50% Of Stage 1, Whichever Is Greater) - Refer To Urban Planning For Planning Permit Appln Fee Schedule.	Each	(Stage 1 + 50% Of Planning Permit Appln Fee, Or, Planning Permit Appln Fee + 50% Of Stage 1, Whichever Is Greater)	(Stage 1 + 50% Of Planning Permit Appln Fee, Or, Planning Permit Appln Fee + 50% Of Stage 1, Whichever Is Greater)		
Likely To Receive Income From One Proponent Led Amendment	Each	3,035.45	2,991.00	1.5%	44.45
Mail Out Costs (Cost Recovery) - Planning Scheme Amendments	Each	9.40	9.15	2.7%	0.25
Stage 1: Amendment request (20(4) Ministerial Amendment	Each	3,979.40	3,921.15	1.5%	58.25
Stage 1: Amendment request (20A) Ministerial Amendment	Each	958.00	944.00	1.5%	14.00
Stage 2: Consider Submissions (11 To (and Including) 20 Submissions)	Each	30,066.70	29,626.60	1.5%	440.10
Stage 2: Consider Submissions (Submissions That Exceed 20 Submissions)	Each	40,192.10	39,603.80	1.5%	588.30
Stage 3: Adoption	Each	478.95	471.95	1.5%	7.00
Stage 4: Approval by Minister	Each	478.95	471.95	1.5%	7.00
Public Notification (Exhibition/Advertising) Of Applications					
Public Notice By Sign On Site	Per Sign	33.40	32.45	2.9%	0.95
Public Notification (Exhibition/Advertising) Of Applications:					
Public Notice By Government Gazette	Per Notice	Determined By Government Gazette	Determined By Government Gazette		
Public Notice By Newspaper Advertisement	Per Advertisement	Determined By Newspaper	Determined By Newspaper		
Urban Design					
Parklet Program					
Long-Term Parklet (1 Car Space)	Per Item	546.35	546.35	0.0%	0.00
Long-Term Parklet (Each Additional Car Space)	Per Item	382.45	382.45	0.0%	0.00
Long-Term Parklet Permit	Per Invoice	218.55	218.55	0.0%	0.00
Short-Term Parklet Lease (1 Car Space)	Per Item	2,185.45	2,185.45	0.0%	0.00
Short-Term Parklet Lease (Each Additional Car Space)	Per Item	1,092.75	1,092.75	0.0%	0.00



